

ANNUAL REPORT



Anna Saffern
1899

*Robinson Pond, Hudson,
New Hampshire*

TOWN OF HUDSON NEW HAMPSHIRE 1997



HUDSON ORGANIZATIONS & LEADERS

Alvirne Chapel	Ronald Viens	- 883-5711
American Legion	Robert Plamondon	- 882-6774
Bafta Federation of the First Baptist Church of Hudson	Jo Drown	- 882-8639
Cub Scouts	Richard Smith	- 881-8916
Boy Scouts, USA (Troop #21)	Ray Rouleau	- 882-6309
First NH Regiment, Inc.	Joe Stokes	- 434-6152
Friends of the Hills Memorial Library	Alice Coakley	- 883-5084
Girl Scouts, USA	Brenda Lemon	- 880-6061
Green Meadows Golf Club	Patrick O'Keefe	- 889-1555
4-H Coordinator	Penelope Turner	- 673-2510
Hudson Chamber of Commerce	Connie Werenko	- 889-4731
Hudson Firefighters Relief Assoc.	Tom Blinn	- 886-6021
Hudson Fish & Game Club	Mike Pelletier	- 883-4908
Hudson Grange #11	Pat Bailey	- 880-8615
Hudson Historical Society	David Alukonis	- 882-0017
Hudson Junior Women's Club	Paige Sutcliff	- 889-0582
Hudson Kiwanis	Dan Zelonis	- 881-3990
Hudson Nottingham West Lions Club	Bertha Nichols	- 883-8930
Hudson Lions Club	Bill Riese	- 882-8743
Hudson Rotary Club	Barbara Johnson	- 598-8543
Hudson Senior Citizens Club	Lucille Boucher	- 889-1803
Hudson Taxpayers Association	John M. Bednar	- 883-7541
Hudson VFW Post	-----	- 598-4594
Hudson VFW Ladies Auxiliary	-----	- 598-4594
Knights of Columbus	Gordon Rhyner	- 889-1584
Knights of Columbus	Leo Francoeur	- 889-1787
Ladies Guild of St. John's	Elaine Peters	- 883-1148
Wattanick Grange No. 327	Claudia Boucher	- 882-0277

Illustrations are by:

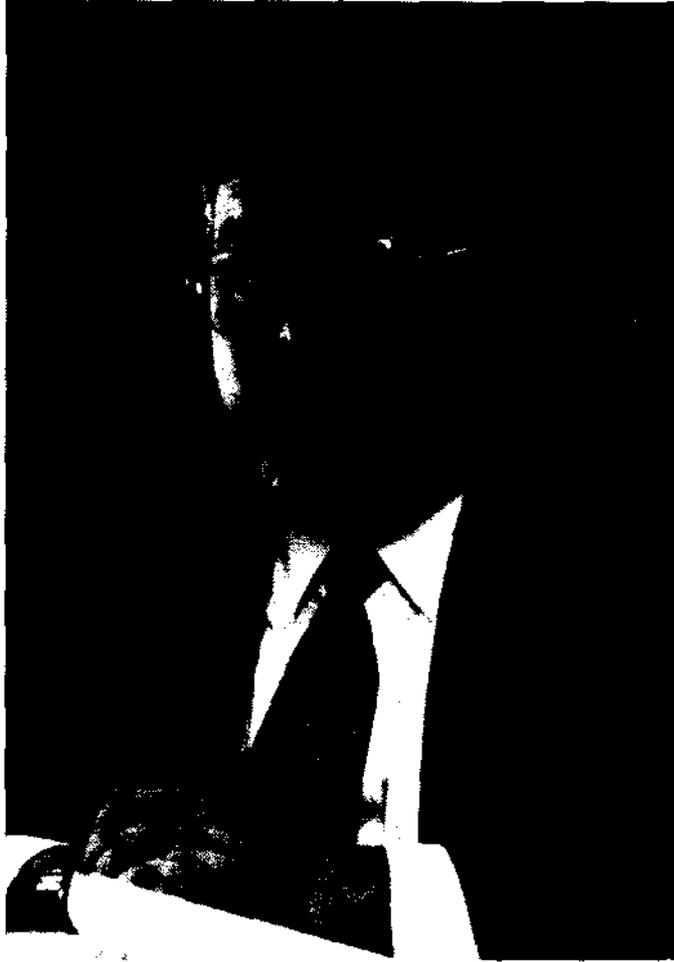
Anna Marie LaMontagne

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Annual Report of the Town of Hudson New Hampshire



July 1, 1996 — June 30, 1997
for the year ending
JUNE 30, 1997



RALPH E. SCOTT

49

(10/12/47 - 05/31/97)

District 2 Town Councillor, 3/92 - 7/92
Selectman, 1992 - 1995

“Humor is an affirmation of dignity, a declaration of man’s superiority to all that
befalls him.” -Romain Gary



DAVID FENG

62

(1935 - 07/28/97)

State Representative, 1994 - 1997

School Board, 1990 - 1994

School Board Representative to the Budget Committee

State Finance Committee Member

“A teacher affects eternity: no one can tell where his influence stops.”

-Henry Adams



CHARLES COUGHLIN

63

(01/01/34 - 05/24/97)

District 2 Town Councillor, 1986 - 1992

“If men and women of capacity refuse to take part in politics and government, they condemn themselves, as well as the people, to the punishment of living under bad government.” -Senator Sam J. Ervin

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TOWN OFFICERS

SELECTMEN

Shawn N. Jasper, 1998 E. Lorraine Madison, Chairman, 2000
Rhona Charbonneau, 1999 Ann Seabury, Chairman, 1998
Terry Stewart, 2000

MODERATOR

Michael Keenan, 1998

TOWN CLERK/TAX COLLECTOR

Cecile Nichols, 1999

TREASURER

Karen Burnell, 2000

REPRESENTATIVES TO THE GENERAL COURT

David J. Alukonis Rudy Lessard
Robert E. Clegg, Jr. Lars Christiansen
David S. Feng Donald B. White Stanley N. Searles, Sr.
(Deceased 7-97)

STATE SENATOR

Gary R. Francoeur

SUPERVISORS OF THE CHECKLIST

Joyce Cloutier, 2002 Kevin Riley, 1998
Marcuetta Anderson, 2000

BUDGET COMMITTEE

John Knowles, Vice Chair.,1999 Kevin Walsh, 1998
Donna Ohanian, 2000 Paul D. Parker, 1998
Benjamin Nadeau, 1999 Philip J. Parker, 1999
John Drabinowicz, Chairman, 2000 Bill Olszewski, School Bd.
Lisa A. Riley, 2000 Shawn Jasper, Selectman Member
Ken Cantara (Resigned 10-97) Janice Johnson, 1998
James Sullivan, School Board Alt.

CEMETERY TRUSTEES

John Bednar, 1999 Pat Hetzer, 2000 David J. Alukonis, 1998

TRUSTEES OF HILLS MEMORIAL LIBRARY

Donna Lolos, Library Director	Diane Callahan, 1999
Robert Doyle, 1998	Mary Jane Ames, 1999
Arlene Creeden, 1999	Lisa A. Riley, Chairman, 1998
Susan Dufault, Dir. (Resigned 4-97)	

TRUSTEES OF THE TRUST FUND

Paul E. Inderbitzen, 1999	Joseph Wozniak, 2000
Kenneth Massey, 1998	

BUILDING BOARD OF APPEALS

Leonard Smith, 1997	David Tanguay, 1999
Paul DiBenedetto, 1998	Matthew Lavoie, 1998
Ray C. Carter, Sr., 1999	

CABLE COMMITTEE

Coleman Kelly, Chairman, 1999	Michael O'Keefe, 1998
John Beike, Vice Chair., 1999	Lillian Yates, 2000
Harry A. Schibanoff, 1998	Don Fernandes, 1997
Shawn Jasper, Selectman Member	

CODE OF ETHICS COMMITTEE

Joyce Goodwin, 1998	Lars Christiansen, 1998
Daniel Hodge, 2000	James Mason, 1999
Russell Ober III, 1999	

CONSERVATION COMMISSION

Richard Callahan, Chairman, 1999	Michele Champion, 1998
Douglas Kostyk, 1998	Paul Estavillo, Alt., 1998
Christopher Gosselin, 1997	Sharon Daynard, Alt., 1997
James Battis, 1998	John Bilsky, 1997
Louise Eldridge, 1999	Scott Scully, Alt., 1999

PLANNING BOARD

George R. Hall, Jr., Chairman, 1997	James Gallagher, 1999
Leonard Smith, 1997	Kathleen A. Brown, 1997
Richard Patterson, 1999	Charlene Provencal, Alt., 1998
Donald White, 1998	Walter Mansur, Alt., 1997
Sean McGrail, Alt., 1999	Terry Stewart, Selectman Member
Rhona Charbonneau, Selectman Alt.	

RECREATION COMMITTEE

James Joy, 1999	Leonard Lathrop, 1998
Jane Ellen Payne, Chair., 1999	Michael Regan, 1997
Paul M. DiBenedetto, Alt., 1998	Richard Harvey, 1997
Keith Bowen, Director	

SEWER UTILITY COMMITTEE

John Bednar, Chairman, 1997	Doris Ducharme, 1998
Ray C. Carter, Sr., 1999	Catherine Valley, 1997
Rhona Charbonneau, Selectman Member	Abbott Rice, 1998

ZONING BOARD

J. Bradford Seabury, Chairman, 1997	Richard Botteron, Alt., 1999
Frank Carr, 1998	Charles Brackett, 1997
Charles J. O'Donoghue, Alt., 1998	Leo Fauvel, 1999
Laurie Perreault, Alt., 1999	James Pacocha, 1997
Richard Callahan, Alt., 1998	Leonard T. Lathrop, Alt., 1997

ASSESSOR'S OFFICE

James Michaud, Assessor
Ellen L. Boucher, Administrative Aide

FINANCE DEPARTMENT

Stephen A. Malizia, Finance Director
Myrna Reynolds, Accounting Coordinator (Acting)
John Sauter, Systems Operator
Cathy Hawkins, Consultant Programmer
Joyce Pike, Sewer Utility Billing Clerk
Kathy Wilson, Secretary
Joyce Williamson, Temporary Clerical Support
William Hughen, Temporary Accounting Clerk

LEGAL

John Ratigan
Donahue, McCaffrey, Tucker & Ciandella

SELECTMEN'S OFFICE

Paul D. Sharon, Town Administrator
Priscilla Boisvert, Executive Assistant
Linda Corcoran, Part-time Secretary

TOWN CLERK/TAX COLLECTOR

Paula Bradley
Barbara Locke
Nancy Meier
Kathleen Voisine

BUILDING/ZONING

Susan Snide, Zoning Administrator
Melanie J. Axelson, Secretary
Deborah Hogan, Receptionist
Edward Madigan, Building Inspector
William Oleksak, Code Enforcement Officer/
Health Officer

ENGINEERING

Michael Gospodarek, Town Engineer
Gary L. Webster, Project Inspector
Elizabeth J. Holt, Secretary

PLANNING

Michael H. Reynolds, Town Planner
Pamela Lavoie, Secretary
Cynthia A. May, Associate Planner

**HUDSON FIRE DEPARTMENT
97/98 ANNUAL REPORT**

FULL TIME PERSONNEL

CHIEF

Frank Carpentino

DEPUTY CHIEF

Gary Rodgers - FF/EMT

SECRETARY

Patricia Laine - FF/EMT-I

FIRE PREVENTION

Inspector Steve Dube - FF/EMT

Inspector Shane Sewade - FF/EMT-I

FIREFIGHTER/EMT'S

GROUP 1

Capt. C. Weaver
Lt. T. Kearns
FF. P. Collishaw
FF. N. Pike
FF. D. Sassak

GROUP 2

Capt. N. Carter
Lt. D. Morin
FF. S. Benton
FF. J. Mitchell
FF. M. Myers
FF. J. Paquette

GROUP 3

Capt. J. Brewer
Lt. S. Gannon
FF. G. Carrier
FF. T. Sullivan
FF. S. Tice

GROUP 4

Capt. R. Marshall
Lt. T. Hansen
FF. J. Allison
FF. R. Glassett
FF. D. Kelleher
FF. R. Towne

FULL TIME DISPATCHERS

Disp. E. Benton

Disp. J. Chester

Disp. P. Carey

PART TIME DISPATCHERS

Disp. J. Brown

Disp. D. Deacon
Disp. M. Paquette

Disp. L. Johnston

CALL DEPARTMENT

COMPANY 1

Lt. J. Emanuelson
FF. R. Boucher
FF. H. Dilworth
FF. R. Houle, EMT-I
FF. S. Jasper
FF. T. Upham, EMT

SUPPORT STAFF

T. Blinn
E. Bisbing
R. Parker
E. Shiebler

COMPANY 3

Capt. H. Chesnulevich
Lt. K. Blinn, EMT
FF. E. Benton, EMT
FF. E. Burke
FF. J. Chesnulevich
FF. P. Laine, EMT-I
FF. M. Rudolph, EMS Sup.
FF. J. Wilcox
EMT D. Deacon
EMT M. LaFluer
EMT D. Williams

COMPANY 4

Lt. Brough
FF. R. Fournier
FF. K. Poulin, EMT
FF. M. Pimental
FF. P. Silver

HIGHWAY DEPARTMENT

ROAD AGENT

Leo P. Lessard

Priscilla M. Zakos, Clerk / Dispatcher

Donna L. Staffier, Receptionist

STREET DIVISION

Edward P. Lamper, Foreman

Kevin C. Burns, Sub-Foreman

Alfred P. Bastien

Richard W. Coleman

Bruce Daigle

Jeffrey Ferentino

David W. Kendall

Timothy L. Lamper

Richard F. Low

James Mulvey

Paul Sharpe

Arthur Sullivan

DRAIN / SEWER DIVISION

Jess Forrence, Foreman

Kenneth G. Adams

Joseph M. Anger

John D. Cesana

David K. Dobens

Duane Morin

Thomas Ricker

John Rodonis

MAINTENANCE DIVISION

Donald F. McNeil, Chief Mechanic

Claude L. Coulombe, Jr.

HUDSON POLICE DEPARTMENT

(as of November 1997)

Chief of Police

Richard E. Gendron (1979)

Department Chaplain

Reverend David Howe

Administrative Secretary

Dorothy Carey (1987)

Field Operations

Captain William Closs, Jr. (1974)

Patrol Division

Lieutenant William Pease (1984)
Lieutenant Donald McCrady (1979)
Lieutenant Donald Breault (1989)
Sergeant Robert Tousignant (1980)
Sergeant Alan Semple (1979)
Sergeant Jason Lavoie (1991)
Officer Donald Cassalia (1982)
Officer Joseph Rossino (1986)
Officer Gregory Katsohis (1987)
Officer Kevin Sullivan (1988)
Officer Charles Gilbert (1990)
Officer James Cullen (1993)
Officer William Emmons (1993)
Officer Kevin O'Brien (1993)
Officer Michael Gosselin (1995)
Officer Thomas Scanzano (1995)
Officer David Bianchi (1996)
Officer Jason Lucontoni (1996)
Officer James Stys (1996)
Officer Daniel Dolan (1996)
Officer Marc Beaudoin (1997)
Officer Lynn Tontodonato (1997)

Criminal Investigation Division

Lieutenant Raymond Mello (1985)
Sergeant Michael Smith (1991)
Detective Charles Dyac (1993)
Detective William Avery (1996)
Detective Thomas Browne (1995)

Legal Division

Officer Douglas Dubuque (1989)

Animal Control

Christian Johnson (1995)

Sergeant William Hurst Retired October 1997

Support Services

Captain (Proposed 98/99 Budget)

Community Service Division

Sergeant (Vacant)
Officer Paul Balukonis (1987)
Officer Donna Digiacomo (1993)

School Crossing Guards

* Anna Robert (1990)
* Susan Hull (1991)
* Debra Richardson (1991)
* Yolande Rowell (1992)
* Denise Pettinato (1992)
* Donna Staffier (1994)
* Ellen Dalessio (1995)
* Suzanne Leduc (1996)
* Theresa Rowell (1996)
* Jo Ann Grugan (1996) (Substitute)
* Georgia Palmer (1997) (Substitute)

Building Maintenance

Daniel Clarke (1995)

Information Bureau

Lisa Nute, Manager (1984)

Records Division

Judy Gould (1984)
Tracy Thibodeau (1987)
* Mary Wing (1988)

Telecommunication Division

Kacy Cleveland (1985)
Wendy Foster (1988)
Jennifer Briand (1988)
Kim Mitchell (1989)
Steve Lyons (1990)
* Michelle Carpentier (1995)
* Tad Dionne (1995)
* Kate Shorten (1995)
* Heather Poole (1995)

* Indicates Part Time Employees

BOARD OF SELECTMEN 1997 ANNUAL REPORT

The Town seems to be conducting "business as usual" after the implementation of Senate Bill Two this past year. It produced much controversy and changed the way Town Meeting was conducted--and the outcome, as well. The deliberative session provided an outlet for many residents, but the actual voting--a month later--drew many more voters than attended the previous session. As we move into our second year with SB-2, we will see several changes passed into law by our legislators, providing corrections and clarification on unclear issues.

We extend a warm welcome to our newly-elected Board member, Terry Stewart, and look forward to working with her.

Unfortunately, the Town voted against the highway facility, which is desperately needed. It did pass by a simple majority, but not the two-thirds required by law for a bond issue. This Board, and the CIP (Community Improvement Program), has made the highway facility its number one priority this year. This is not simply a garage for storage of trucks. Public Works is a division of public safety, along with our Police and Fire Departments. Our current building is in extremely poor condition, it is too small for the size of our Town, and we are probably in violation of many EPA regulations.

One of the largest issues facing voters will be the purchase of Consumers Water Company. The Board and legal counsel have spent many hours during the past two years, negotiating so that you, the water rate payer, will receive equitable rates. We believe, with this purchase, we can provide the Town with lower water rates and a better level of service.

Robinson Pond, a wonderful natural resource in our Town, did not have a structured program for a second year. E-Coli bacteria was the original problem, but staffing the pond has also become an issue. Security was provided this past summer, but the pond was posted "swim at your own risk."

Fire Chief, Frank Carpentino, and Finance Director, Steve Malizia, have been aboard for several months. They seem to be comfortable in their positions and have implemented many changes. We are very fortunate to have them on staff. We also welcome Donna Lolos, our new Library Director.

Sidewalks on Route 102 from Evergreen to Whip-Poor-Will should now be completed and in use. This was made available to the Town through ISTEA (Intermodal Surface Transportation Efficiency Act) funds--80% Federal and 20% Town. Future sidewalks will be completed from Birch Street to Central through these same funds.

Town Hall renovations, including downstairs and a new handicapped lift, are now complete, providing the Town with much needed additional space, and the Board has endorsed the Planning Board's Visioning Project, which will help us in the future planning of our Town and project what we want our Town to look like in future years.

Televising our Town and School Meetings received many favorable comments. Young and old alike seem to enjoy watching their local politicians in action. However, cable casting needs to be passed by the voters to become a reality. If you currently have cable, you are paying a franchise fee to the

Town. This is to pay for TV equipment to televise local meetings. Since the money has not been used for this, it reverts back to reduce the tax rate. Our Cable Committee is currently active in negotiations with Americable for contract renewal. If you do not want these meetings televised, you need to let our Cable Committee know so they may negotiate your concerns in good faith.

HEDCorp has been reactivated, at the request of several citizens. This is a board committed to attracting new business to our community. They have already received a \$6,000 grant from Sam's-- \$3,000 to be used this year for a brochure to promote the Town and \$3,000 for next year to assist in the design of a professional web page.

The Town has received a number of grants, the majority to our Police Department, who has done an excellent job in finding available grants and applying for them. We also received our final payment from the State of New Hampshire for costs associated with capping the West Road landfill.

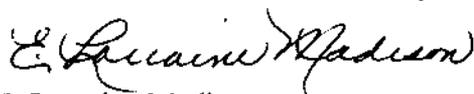
During the past year, along with all of the regular issues handled by your Board of Selectmen, we have implemented quarterly department head meetings with the Board, tried to bring to closure many of the issues from past years, have more active liaisons to our various departments, and are updating many of our policies and procedures, while trying to maintain a stable tax rate. The Board always seems to be negotiating with one or more of our five collective bargaining units. We hope to eventually secure three year contracts with each unit, enabling us to bring down the cost of negotiations and budget accurately.

One of our more controversial and fun issues has been green islands and plastic flowers. While our Public Works Department was trying to improve the appearance of our Town, numerous citizens were complaining about the plastic flowers in the barrels. The big issue being we were unable to have real flowers watered. Problem solved! Real flowers were donated and our Fire Department volunteered to plant and water them.

We extend our deepest sympathy to the families of David Feng, NH House of Representatives; Charles Coughlin, former Town Councillor; and Ralph Scott, former Town Councillor and Selectman.

At this time, the Board would like to thank our Town Administrator, Paul Sharon, and Secretary, Linda Corcoran, for making our job so much easier. Additionally, we would like to give special thanks to our Executive Assistant, Priscilla Boisvert. She manages to keep up with all of the Selectmen's work, keep the office running smoothly and attend all of our meetings. This past year, she took on additional duties while our Town Administrator was out sick. The Office of the Board of Selectmen could not function without her; she makes us look good.

We would also like to thank all of our citizens for their continued support and encouragement, our employees for their hard work and cooperation and, most of all, our many volunteers for their continued community service.



E. Lorraine Madison
Chairman, Board of Selectmen

ASSESSING DEPARTMENT

Authority:

New Hampshire's Constitution is the second oldest in the country and was adopted on June 2, 1784. The Constitution gave the General Court the power to levy taxes. The State Legislature has in turn assigned the property assessment and collection to the local Selectmen who make up the governing bodies of towns.

Early History:

The early method of determining a property's value was, in many instances, a subjective approach performed by the Selectmen around a table. In those early days, there was an assessment for a boat tax, an age count for the resident tax for each household, and this was accomplished with the use of an inventory of taxable property that needed to be filed with the Selectmen-Assessors by April 15th of each tax year. The Selectmen-Assessors had to count every dog, child, adult, veteran, the elderly, current use property, note any property changes and ages for every household in town each year on these forms so that they were ready for any survey or tax coming their way. In time the inventory form was phased out.

Starting in 1968, the State Tax Commission mandated that land assessments be made and listed separately from those of improvements. Taxing wood and timber by current use was approved in 1968 by constitutional amendments.

The General Court in 1970 exempted personal property from the local tax. In 1971, the General Court exempted stock in trade, farming livestock and poultry, and mills and machinery from tax rolls.

Today:

When you stop by the Assessing Department today you can see and use some of today's technology in getting access to assessment information. The department has two computer monitors in place so the public can view information such as a property's building sketch, square footage items, ownership and other assessment-related information. In addition, there is a printer connected so that you, the public, can print assessment cards on your own. For a small fee, of course.

1997 has come and gone! Where did the year go? Perhaps the year went so fast because the Assessing Department has been right out straight. Hudson is growing in leaps and bounds. The extension of the abatement process, which is now from the fall tax bill to March 1, has impacted this office. In addition to that, the extension of the elderly exemption, totally disabled exemption and veterans credits deadlines, which is now from the fall tax bill till March 1, have impacted this office.

On April 8, 1997 the voters of Hudson adopted a revised Elderly Exemption and all existing applicants will have to reapply, as well as those applying for the first time. Additionally, on April 8, 1997 the voters of Hudson adopted a Totally and Permanently Disabled Exemption and due to changes in the law this past year existing applicants will need to reapply, as well as those applying for the first time.

Much too often employees working behind the scenes never receive the proper recognition for their extraordinary efforts and dedication to their jobs. The Assessing Departments Administrative Aide, Ellen Boucher, has continued to serve all of Hudson's citizens in a friendly and courteous manner. In addition, without the assistance of Mike Gospodarek, Town Engineer, the tax map's would not as up to date as they are and the department would not be nearly as efficient for the public were it not for the assistance of the Finance Department's John Sauter, Computer Systems Operator, and Cathy Hawkins, Data Processing Manager. Special thanks, to you the taxpayers, for allowing this Department to help in making Hudson a "Better Place to Live."

Respectfully Submitted,

Jim Michaud
Certified New Hampshire Assessor

EXEMPTIONS

Effective with the 1996 property tax year, the law governing the various forms of property tax relief available to landowners had been standardized. Under the new system, a taxpayer will have until March 1 after the final tax bill to file any application for exemption, credit, or tax deferral.

Blind Exemption

1. Determined legally blind by the Administrator of Blind Services of the Vocational Rehabilitation Division of the State of New Hampshire Education Department.
2. Exempt each year on assessed value for property tax purposes of his/her residential real estate to the value of \$40,000 (approved March 9, 1993 Town Meeting).

Elderly Exemption

1. Has to reside in the State of New Hampshire for at least five (5) years preceding April 1st in which the exemption is claimed.
2. Has a net income from all sources of less than \$22,000 including Social Security, or if married, less than \$29,000 including Social Security.
3. Applicant's net assets shall not exceed \$100,000, excluding the value of the person's actual residence. "Net assets" means the value of all assets, tangible and intangible, minus the value of all good faith encumbrances. An asset is everything you own i.e.: car, furniture, jewelry, stocks, bonds, savings/checking accounts, tools/equipment, etc. "Residence" means the housing unit, and related structures such as an unattached garage or woodshed, which is the person's principal home, and which the person in good faith regards as his/her home to the exclusion of any other places where a person may temporarily live. "Residence" shall exclude attached dwelling units and unattached structures used or intended for commercial or other nonresidential purposes.
4. Additional requirements for an exemption under RSA 72:39-b shall be that the property is:
 - (a) Owned by the applicant; or
 - (b) Owned by the applicant jointly or in common with the resident's spouse, either of whom meets the age requirement for the exemption claimed; or
 - (c) Owned by the applicant joint or in common with a person not the applicant's spouse, if the applicant meets the applicable age requirements for the exemption claimed; or
 - (d) Owned by a resident, or the resident's spouse, either of whom meets the age requirement for the exemption claimed, and when they have been married to each other for at least five (5) years.
5. Is at least 65 years of age or older on or before April 1st. An exemption of \$45,000 for residents 65 years of age up to 75; \$60,000 from 75 years of age up to 80; and \$75,000 from 80 years of age and older is applied to the assessed value of the property. Approved at Town Meeting April 8, 1997.

Totally and Permanently Disabled Exemption

1. Any person determined eligible under the federal Social Security Act for benefits to the totally and permanently disabled shall receive a yearly exemption in the amount of \$45,000 off of the assessed value of the residential property.
2. Has a net income, from all sources, of less than \$22,000 including Social Security, or if married a net income of less than \$29,000 including Social Security. Approved at Town Meeting April 8, 1997.

Veteran's Credit

1. Has to be a resident of the State of New Hampshire for at least one (1) year previous to April 1st in the year which the credit is applied for.
2. Has to have served not less than ninety (90) days in the Armed Forces of the United States in a war or conflict as outlined in RSA 72:28. The credit in the amount of \$100.00 is applied to the amount of taxes owed. A credit of \$1,400 is also available to the Veteran if he/she is 100% permanently disabled as a result of a service-connected injury. A copy of the DD214, a discharge paper and any other sufficient proof is required when applying for these credits.

Current Use

In order to encourage appreciation for the environment, conserve land and other resources, and to maintain open space, there are provisions for placing land in Current Use status where it is assessed at significantly lower values. Many requirements must be met and various restrictions do apply, including, in most cases, a 10 acre minimum requirement. If you desire to investigate further, you will want to look up RSA 79-A and/or also stop in the Assessing Department to get assistance.

Respectfully Submitted,

Jim Michaud, C.N.H.A.
Certified New Hampshire Assessor

Assessor's Office Statistics

Year	Net Valuation	Increase in Assessed Value	Tax Rate Per \$1,000	Assessment Ratio - %
1997	\$1,145,992,642	\$30,409,696	\$25.17	N/A
1996	\$1,115,582,946	\$7,141,827	\$25.62	112%
1995	\$1,108,441,119	\$4,110,293	\$24.59	116%
1994	\$1,104,330,826	\$8,285,448	\$24.30	117%
1993	\$1,096,045,378	\$40,758,179	\$23.17	118%

Tax Rate Summary

	School	County	Town	Total
1993	\$14.79	\$1.81	\$6.57	\$23.17
% of Rate	(63.8%)	(7.8%)	(28.4%)	(-2.32%)
1994	\$15.28	\$1.81	\$7.21	\$24.30
% of Rate	(62.9%)	(7.4%)	(29.7%)	(+4.7%)
1995	\$15.80	\$1.90	\$6.89	\$24.59
% of Rate	(64.3%)	(7.7%)	(28%)	(+1.2%)
1996	\$16.62	\$1.98	\$7.02	\$25.62
% of Rate	(64.9%)	(7.7%)	(27.4%)	(+4.02%)
1997	\$16.09	\$1.90	\$7.18	\$25.17
% of Rate	(63.9%)	(7.5%)	(28.5%)	(-1.76%)

Valuation Summary

	1996	1997
Land - Value Only	\$365,527,246	\$374,144,342
Residential Buildings	\$526,452,700	\$539,453,800
Commercial/Industrial Bldgs.	\$180,147,400	\$185,038,700
Utilities	\$54,242,800	\$58,444,000
Manufactured Housing	\$3,892,700	\$4,282,800
Exempt Properties	\$58,550,100	\$63,134,300
Gross Valuation	\$1,188,812,946	\$1,224,497,942
Exempt Properties (Minus)	(\$58,550,100)	(\$63,134,300)
Exemptions (Minus)	(\$14,679,900)	(\$15,371,000)
Net Valuation	\$1,115,582,946	\$1,145,992,642

Town of Hudson, New Hampshire
INVENTORY OF TOWN PROPERTY

Description	Map	Lot	Sublot	Building Value	Land Value	Acreage	Assessed Valuation
99R RIVER ROAD	0002	0003	0001	0	8,000	.17	8,000
92 RIVER ROAD	0002	0013	0000	0	58,600	2.46	58,600
39 WINSLOW FARM ROAD	0002	0020	0000	0	70,400	12.00	70,400
10 SCHAEFER CIRCLE	0003	0003	0075	0	54,000	5.26	54,000
3 CHESTNUT STREET	0005	0019	0001	0	43,000	.50	43,000
17R EAYERS POND RD	0005	0032	0000	0	49,800	1.00	49,800
8 PINE ROAD	0005	0052	0000	0	51,100	1.21	51,100
33R DRACUT ROAD	0005	0075	002A	0	400	.11	400
33R DRACUT ROAD	0005	0075	002B	0	17,800	.11	17,800
4 CHESTNUT STREET	0005	0109	0000	0	55,800	2.00	55,800
9 SCHAEFER CIRCLE	0006	0003	0000	0	97,000	19.58	97,000
9 GOWING ROAD	0006	0039	0035	0	49,700	8.28	49,700
45 SAGAMORE PARK RD	0007	0081	0005	0	8,100	.70	8,100
1R ROSE DRIVE	0008	0021	0000	0	18,600	.28	18,600
12 RENA AVENUE	0008	0027	0000	0	38,000	1.20	38,000
25 DAVENPORT ROAD	0008	0109	0000	0	64,400	12.00	64,400
74 MUSQUASH ROAD	0009	0002	0000	0	570,300	189.00	570,300
74R MUSQUASH ROAD	0009	0005	0000	0	54,000	18.00	54,000
5 BROOK DRIVE	0009	0034	0015	0	79,800	6.53	79,800
49R GOWING ROAD	0009	0086	0000	0	16,200	5.40	16,200
90R MUSQUASH ROAD	0009	0087	0000	0	29,200	.80	29,200
30R RICHMAN ROAD	0009	0088	0000	0	3,000	1.00	3,000
88 BURNS HILL ROAD	0011	0035	0001	117,100	98,700	.92	215,800
55 WASON ROAD	0011	0039	0000	0	58,900	4.00	58,900
3 HARWOOD ROAD	0011	0058	0004	85,800	52,100	1.38	137,900
20 MUSQUASH ROAD	0011	0059	0000	0	287,200	49.97	287,200
75 GOWING ROAD	0012	0034	0000	0	110,400	10.08	110,400
67 TRIGATE ROAD	0012	0036	0002	0	433,500	203.50	433,500
65 GLEN DRIVE	0014	0043	0000	0	27,400	1.00	27,400
66 GLEN DRIVE	0014	0052	0000	0	71,100	6.40	71,100
4 PELHAM ROAD	0014	0178	0000	0	65,500	.80	65,500
62 BURNS HILL ROAD	0015	0007	0000	0	141,500	15.40	141,500
113 WASON ROAD	0015	0017	0003	0	400	2.68	400
99 WASON ROAD	0015	0019	0000	0	50,100	1.05	50,100
51R TRIGATE ROAD	0016	0003	0000	0	136,500	50.00	136,500
65R PELHAM ROAD	0018	0031	0000	0	163,600	139.80	163,600
112 BUSH HILL RD	0019	0017	0000	0	37,700	.30	37,700
207 CENTRAL STREET	0020	0013	0000	4,200	399,700	23.00	403,900

Town of Hudson, New Hampshire
INVENTORY OF TOWN PROPERTY

Description	Map Lot Sublot	Building Value	Land Value	Acreage	Assessed Valuation
8 GREELEY STREET	0025 0003 0001	0	134,700	3.58	134,700
RANGERS DR/RABBIT RUN	0025 0030 0000	840,000	0	118.80	840,000
11R DANIEL WEBSTER DR	0025 0158 0000	0	41,800	1.30	41,800
239 CENTRAL STREET	0025 0211 0000	0	38,900	.30	38,900
1 CONSTITUTION DRIVE	0026 0018 0000	1,744,000	713,400	49.00	2,457,400
49 RANGERS DR	0026 0030 0031	0	58,000	3.01	58,000
36 WINDHAM ROAD	0026 0090 0001	0	86,800	3.63	86,800
36 MOBILE DRIVE	0027 0015 0065	42,800	0	.00	42,800
6 MOBILE DRIVE	0027 0015 0073	36,700	0	.00	36,700
142 KIMBALL HILL RD	0027 0052 0000	0	195,700	55.00	195,700
14 ADAM DRIVE	0028 0014 0002	0	8,600	1.00	8,600
49 ADAM DRIVE	0028 0014 0019	0	67,300	2.74	67,300
13 FOREST ROAD	0028 0020 0048	0	50,600	1.05	50,600
0 RANGERS DR	0031 0054 0031	15,200	0	.00	15,200
17 INDUSTRIAL DRIVE	0032 0006 0000	0	90,200	1.32	90,200
19 INDUSTRIAL DRIVE	0032 0006 0001	10,200	19,300	.18	29,500
347 CENTRAL STREET	0032 0033 0000	18,700	115,400	13.99	134,100
32 SULLIVAN ROAD	0032 0111 0000	0	9,400	.30	9,400
00 TERRA LANE EXT.	0035 0067 0055	0	17,200	.68	17,200
10R HAZELWOOD ROAD	0035 0067 0062	0	30,700	46.28	30,700
41R BEECHWOOD ROAD	0035 0070 0000	0	57,300	41.50	57,300
19 WOODCREST AVE	0035 0073 0000	0	13,200	.69	13,200
52 ROBINSON ROAD	0036 0005 0000	213,000	562,400	45.70	775,400
5 HOPKINS DRIVE	0036 0042 0000	0	24,700	.94	24,700
415 CENTRAL STREET	0036 0057 0000	0	24,000	.70	24,000
REAR DUGOUT ROAD	0036 0071 0000	0	11,700	12.21	11,700
151 ROBINSON ROAD	0038 0008 0000	0	44,500	.93	44,500
149 ROBINSON ROAD	0038 0010 0000	0	44,800	1.00	44,800
8R HENRY DRIVE	0038 0055 0000	0	52,800	.69	52,800
24 CHAGNON LANE	0038 0105 0000	0	27,400	1.00	27,400
126 OLD DERRY RD	0038 0134 0000	0	41,400	.44	41,400
40 KIENIA ROAD	0039 0063 0000	0	70,800	4.50	70,800
26 GRIFFIN ROAD	0040 0001 0000	0	77,100	3.80	77,100
26 WEST ROAD	0041 0013 0000	5,700	146,000	38.00	151,700
25 SYCAMORE STREET	0044 0018 0000	3,000	82,800	5.33	85,800
4 WILLARD STREET	0044 0110 0001	0	16,400	.60	16,400
36R ATWOOD AVENUE	0044 0132 0000	0	4,400	.17	4,400
34 ATWOOD AVENUE	0044 0133 0000	0	2,700	.11	2,700
8 WILLARD STREET	0044 0134 0000	0	4,400	.17	4,400

Town of Hudson, New Hampshire
INVENTORY OF TOWN PROPERTY

Description	Map	Lot	Sublot	Building Value	Land Value	Acreage	Assessed Valuation
14 WILLARD STREET	0044	0135	0000	0	4,400	.17	4,400
5 WILLARD STREET	0044	0136	0000	0	16,700	1.60	16,700
32 BRENTON AVENUE	0044	0137	0000	0	7,300	.75	7,300
37 ATWOOD AVENUE	0044	0138	0000	0	44,800	1.00	44,800
10 WILLARD STREET	0044	0139	0000	0	4,400	.17	4,400
26 ATWOOD AVENUE	0044	108B	0000	0	39,100	1.10	39,100
8 RADCLIFFE DRIVE	0045	0009	0001	0	31,600	1.90	31,600
21 BRENTON AVENUE	0045	0161	0003	0	14,900	1.00	14,900
5 BRENTON AVENUE	0045	0161	002A	0	200	.35	200
8 BRENTON AVENUE	0045	0168	0002	0	4,400	.17	4,400
10 BRENTON AVENUE	0045	0168	0003	0	4,400	.17	4,400
13 ATWOOD AVENUE	0045	0168	004B	0	5,400	.06	5,400
12 BRENTON AVENUE	0045	0170	0000	0	5,400	.23	5,400
19 ATWOOD AVENUE	0045	0171	0000	0	6,500	.17	6,500
16 BRENTON AVENUE	0045	0172	0000	0	2,700	.11	2,700
14R ATWOOD AVENUE	0046	0007	0002	0	700	.06	700
14R ATWOOD AVENUE	0046	0007	001B	0	42,100	1.00	42,100
16 ATWOOD AVENUE	0046	0008	0000	0	600	.05	600
20 COUNTY ROAD	0046	0119	0000	0	67,900	.77	67,900
20R COUNTY ROAD	0046	0120	0000	0	188,800	3.50	188,800
9 GILLIS STREET	0047	0095	0000	0	53,100	1.20	53,100
15R REED STREET	0047	0103	0001	0	40,100	.21	40,100
45R CENTRAL STREET	0047	0108	0001	0	10,000	.21	10,000
23 MAPLE AVENUE	0047	0139	0000	0	163,100	9.30	163,100
55 CENTRAL STREET	0047	0146	0000	0	7,500	.13	7,500
5R D STREET	0048	0075	0001	0	13,800	.32	13,800
15 WEBSTER STREET	0051	0009	0002	0	100	.01	100
2 FERRY STREET	0051	0010	0000	0	24,700	1.25	24,700
1 FERRY STREET	0051	0011	0000	0	4,000	.91	4,000
3 FERRY STREET	0051	0011	0001	0	2,900	.66	2,900
14 CHASE STREET	0051	0051	0000	0	1,700	.14	1,700
12 SCHOOL STREET	0051	0052	0000	628,600	149,800	1.40	778,400
3 DERRY ROAD	0051	0100	0000	0	94,000	1.13	94,000
18 LIBRARY STREET	0051	0114	0000	281,800	51,600	.95	333,400
2 OAKWOOD STREET	0051	0147	0000	112,700	50,800	.82	163,500
8 MELENDY ROAD	0052	0001	0000	249,700	103,100	1.20	352,800
73 CENTRAL STREET	0052	0013	0000	0	17,200	.17	17,200
15 HURLEY STREET	0052	0064	0000	0	46,300	.55	46,300
12 LIONS AVENUE	0052	0072	0000	160,500	108,500	8.84	269,000

Town of Hudson, New Hampshire
INVENTORY OF TOWN PROPERTY

Description	Map	Lot	Sublot	Building Value	Land Value	Acreage	Assessed Valuation
13 LIONS AVENUE	0052	0072	0001	0	31,600	1.15	31,600
2 MERRILL STREET	0053	0014	0000	0	42,500	.35	42,500
8R GORDON STREET	0053	0078	0000	0	1,700	.28	1,700
88 WEBSTER STREET	0054	0001	0000	0	10,800	.46	10,800
16 CAMPBELLO STREET	0054	0006	0002	0	21,700	.09	21,700
1 KENYON STREET	0054	0016	0000	0	9,400	.23	9,400
17 MERRIMACK STREET	0054	0027	0001	0	35,900	.61	35,900
19 MERRIMACK STREET	0054	0027	0002	0	41,500	.29	41,500
24 FEDERAL STREET	0054	0036	0000	11,400	43,300	.40	54,700
17 FEDERAL STREET	0054	0046	0000	0	30,300	.22	30,300
16 TOLLES STREET	0055	0005	0000	0	18,800	.31	18,800
8 RIDGE AVENUE	0057	0008	0000	0	28,200	.65	28,200
12 GEORGE STREET	0057	0058	0000	0	30,900	.27	30,900
83R HIGHLAND STREET	0057	0062	0001	0	8,200	.10	8,200
79 HIGHLAND STREET	0057	0067	0000	0	52,900	4.50	52,900
5 LAKESIDE STREET	0057	0105	0000	0	4,700	.06	4,700
10 WATER LILY PATH	0057	0112	0001	0	800	.02	800
11 CLIFF AVENUE	0058	0023	0001	0	8,200	.10	8,200
8 CLIFF AVENUE	0058	0033	0001	0	40,100	.39	40,100
162 FERRY STREET	0058	0043	0000	0	86,100	5.80	86,100
11 SUMMER STREET	0059	0010	0000	0	38,600	.29	38,600
6R POWER STREET	0061	0005	0001	0	2,000	.34	2,000
14 MONROE DRIVE	0062	0055	0000	0	5,300	.75	5,300
Totals				4,581,100	8,586,400	1,319.90	13,167,500

Town of Hudson, New Hampshire
INVENTORY OF STATE OWNED PROPERTY IN HUDSON

Description	Map Lot Sublot	Building Value	Land Value	Acreage	Assessed Valuation
1 RIVER ROAD	0007 0002 0000	0	38,700	.75	38,700
232 LOWELL ROAD	0010 0047 0000	0	37,100	.28	37,100
5A MARK STREET	0011 0021 001A	75,700	22,400	1.84	98,100
5B MARK STREET	0011 0021 001B	75,700	22,400	1.84	98,100
39 WASON ROAD	0011 0041 0000	85,100	49,200	.90	134,300
5 MUSQUASH ROAD	0011 0056 0001	0	58,800	2.50	58,800
21 TRIGATE ROAD	0011 0057 0000	0	39,900	1.00	39,900
37 WASON ROAD	0011 0069 0000	69,700	49,600	.97	119,300
35 WASON ROAD	0011 0070 0000	101,700	51,900	1.35	153,600
33 WASON ROAD	0011 0071 0000	4,200	42,500	1.44	46,700
26 TRIGATE ROAD	0012 0037 0000	0	60,600	5.00	60,600
25 TRIGATE ROAD	0012 0037 0001	0	37,100	.63	37,100
94 WASON ROAD	0015 0011 0001	92,100	57,100	1.38	149,200
98 WASON ROAD	0015 0013 0000	107,900	57,300	1.41	165,200
121R WASON ROAD	0015 0017 0002	0	19,800	4.40	19,800
27 KIMBALL HILL RD	0020 0025 0000	326,300	3,545,600	165.81	3,871,900
4 BARRETTS HILL RD	0025 0027 0000	0	159,300	5.10	159,300
2 BARRETTS HILL RD	0025 0029 0000	0	63,500	2.39	63,500
64 GREELEY STREET	0025 0217 0000	0	52,000	1.37	52,000
75 KIMBALL HILL RD	0026 0001 0000	0	126,400	18.00	126,400
89 KIMBALL HILL RD	0026 0001 0001	0	150,300	16.00	150,300
76 KIMBALL HILL RD	0026 0017 0001	0	50,800	2.00	50,800
261 CENTRAL STREET	0026 0025 0000	0	310,000	15.50	310,000
41 WINDHAM ROAD	0026 0026 0000	0	268,400	5.00	268,400
90 KIMBALL HILL RD	0027 0015 0027	700	49,800	1.00	50,500
301 WEBSTER STREET	0028 0011 0000	51,100	52,200	1.39	103,300
179 DERRY ROAD	0029 0021 0000	2,100	157,900	16.84	160,000
367 CENTRAL STREET	0032 0034 0001	0	127,000	4.00	127,000
361 CENTRAL STREET	0032 0034 0002	0	325,700	14.00	325,700
OLD DERRY RD	0033 0039 0025	0	163,000	28.60	163,000
9 WEBSTER STREET	0051 0008 0001	0	8,400	.16	8,400
Totals		992,300	6,254,700	322.85	7,247,000

Cable Committee

TO: Board of Selectmen

FROM: Coleman J. Kelly

DATE: 30 September 1997

SUBJ: Annual Report

* * * * *

The following is a synopsis of the committee's activities over the past year.

The majority of the committee's energies over the last twelve months plus have been expended on franchise renewal activities. Starting last fall the committee developed a requirements document for eventual submission to Americable. These requirements represent and were coordinated with the several departments of Town government and the Schools.

After being fully coordinated these requirements were sent to Americable. Americable responded with their proposal in April 1997. Copies of the proposal have been available for residents review and comment, at the library and town clerk's office, since then.

Since May of this year Hudson along with representatives of Milford and Litchfield have been negotiating jointly with Americable about the various elements and details of their proposal. It should be noted that Hudson is required to initially negotiate with Americable, but any cable provider who should so choose, may ask Hudson for a franchise to provide service. Here to fore, no one (such as a Time Warner, TCI, or Herron) has approached the Town to offer competitive cable service.

Additionally efforts to bring cablecasting (school activities, town government meetings and the like) to the Town failed to muster the required votes.



**TOWN OF HUDSON
CONSERVATION COMMISSION**

Conservation Commission 1997 Annual Report.

12 School Street

Hudson, New Hampshire 03051

603/886-6005



The Conservation Commission's Goal is to protect wetlands and other natural resources in Hudson. In order to achieve that goal we keep busy particularly from April to November. This year we reviewed 14 projects. Many of them involved 2 meetings and a site-walk.

The Commissioners review planned developments which may have a detrimental effect on a wetland or wetland conservation district. We try, in each case, to negotiate a mutually satisfactory proposed development plan, which is then sent to the Planning Board and to the ZBA with our recommendations for action and/or a list of stipulations which will be attached to the development plan if the other boards concur with our identification of critical environmental concerns.

The Guertin parcel will one day rival the town forest as a place to hike, bird-watch etc. As a beginning to the long process of cleanup and trail-creation we have had the plot surveyed to delineate the boundaries, and are well started on the next step, a topographic survey, which we hope to complete in early '98. We welcome suggestions for a new name for this property.

As partial compensation for the town's loss of wetlands associated with development further north on Bush Hill Road, the town has acquired 3 + acres of prime wetlands on the east side of Bush Hill Road, near the intersection with Pelham Road.

Very truly yours,

Richard K. M. Callahan, Chairman
Conservation Commission



TOWN OF HUDSON

ENGINEERING DEPARTMENT

12 School Street

Hudson, New Hampshire 03051

603/886-6005



The purpose of this report is to outline the broad responsibilities of the Engineering Division, and list the major projects in progress and/or completed.

The function of the Engineering Division is to manage two broad categories of activities. First, to provide technical support to the Town's governing bodies. These bodies include the Planning Board, Sewer Utility Committee, Conservation Commission, Zoning Board of Adjustment, etc. The second is the review and inspection of development projects.

The status of major projects and programs are as follows:
(Please note this list is not all inclusive).

INDUSTRIAL DISCHARGE PROGRAM. This program monitors all sanitary sewer discharge, excluding residential waste, into the Town sewer distribution system. This program is mandated by the Environmental Protection Agency and has seen an increase of 14% from last year. The following permits have been issued and monitoring continues.

<u>Group</u>	<u>#</u>
1	5
2	3
3	10
4	29

Lowell Road (Rte 3A) and Executive Drive Intersection Improvements began in 1996. This project consists of analyzing and redesigning this intersection to improve vehicle safety and traffic patterns. The Town is in negotiations with Presentation of Mary to purchase land for the proposed widening of Lowell Road.

The redesign of Lowell Road from Rena Avenue to Dracut Road continues. This project will eliminate the bottleneck by providing a continuous 4-lane roadway from Dracut Road to Rena Avenue. The Town is in negotiations with the abutting land owners to purchase land for the proposed widening of Lowell Road.

The replacement of a 72 inch culvert under Winnhaven Drive is being designed. This culvert supports Second Brook. Bids for the project exceeded the funding level. The project will be brought forward again in 1998 for funding.

Successfully completed and submitted the Landfill Closure Grant. The Town received its first payment of \$379,126.32 from the State.

The Division successfully completed and activated a Town Wide Pavement Management System. All streets were inventoried and rated. A priority list was generated with repair strategies and costs. This analysis concluded that the Town was placing too much emphasis on overlays instead of repair/reconstruction.

Bush Hill Road improvements started from Kimball Hill Road south. This improvement will provide for a safer road by reducing the severity of the curves and provide a better line of sight. The Bush Hill Road is fast becoming one of our heaviest traveled collector roadways in Town.

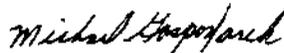
The Town has upgraded seven of its traffic signals. This upgrade created a closed loop, computer and diagnostic system which will allow the lights to be better coordinated with the traffic. The system is in service and timing optimization will continue through late 1997.

This division is currently managing for the Town approximately \$1,202,196.76 in performance securities relating to residential and commercial developments. Reviewed 17 site plans and 14 subdivision plans for the Planning Board. These developments brought in approximately \$44,500.00 of revenues to the Town.

We issued 77 driveway permits and 253 residential permits this year.

The Town accepted one street, Oban Drive. The acceptance of this street adds 0.4 lane miles to our existing roadway network.

Respectfully submitted,



Michael Gospodarek
Town Engineer



**TOWN OF HUDSON
FINANCE DEPARTMENT**

Administration • Accounting • Data Processing
12 School Street Hudson, New Hampshire 03051 603/886-6000



1997 has been my first year as Finance Director for the Town of Hudson.

It has been both challenging and educational. The Finance Department has experienced a bit of turnover in the past year and this year has been a period of learning and team building for the Finance Department staff. I have found the Finance staff to be dedicated, conscientious and eager to learn. I would like to thank each member of my staff for keeping the department running during the past year while I learned my new job.

The Finance Department has two primary areas of responsibility, Accounting and Data Processing. The Accounting Department is responsible for the Town's General Ledger, Accounts Payable, Accounts Receivable, Payroll, Purchasing and Personnel Records. Myrna Reynolds, Acting Town Accountant, has the responsibility for maintaining the Town's Ledgers. These ledgers are a detailed accounting of every revenue and expense incurred by the Town. In addition, Myrna is responsible for the Payroll and oversees Accounts Payable.

Kathy Wilson is a part-time employee who handles the receipt of cash from the public as well as all the administrative tasks in the office. Kathy has taken on additional responsibilities this year in the area of processing all town employee insurance and benefits.

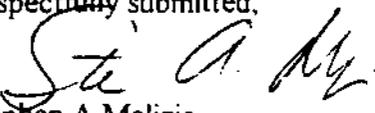
Joyce Williamson and Bill Huguen, both temporary, have filled in as Accounts Payable Clerk this past year. Both have been extremely conscientious in ensuring that all the bills get paid on time.

The Data Processing department is responsible for both the hardware and software needs of the Town. John Sauter is our System Operator and is responsible for the updating, maintenance and repair of the Town Hall Vax, Personal Computers and all peripheral equipment in the Town Hall and Fire Station. John's mission is to keep our computer hardware running and trouble free.

Cathy Hawkins is our Consultant Programmer and handles all programming needs for the Town. Cathy constantly updates and improves the Town's software to insure that we meet the needs of the users and the public. I would also like to thank Cathy for her taking charge of the Finance Department during the interim period between my predecessor's retirement and my coming on board in January. It was a period of much activity and Cathy handled it in a truly professional manner.

The Finance Department's goal continues to be to provide your elected officials with the most accurate, timely and meaningful financial data possible so that they may make the best decisions for our town.

Respectfully submitted,


Stephen A Malizia
Finance Director



Hudson Fire Department

15 Library Street . Hudson, NH 03051

Bus (603) 886-6021 Fax (603) 882-7115

Emergency Dial: 911

Frank Carpentino
Fire Chief

September 1, 1997

Town Administrator Paul Sharon
Town of Hudson
12 School Street
Hudson, NH 03051

Mr. Sharon;

I am pleased to provide you with the Hudson Fire Departments Annual Report for Fiscal Year 1997. As you will see in this report the Hudson Fire Department has made significant strides in a number of areas during fiscal year 1997, but there is a lot of work still to be done in the future.

Over the past eight (8) months as Fire Chief for the Town I have enjoyed working with you as Town Administrator, past and present members of the Board of Selectmen, the membership of the Professional Management Association, IAFF Local #3154, the Departments Call Force, all Town Departments, local Businesses & Civic Groups as well as the citizens of the Town of Hudson.

With the support of both the present and past elected Town Officials, your office and the community as a whole, the Fire Department provides excellent Fire, Emergency Medical Services, Rescue and Public Education Programs to the Town of Hudson.

In January 1997 the membership of the Fire Department updated the Departments Mission Statement to more clearly define what services that the Department provides.

The Fire Department needs to move forward and address the issue of additional staffing. This has been and continues to be an area that needs attention as the Town continues to grow in population and the demand for services increases. Several areas that need to be addressed at this time are Administration, Operations, Training and the Call Force. Additional staffing is needed in each of these areas in order to maintain the services that we provide to the community.

In February 1997 the Fire Department reorganized the emergency response of on-duty personnel. The shift Captains were removed from riding in the Command vehicle and placed back on the responding apparatus. This move was needed to improve the Departments emergency response and to better utilize the on-duty staffing.

With the increase of new residential construction, new commercial and industrial occupancies in Town the Fire Department continues to see an increase in the demand for services both in the emergency and non-emergency areas of operation. This trend will continue to grow as the population of the Town of Hudson continues to grow.

The time has come for the Town and the Fire Department to seriously look into the staffing of a second fire station. The south Hudson corridor has seen an increase in the number of new residential and commercial buildings over the past few years. The increase in emergency calls for service and a decrease in the response time from the Fire Department has brought this issue to a critical point.

The Fire Department will move forward with a request for manpower, station renovations, construction and new apparatus so that a south Hudson Fire Station can be staffed within the next few years. This should be considered a critical area that needs to be actively addressed by the Town as soon as possible.

Presently the Fire Department has a need to replace two (2) pieces of fire apparatus and one (1) ambulance. These items are presently being looked into and have been address in the Departments Capital Improvements Program (CIP).

One of the best programs that the Department initiated in the past year was a Supervisor's Training Program. Every month all Fire Department Supervisors receive training as a group. The impact from this training has been very positive and has assisted the Department in moving forward as a single unit.

The Departments Fire Prevention & Inspection Divisions have also been reorganized in the past year. The new and improved methods that the Department has initiated has been received very well by the customers that we serve and has provided us with better continuity in our operations.

The development and implementation of a Public Education Officer and a Juvenile Firesetter Program within the Department has proved to be a very good move by the Department. The Public Education Program has been used in all of the Town's schools for grades Kindergarten through 4th grade. A total of 1565 children were trained over the past year in basic fire behavior and what actions to take in an emergency situation. The program has been very well received by the children and teachers in the Town's school system.

In 1997 the Fire Department took the first of many steps in a facility maintenance program, for all three (3) fire stations. New fire doors were purchased and installed in the Robinson Road and Burns Hill Stations. New sheet rock and ceiling tiles were purchased for the Robinson Road Station. Two (2) offices and a fitness room were constructed in the Central Station and several new pieces of furniture was purchased for Central Station as well.

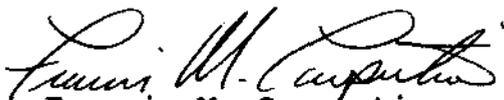
The Department will continue to move forward with the facility maintenance program to address items such as roofs, windows, heating systems and exterior doors for all three (3) fire stations over the next few years.

The Central Fire Station is in critical need of a two (2) part renovation. The Town and Fire Department need to look into the construction of a second floor addition and an addition to the Library Street side entrance of the Central Fire Station. The Department has outgrown the present available space in the building. The Fire Department did address this issue again in their fiscal year 1999 CIP request.

I look forward to the next year as the Hudson Fire Department continues to move forward as one professional organization. The Town of Hudson should be proud of the professional and dedicated members of their Fire Department. The members of the Hudson Fire Department go above and beyond to provide the best level of service that they can to each and every member of the community.

I would like to personally thank you, the Town Administrator, the past and present members of the Board of Selectmen, Fire Department Liaisons E. Lorraine Madison and Ann Seabury, all Town Departments, the membership of the Hudson Fire Department and their families and the citizens of the Town of Hudson for making this past year a safe and successful one for the Hudson Fire Department.

Respectfully Submitted,


Francis M. Carpentino
Fire Chief

ACTIVITY REPORT
June 26, 1996 - June 30, 1997

Ambulance Runs

Heart Attack	76
Breathing Difficulty	144
Neck/Back Injury	47
Broken Bones	12
Suicides	29
Transfers	2
Motor Vehicle Accidents	271
Non Transports	1209
Mutual Aid	17
Other Illnesses	152
Other Injuries	192
Total Litchfield Ems	159

Total Hudson & Litchfield EMS: 1449

ACTIVITY REPORT
June 26, 1996 - June 30, 1997

Fire Calls

FIRE, EXPLOSION:

Structure Fires	33
Outside of Structure Fires	6
Vehicle Fires	33
Trees, Brush, Grass Fires	34
Refuse Fires:	4
Explosion, No After-Fire	7
Outside Spill, Leak with Ensuing Fire	2
Fire, Explosion Not Classified Above	3
Fire, Explosion; Insufficient Information	
-- Available To Classify Further	1

OVERPRESSURE RUPTURE (no combustion)

Steam Rupture	0
Air, Gas Rupture	3
Overpressure Rupture Not Classified Above	1
Overpressure Rupture; Insufficient Info	2

RESCUE CALL

Inhalator Call	2
Emergency Medical Call	392
Lock-In	3
Search	1
Extrication	2
Rescue Call Not Classified Above	2
Rescue Call; Insufficient Info	8

[ACTIVITY.97]

HAZARDOUS CONDITION, STANDBY

Spill, Leak With No Ignition	30
Explosive, Bomb Removal	0
Excessive Heat	16
Power Line Down	195
Arcing, Shorted Electrical Equipment	153
Aircraft Standby	0
Chemical Emergency	1
Hazardous Condition, Standby Not Classified	
-- Above	19
Hazardous Condition, Standby Insufficient	
-- Info	32

SERVICE CALL

Lock-Out	21
Water Evacuation	6
Smoke, Odor Removal	12
Animal Rescue	2
Assist Police	6
Unauthorized Burning	24
Cover Assignment	45
Assist Occupant	9
Service Call Not Classified Above	33
Service Call; Insufficient Info	101

GOOD INTENT CALL

Food On Stove	8
Smoke Scare	65
Wrong Location	1
Controlled Burning	28
Vicinity Alarm	3
Steam, Other Gas Mistaken for Smoke	1
Returned In Service Before Arrival	13
Good Intent Call Not Classified Above	33
Good Intent Call; Insufficient Info	42

[ACTIVITY.97]

FALSE CALL

Malicious, Mischievous False Call	9
Bomb Scare, No Bomb	0
System Malfunction	100
Unintentional	87
False Call Not Classified Above	7
False Call; Insufficient Info	5

OTHER SITUATION FOUND

Type of Situation Found Not Classified -- Above	21
Blanks	2

Total Fire Calls	1543
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Hudson Fire Department

15 Library Street . Hudson, NH 03051

Bus (603) 886-6021 Fax (603) 882-7115

Frank Carpentino
Fire Chief

Emergency Dial: 911

September 15, 1997

Town Administrator Paul Sharon
Town of Hudson
12 School Street
Hudson, NH 03051

Mr. Sharon;

I am pleased to provide you with the annual reports from the Hudson Emergency Preparedness Committee and the Hudson Local Emergency Planning Committee (LEPC).

The main focus during the past year has been to update and rewrite the Town's Emergency Preparedness Plan. Many hours of review, research and rewriting the plan was needed to accomplish this task. The plan is in it's final stages and should be completed shortly. The newly updated plan has been written to update the Town of Hudson's capabilities in the event of a large scale incident. The main focus was to make the plan an "all hazards" plan. I feel that this has been accomplished.

I wish to thank Joann Beaudoin of the New Hampshire Office of Emergency Management, Deputy Chief Gary Rodgers and Patty Laine of the Hudson Fire Department for all of their hard work and dedication to this project. Without their time and effort this project would have never been accomplished.

The membership of the LEPC took a hard look at the direction that they were headed in and made some adjustments to their focus. The group has started to concentrate on their role and several classes have been provided and or scheduled for the membership of the committee.

More focus will be placed on dealing with the hazardous materials issues that are facing the Town now and in the future. The committee has started to discuss and deal with various facilities in Town that use and store hazardous materials. The joint cooperation so far has been excellent and rewarding for all that have taken part.

Several drills will be planned for in the upcoming year to task the committee and the various Departments of the Town. The ability of both the committee and the various Departments to respond to and handle a mock exercise will have a direct bearing on how they will perform at a real incident.

I would like to thank Captain William Closs of the Hudson Police Department for all of his time and dedication as the past Chairman of the LEPC. Captain Closs did a good job at keeping the LEPC focused and on track with their goals.

Earlier this year it was decided to split the committee meetings from their present make up. Until this time the members of both the LEPC and the Emergency Preparedness Committee's met at the same time to discuss issues.

The main reason that this decision was made was that the combined meetings of both the LEPC and the Emergency Preparedness Committee were not as productive as they could be. The meetings did not give either committee adequate time to address the necessary areas under their responsibility.

A second reason to make the move to split the groups up was that there were members present at these meetings that were making decisions and recommendations that did not sit on the respective committee. The make up of each committee is specific in nature and it was determined that it was neither fair or productive to keep the meetings as they were.

I am very excited as I look ahead for both of these committee's. The second half of 1997 and the start of 1998 will see both committee's moving ahead in the areas of preparedness and training. Both of these will provide the Town of Hudson and it's citizens with better services.

On behalf of both committees I thank you and all the members of the Board of Selectmen for your support and cooperation.


Francis M. Carpentino
Fire Chief

TOWN OF HUDSON
EMERGENCY PREPAREDNESS COMMITTEE

7/1/97 - 6/30/98

Emergency Preparedness Director
Fire Chief Frank Carpentino

MEMBERS

E. Lorraine Madison, Board of Selectmen Representative
Deputy Gary Rodgers, Hudson Fire Department
Captain Wm. Closs, Hudson Police Department
Wm. Oleksak, Hudson Health Department
Patricia Laine, Hudson Fire Department
Edward Madigan, Hudson Building Inspector
Sgt. Donald McCrady, Hudson Police Department
Leo Lessard, Hudson Highway Department
Sally Keeland, Hudson School Department

TOWN OF HUDSON
LOCAL EMERGENCY PLANNING COMMITTEE

7/1/97 - 6/30/98

Chairman

Chief Frank Carpentino

Members

Ann Seabury, Board of Selectmen Representative

Deputy Gary Rodgers, Hudson Fire Department

Captain Wm. Closs, Hudson Police Department

Leo Lessard, Hudson Highway Department

Patricia Laine, Hudson Fire Department

Mr. James, Todd, Hampshire Chemical

Mr. Ronald Blanchette, Hadco

Mr. Russell King, Citizen Representative

Mr. Donald Dillaby, Amateur Radio Representative

HEDCorp -- 1997
Hudson, New Hampshire

HEDCorp has had a very short year as the final Board members were appointed by the Board of Selectmen on July 22, 1997. By a vote of the three original HEDCorp Directors, all Selectmen-appointed members became Directors. Mr. Webb Palmer, who was Treasurer of the previous HEDCorp, was appointed as a Board member and, subsequently, elected Treasurer of HEDCorp 1997. Other officers elected are Fidele Bernasconi, President; Daniel Shubelka, Vice-President; and Mike Reynolds, Secretary. Directors have been appointed for three year, two year and one year terms. In addition to the aforementioned, the Directors are Terry Stewart, Lenny Smith, David Alukinos, John Beike, Bob Clegg and Bob Vokes.

A grant from Sam's Club was received in the amount of \$6,000 over two years. The funding must be used for an economic development promotional brochure and packet and assist toward the design of a web page.

At the next meeting, closing of loopholes and odds and ends from the previous HEDCorp will be cleaned up.

On October 14, Executive Councilor Jim Normand is bringing the Executive Director of the State of New Hampshire Business Administration to Hudson to address the Board of Selectmen and meet with HEDCorp afterwards. The subject will be finance assistance available through HEDCorp, via NHBA, in the form of loans, etc., for new and/or growing development.

The group has many plans and ideas for the future, and looks forward to a productive year in helping Hudson grow economically with good, clean high-paying jobs. We look forward to working with all Town staff on a cooperative basis for the economic future of Hudson.

Fidele Bernasconi
President, HEDCorp

HIGHWAY DEPARTMENT

1997 wraps up my second year as Road Agent for the Town of Hudson. I would like to take this opportunity to applaud and give great thanks to each and every person on the Highway Team. They have done a great job for the Town. They work well together and show true team spirit. They have a good positive attitude every day, even during those nights when they get called in at all hours to keep the roads clear from ice and snow. I can honestly say that I have seen these men in just about every situation Mother Nature can bring to Hudson and they have the Town's best interest at heart.

An item I feel is very important to Hudson is a new maintenance facility. We will be going to Town Meeting again requesting a new facility. I really think our men in the Highway Department have worked in unsafe and unhealthy conditions long enough. Some may look at it as just a place to park equipment, but our men are working in very poor air quality conditions. According to the Department of Health and Human Services, the area needs a minimum of 10 minutes to get to the minimum standards of air quality before entering to retrieve another vehicle. We have our men working in these conditions each day. There are many items in the building that are against code, also, structural fatigue is a factor in the building. Just the money spent on heating and maintenance on these buildings and trailers is a shame in itself.

Vehicles need to be inside for a few reasons, one being vandals. Over the long weekends, the vehicles that have to be left outdoors usually get broken lights, mirrors, antennas, windows and air let out of the tires. All of these items are very costly. If any of the smaller equipment was to be left outdoors, it would surely be gone. In the winter months all of the trucks must be inside for a faster response and sure start of hydraulics and sanders. Oils that stay warmer stay thinner, in turn, less friction wear means longer life. The amount of dollars invested in equipment stored in these two buildings is in the millions to replace if there was a fire. There is only one door on each building to remove the equipment. All of this would be lost.

Just putting our winter salt in storage would be a great savings alone. With the salt being exposed to the elements outside, the strength is lessened. In turn more is needed to be effective on roadways. We lose approximately 15% of pure salt this way and on a \$95,000 item that's over \$14,000.

Hudson is a great community with very knowledgeable residents. I'm sure that all would agree that this is the time provide for our Town and the great personnel at the Highway Department a new workable, healthy and safe facility to work in and remove this old eyesore from our beautiful center.

In closing, I would like to thank all of the Highway personnel for a great year, the Board of Selectmen and all the other Departments in town that have helped out.

Respectfully submitted,

Leo Lessard, Road Agent

STREET DIVISION

1997 was a very busy and productive year for the Street Division. It seemed like we went from the winter season to the construction season and back to winter in the blink of an eye. With the cooperation of the Sewer / Drain division and under the guidance of the Road Agent, we are extremely pleased with the results of 1997.

The Town Wide Paving Program was completed on schedule and within budget. Glen Drive, Stoney Lane, Boulder Drive, Terra Lane and Pinewood Road were totally reclaimed, repaved and curbing replaced and/or added where necessary. Meadowlark, Towhee, Cardinal, Whip-poor-Will, Falcon, Butternut, Aspen, St. John's, and Regina St. were all either overlaid or repaved after the existing asphalt has been removed. Trigate Road was graveled and paved for the first time, turning it from the worst town owned dirt road into an excellent paved road.

Some numbers of interest from this years paving program:

28,000 sq. yards of road reclaimed

13,000 tons of asphalt laid down

11,000 feet of curbing placed

Also, during the construction season many recurring annual jobs kept us busy. Some of these tasks include: brush and tree removal, street cleaning, street patching, crack sealing, parks and cemetery landscaping, lawn care, litter removal, grading gravel roads, road shoulder maintenance, roadside mowing, equipment maintenance, traffic light maintenance, sign installation and replacement.

We are also pleased with the response of the residents to the new landscaping done to the front of Town Hall and to our annual Christmas decorations on the Town Common.

The winter of 1997 we were kept busy with either snow removal or picking up the thousands of trees and branches that were knocked down in the terrible storm of December 1996 that knocked out power to many of us for five days. Due to the efforts of the men, most of the storm damage was removed by the spring of 1997 so that scheduled construction could begin on time.

We are also pleased to announce that the Town has taken the delivery of its own street sweeper in October 1997. The sweeper was obtained through a lease/purchase program. For virtually the same cost of outside hire, we will now be controlling our own sweeping which will mean quicker service in the spring to remove winters sand and periodic sweeping throughout the summer and fall. This will be a noticeable improvement for all residents.

In closing, I would like to wish a long time employee, Mr. Richard Coleman, a happy and long retirement. You will be missed. I would also like to thank all of the other Highway Department employees and all other Town Department employees for their continued support and assistance throughout the year.

Respectfully submitted,

Kevin Burns, Sub-Foreman - Street Division

Edward Lamper, Foreman - Street Division

DRAIN / SEWER DIVISION

This year has proven again to be a very busy year for the Drain / Sewer Division. In the first half of 1997, we went back into the Glen Drive area to reconstruct one of the worst paved roads in Hudson. Glen Drive from Burns Hill to just before Parkhurst was in distress under today's construction standards. Updating the drainage system was a strong priority. Under the recommendation of the Road Agent, the Sewer Utility Committee agreed that now would be the time to install a dry sewer system before we began paving the area. With this Division installing approx. 3000 feet of sewer, approx. 1500 feet of drain, 11 manhole covers and 18 catch basins and the Street Division doing the paving under the Town Wide Paving Project, the Highway Department saved the Town a great deal of money.

Other projects completed the first half of 1997 included:

- Dumont Rd. - Replaced a half aluminum half stone culvert with 64' of 30" concrete pipe.
- Stoney Lane - Installed 2600' of 6" underdrain.
- Terra Lane - Installed 400' of 6" underdrain.
- Cardinal Dr. - Installed 140' of 12" pipe and 1 catch basin at Mockingbird Dr. intersection.
- Alpine Ave. - Installed 60' of 12" pipe and 1 catch basin.
- Towhee Dr - Installed 300' of 15" pipe with 2 catch basins at Rt. 102 intersection.
- A Street - Installed 50' of 12" pipe with 3 catch basins.
- Burns Hill Rd.- Installed 20' of 12" pipe and 1 catch basin.
- School St. - Installed 25' of 12" pipe and 1 catch basin.
- Aspen St. - Installed 430' of pipe and 1 sewer manhole.
- St. John St. - Installed 560' of pipe and 2 sewer manholes.
- Regina St. - Installed 270' of pipe and 1 sewer manhole.

Sewer repairs were done on : Oak Ave, Pinedale Ave, B Street, Tate Street and Edgar Court.

TVing sewer lines was done on : Wayne Street, Winnhaven Dr., Rangers Dr. and Ferry Street.

Ongoing maintenance to drain/sewer lines, manholes, catch basins and pump stations in addition to sewer inspections for commercial and residential services keep this Department busy.

This year our Department purchased a tow behind trailer to house the video equipment purchased last year. This will enable us to store and transport all of the sewer video equipment, traffic control devices, confined space safety equipment and flow control equipment. The trailer will save valuable time and man hours by keeping the necessary equipment together. The video equipment allows us an internal view of drain / sewer lines to locate a problem area thus saving unnecessary digging and expense to the Town.

In closing, I would like to thank the employees of this Division and the Street Division for their continued support throughout the year.

Respectfully submitted,
Jess Forrence, Foreman - Drain / Sewer Division



HUDSON LIBRARY BOARD OF TRUSTEES FY 1997 ANNUAL REPORT

The Hills Memorial Library hosted 110 programs attended by 2,203 patrons and 21 adult programs attended by 266 patrons. Programs were held at various locations throughout the community including the Hills Memorial Library, Hudson Community Church, the Police Station, and the Alvirne Chapel. Programs included the Summer Reading Program, 7th Annual Teddy Bear Picnic, morning story-times, Preschool Activity Group, Make-it and Take-it Crafts, adult crafts, 6th Annual Music Appreciation Night, Pastel Art Classes for Seniors conducted by Audrey D'Auteil, winter and spring flower arranging classes with Charlene Provencal, and book discussions.

The library also hosted visits by the Girl Scouts, Brownies, Cub Scouts, Daisy Troop, and various pre-school and elementary school classes. The Friends of the Library conducted the 18th Annual Lawn Sale including a raffle for a doll-house and antique trunk.

Donations

We are continually grateful for the many donations we receive each year. The library collection benefitted from the anonymous donation of several hundred books. Hesser College donated over 40 computer-related books and Wal-Mart Pharmacy donated the Time-Life Health series consisting of 30 videos. An IBM-compatible 486 computer system was donated by Robert St. Cyr and two local artists made donations of their work: Audrey D'Auteil donated an original oil-painting of the Hills Memorial Library, and Janice Walsh donated a commemorative series of pen-and-ink sketches depicting local landmarks.

The Building Fund benefitted from donations made in memory of Emily Anderson (\$70), sale of magnets (\$55.50), from Gordon French (\$200), and other sources (\$208). The Friends of the Hills Memorial Library made a donation for the purchase of a microwave oven for the staff (\$159.99). There were additional donations from other sources (\$80.00).

Staff

Elizabeth (Lisa) Miller joined the full-time staff as Children's Librarian in July. She wrote two articles on children's literature which were published in ParentTimes. In August, Circulation Librarian, Laurel Sumner, left us to work in the Merrimack school system. She was replaced, after a lengthy search, with M. Judson Goodrich in February of 1997. In April, Susan Dufault, Library Director, resigned and the search for a new director began in earnest. In May, Gayle St. Cyr was appointed Acting Director. She will serve in this capacity until a new director is recruited. Our dedicated staff members continue to attend library-related conferences, workshops and meetings in order to better serve our community.

Bookmobile

The bookmobile continues to serve both handicapped patrons as well as outlying neighborhoods. This year we experienced problems with the generator and electrical system which took a significant amount of time and expense to troubleshoot and repair. Carol Stevenson, Bookmobile Librarian, kept a regular schedule with our home-bound patrons by using her own vehicle to pick-up and deliver materials.

Computer System

In September the rebuilt database was brought on-line restoring subject searching. The database continues to be edited as errors are noted by staff and patrons. The errors are becoming fewer and farther between as we complete this extensive project. Our network continues to be fragile due to obsolete hardware and incompatible software which has been "patched" together over several years. A complete system upgrade will be necessary in the near future.

Library Expansion Plans

Both Trustees and staff worked diligently with Patience Kenney Jackson during her review of the existing collection and facilities. Ms. Jackson's work culminated with her final report, "Needs Assessment and Building Program for the Hills Memorial Library". She presented her findings at a public hearing on May 5, 1997. Her report calls for expanded library facilities consisting of 25,000 sq.ft. of space to house nearly 100,000 materials with a seating capacity in excess of 100. The need for library expansion to this level was also documented by Planning Consultant, Bruce Mayberry, in his report, "Impact Fee Needs Analysis and System Design for Public School, Library and Recreation Facilities" submitted to the Planning Board February 1, 1996.

The results of the 1995 town-wide survey were also presented at the public hearing in May. Highlights of the results are as follows:

Regarding the need for larger library facilities: yes-71%, no-7%, unsure-22%.

Regarding expanding facilities: addition-57%, new building-43%.

Regarding the location: near current location-52%, Lowell Rd.-20%, other-28%

The results speak to the fact that larger library facilities are needed in Hudson. Although the building of an addition at the present location seems to be the general consensus, the results do not reflect 2/3 majority required to approve such a project.

The reports, survey results, and public input have created a vision for the future of public library facilities in Hudson. We are now faced with the difficult task of identifying and pursuing a course of action to realize these facilities.

Financial Data

Money raised from fines and payments for lost materials totaled \$4,531.12. Money raised from small equipment fees totaled \$2,164.38. Income from the Alfred K. Hills and Jesse Norwell Hills trust funds held by the Town for the benefit of the library totaled \$1,824.54. The Building Fund balance is \$9,246.95 and the Charles Zylonis Trust balance is \$38,805.57.

Respectfully submitted,


Lisa A. Riley, Chairman

**HILLS MEMORIAL LIBRARY
FY97 STATISTICS**

	ADULT	CHILDREN	BOOK- MOBILE	TOTAL
Materials Added	2,033	614	377	3,024
Collection Totals				
Books	37,376	15,439	1,843	54,658
Magazine Titles	156	42		198
	1,237 (on microform & CD-ROM)			1,237
Newspaper Titles	19			19
Albums/Cassettes/CDs	403	65		468
Audiobooks	813	28	31	872
Books w/Cassettes	67	180		247
Videos	953	311		1,264
Museum Passes	11			11
CD-ROMs		11		11
Total Materials Owned	41,035	16,076	1,874	58,985
Collection Usage				
Books Loaned	53,645	36,203	4,507	94,355
Magazines	6,421	572		6,993
Albums/Cassettes/CDs	2,667	275		2,942
Audiobooks	4,799		65	4,864
Books w/Cassettes	4,799	837		5,636
Videos	13,328 (includes children's)			13,328
Museum Passes	642			642
Total Material Circulation	86,301	37,887	4,572	128,760
Inter-Library Loans				
Requests filled for Patrons	477			
Requests from Other Librarie	414			
Registered Borrowers				
New This Year	1,298			
Total	14,385			

1997 ANNUAL REPORT
of the
NASHUA REGIONAL PLANNING COMMISSION
to the
TOWN OF HUDSON

The end of the 1997 fiscal year marked my arrival as the Executive Director of the Nashua Regional Planning Commission. Having grown up in the Nashua region, and having lived in other states, it is a pleasure to be back in New Hampshire. If any one has any issues of concerns regarding local planning, do not hesitate to contact me at the NRPC. We at the NRPC are grateful for the participation of Hudson's NRPC Commissioners: Joe Wozniak (Chair of the NRPC), Paul Estavillo, Joe Sarno, Leonard Smith, Bob Soucy and Theresa Stewart.

The following is a brief summary of our accomplishments in 1997:

Geographic Information System

Staff applied our GIS resources and technology to a broad variety of local applications in a number of our communities including real property parcel mapping, build out analyses, floodplain and floodway mapping, aquifer protection, development constraints mapping, long range visioning and traffic analyses. NRPC also updated its GIS roadway map for Hudson and worked on the development of a GIS based traffic data reporting system.

Planning Board Training

The Regional Planning Commission conducted an evening workshop in April for all member communities. The topic of the workshop was on sound decision making for planning issues. In addition to this, through funding through the Office of State Planning, NRPC produced a video tape on community growth management. The video is available to all local planning commissioners in the region.

Transportation Improvement Program

The NRPC worked with Hudson staff and the Board of Selectmen to develop project applications for the 1997 round of TIP project requests. Two projects were requested by Hudson under the Transportation Enhancements category, which were reviewed and ranked by NRPC. NRPC conducted the public participation process to develop the FY 1999-2008 TIP update.

TravelNet Information System

The NRPC completed the development of a computer based system of transportation related information, such as ridematching availability, transit schedules, airline information, transportation project status reports, currently planned projects and other information. The system will soon be available at public kiosk locations in the region, including at least one Hudson location, and on the Internet.

Major Transportation Projects

NRPC staff provided technical assistance to Hudson and State officials on several major projects, including Sagamore Bridge widening, Lowell Road widening and construction of pedestrian/bicycle improvements on Route 102. A meeting was also held with the Governor and local officials to return construction of the Circumferential Highway to the State's Ten-Year Transportation Program.



Transportation Management Association Feasibility Study

The NRPC conducted a study to determine whether a Transportation Management Association (TMA) would be feasible within the region. TMA is a voluntary, private, nonprofit organization composed of private and public sector representatives. The goal of TMA is to address transportation concerns in a given study area. The study focused on a TMA in South Nashua and South Hudson. Staff conducted a comprehensive survey of major employers in the areas, and addressed secondary data to determine the need and support for this activity. The report concluded that a TMA is warranted. Staff is in the process of establishing a committee to implement the objectives of the study. The proposed TMA will help to alleviate Hudson's traffic congestion, improve resident and worker mobility, and enhance the private sector's involvement in the region's transportation planning.

Highway Data Collection Program

With automatic counters at over 80 locations throughout the region, NRPC maintained a traffic count system to provide the most accurate and current data to meet the needs of both public agencies and private businesses. The data were published in an annual summary document and distributed to local communities.

Respectfully submitted,

Andrew Singelakis
Executive Director

#200G-45

PLANNING BOARD

ANNUAL REPORT 1996 - 1997

The Planning Board saw continued development activity during the 1996-1997 year. A total of 21 subdivisions were approved resulting in the creation of 65 new lots compared to 18 subdivisions and 186 new lots the previous year. Most of the new lots created were for residential development.

The greatest impact was a result of continued activity in commercial and industrial projects. Most of the town's vacant industrial buildings are now occupied, some having undergone renovations and additions and a few new facilities have been constructed. One of the most significant is the Presstek building on Executive Drive. This year 24 site plans were approved compared to 29 the previous year. The total number of applications for land use development in the 1996-1997 year was 81 versus 68 the previous year.

"To guide the development of the municipality" is the duty of the Hudson Planning Board. NH RSA 674 describes the duties of Planning Boards and the programs to accomplish those responsibilities. In its efforts to guide the future development of the Town of Hudson, the Planning Board also protects and promotes the health, safety and general welfare of this community.

The development of Hudson's future must be built on a good foundation which is the Master Plan. The Master Plan should reflect a "vision" shared by the people of Hudson, their elected and appointed officials, and employed staff. Key programs that rely on the Master Plan include: the Capital Improvement Program and Impact Fee process, the Zoning ordinances and regulations, the Town's official map and review of site plans and subdivision plans.

Through the process of finalizing the most recent "Update To The Master Plan" (completed in July 1996) the Planning Board recognized that this document evolved with limited current input from Hudson citizens. The Planning Board therefore established a Visioning Organization Committee charged with preparation for a Community Visioning Project. The goal of the project is to create a "Civic Profile", which is an assessment of how a community functions, makes decisions, resolves conflicts and utilizes resources. The Planning Board has been extremely pleased with the level of interest and participation from other Town Boards, as well as a diverse cross section of citizens and groups, as this project has evolved over the past year. We hope to continue to build interest

Planning Board
Annual Report
1996/1997

and participation in individuals who would like to have the opportunity to shape the future of their community as the Visioning Committee prepares to hold a series of Visioning Meetings. Assisted by trained facilitators, a "Strategic Plan" will be devised to be used in preparing the next Master Plan update.

In April of 1997, the Planning Board initiated a contract with the Nashua Regional Planning Commission to develop a Ground Water Protection Program to be implemented by volunteers with the guidance of the Planning Board. The program consists of the following tasks:

1. Delineate the Ground Water Source Protection Area.
2. Identify potential contamination sources.
3. Prepare a "Best Management Practices" information packet.
4. Propose regulatory changes to improve Ground Water Protection.
5. Assist with the establishment of a local volunteer entity.
6. Develop the program implementation strategy.

In addition to plan review, the Planning Board worked on revisions to the Subdivision and Site Plan Regulations, as well as proposed changes to the Zoning Ordinance. These revisions are an on-going process.

In the Fall of 1997, the Capital Improvements Program (CIP) Committee completed its work prior to the end of September. This is several weeks earlier than in previous years due to an earlier imposed Town Meeting date. We appreciate the cooperation of all the department heads who prepared their submissions and presentations on time. The CIP Committee was assisted by the Town Planner and the Finance Director.

The election of officers in February, 1997 resulted as follows:

Chairman:	George R. Hall, Jr.
Vice-Chairman	Donald White
Secretary	Richard Patterson

Annual Report - 1996/1997

The remaining Planning Board:

Leonard A. Smith	Member
Kathleen Brown	Member
James Gallagher	Member
Terry Stewart	Selectman
Walter Mansur	Alternate
Sean McGrail	Alternate
Charlene Provencal	Alternate

I also want to say thank you to the Town Employees that assisted the Planning Board, for without their help, citizen volunteerism would not work:

Michael Reynolds	Town Planner
Cynthia May	Associate Planner
Pam Lavoie	Planning Department Secretary
Mike Gospodarek	Town Engineer
Betty Holt	Engineering Secretary
John Ratigan, Esq.	
Ann and Brad Seabury	of the Hudson Minutemen

Respectfully submitted,

George R. Hall, Jr. , Planning Board Chairman

September 30, 1997

**PLANNING DEPARTMENT
1996 - 1997 ANNUAL REPORT**

The Planning Department manages both current and long-range municipal planning, provides professional assistance to the Planning Board and other Town departments, and is a resource base for economic and community development. This report highlights the Planning Department's activities for the last year.

The Town Planner's office has been operational for ten years now. I arrived in Hudson, New Hampshire on September 14, 1987. My position reports to the Town Administrator and the Board of Selectmen.

Zoning. In April 1997, there was only one change to the zoning ordinance text, concerning sign height. The maximum height of signs in residential districts was reduced to thirty (30) feet from thirty-eight feet. And there was only one zoning map change, a re-zone from Residential-Two (R-2) to Business (B) for Map 10, Lots 45 and 46; near Market Basket on Lowell Road.

Land Use Regulations. The land use regulations were revised as follows. Site plan regulations were revised to remove the street disposition awareness section. (3-26-97). Also, the general requirements section was expanded (5-7-97). On July 9, 1997, the site plan regulations were revised concerning site plan engineering issues.

Current Planning. Last year's annual report presented current planning data for the time period October 12, 1995 to October 16, 1996. Planning Board review to September 24, 1997 is outlined here.

Subdivisions approved:	21
denied:	2
withdrawn:	0
revoked:	0
extended:	0
Site Plans	
approved:	24
denied:	0
withdrawn:	2
revoked:	0
extended:	4
Total:	53

Plans awaiting review. The number of plans awaiting Planning Board review was eight (8) regular plans as of September 30, 1997. Plans awaiting review in October 1996 was eight (8) also. In September 1988, there were fifty-five plans waiting for review.

Long Range Planning.

Capital Improvements Program (CIP)

The Capital Improvements Program is a planning tool document which has as its foundation the Master Plan. With the Master Plan as its base, the CIP presents an expenditure plan over a six (6) year period. The six year expenditure plan is revised annually with a document called an "element".

In April 1997, the Planning Board (with input from CIP Committee members) completed the 1998 FY Element. It was adopted on April 2, 1997.

CIP members assisting the Planning Board in 1996 included Donald White, Jim Gallagher, Paul Inderbitzen, Rhona Charbonneau, Lars Christiansen, Sean McGrail, Kathleen Brown, and Ben Nadeau. Staff assistance came from Town Planner Mike Reynolds and new Finance Director Steve Malizia.

The CIP Committee was assigned the mission of completing the FY 1999 Element on a tight schedule. The Committee began its work on June 26, 1997, but the following month learned that Senate Bill 2 towns faced an accelerated schedule. So, the CIP Committee adjusted its schedule by pushing the completion date up by three weeks. The Committee made it, with all work finished before the end of September 1997.

The CIP Committee in 1997 is presented here.

Donald White, Chairman
George Hall
Terry Stewart
Paul Inderbitzen
Dick Patterson
Lars Christiansen
Ken Cantara

Town staff assistance:

Town Planner Mike Reynolds
Finance Director Steve Malizia

Groundwater Protection

In April 1997, the Town signed a services agreement with the Nashua Regional Planning Commission to complete a groundwater protection project. The project involves a nine point project task list. It was anticipated that this project would be completed in less than ten months from start date.

Visioning

In 1997, the Planning Board established the Visioning Organization Committee in order to set a course in organizing a town-wide vision project. The town's visioning project will bring people together, from school children through adults to develop a shared image of what we want Hudson, New Hampshire to be. Then together we can work toward that goal.

Visioning is about buildings, natural resource assets, roads, schools, library, recreation, infrastructure, and safety. Visioning is about capital improvements, economic development, and what we want our town to look like.

The visioning process will include a visioning day or set of visioning days for stakeholders to come together and develop a shared vision. Stakeholders can include residents, people who work here, and people who visit here. One result is an updated future land use map of the town.

The organizational team, also known as the visioning work committee, has already met three times, in June, July, and September 1997. An interest sheet drew responses at Hudson's August 1997 Old Home Days.

Economic Development. A strong emphasis was placed upon Hudson economic development this year. In April I went to Concord, New Hampshire to meet with Office of Business and Industrial Development Director Bill Pillsbury. Mr. Pillsbury introduced me to Retention/Expansionist Specialist Ricia Velasco. Ricia and I subsequently met and set a course to visit manufacturing firms in the town.

We developed an effective business visitation team. Ricia Velasco and I met with twenty-four (24) manufacturing firms from April through August. Alvirne High School Work Based Learning Coordinator Angela Ricciardi joined our visit team for many of these visits. It is likely that other Town staff and officials will work with this project, depending on the issue.

The business visit allows the opportunity for us to learn more about the company and for the company to learn more about us. The project is helpful toward accomplishing

economic development and providing input toward the Town's long range planning, including "visioning".

Ricia Velasco works with manufacturers to resolve issues with labor force availability, buildings, and sites for relocation, finance information, workforce training programs, health and safety issues, research and development assistance, marketing to the Federal government, and other company related needs. Angela Ricciardi discusses opportunities available via the Alvirne High School vocational technical center. Vocational programs, co-ops, internships, and job shadowing are types of educational and work experience available.

The Hudson Economic Development Corporation (HEDCorp.) returned to work in 1997 after having last met in April 1995. The current directors of HEDCorp. are President Fidele Bernasconi, Vice-President Daniel Shubelka, Secretary Mike Reynolds (non-voting), Treasurer Webb Palmer, Terry Stewart, Bob Clegg, David Alukonis, Bob Vokes, John Beike, and Leonard Smith.

Geographic Information System (GIS).

Hardware and software was installed. The Town received GIS equipment in October 1996. There still remains some data installation to occur. The project (originating in 1996), included hardware acquisition, software purchase, data installation, and training. Training took place for ArcView, AutoCAD, and ArcCAD.

GIS mapping produced illustrations that depicted proposed zoning map changes and the location of the proposed DPW garage. GIS was also utilized to map town-owned property and Town Planner business visitations.

Community Development.

I prepared three new funding applications in 1997. These applications are outlined here.

<u>Funds Applied for</u>	<u>Amount</u>
Wal*Mart Foundation Funds	\$ 6,000.

To assist in the preparation of an economic development promotional brochure and packet, and assistance toward design of a web page.

**ISTEA (Intermodal Surface Transportation
Efficiency Act) Enhancement Funds**

Sidewalks and Bicycle Lanes on Route 102, between Evergreen Drive and Whip-Poor-Will Drive	365,680.
Route 3A, Birch Street to Central Street Sidewalks	<u>115,760.</u>
Total funds applied for in 1997	\$ 487,440.

The Wal*Mart Foundation Funds application (application delivered to Sam's Club), was approved, to be paid over two years.

There are two projects still to be implemented, **Merrifield Park** and **Sidewalks and Bicycle Lanes on Route 102, between Evergreen Drive and Old Derry Road**. Implementation is to take place soon. The Merrifield Park project expires on December 30, 1997, and is approved to be assisted with Land and Water Conservation Funds grant monies. The sidewalks and bicycle lanes project is an ISTEA Enhancement Funds project.

I would like to thank the members of my staff for their very hard work and dedication to the town. My thanks to Associate Planner Cynthia May and Planning Secretary Pamela Lavoie. Cynthia works primarily in the area of current planning and assists me with special projects. Pam has assisted me with organizing the many details for the Planning Board, CIP, HEDCorp., Visioning, and special projects. Thanks also to Ann and Brad Seabury of the Hudson Minutemen. The work of Planning Intern Matthew Walsh is appreciated as well. Matt returned to Hudson for a second internship in July 1997. His main project was the production of a business inventory and directory.

My thanks also to all Town departments, civic organizations, and individuals that assisted Planning during the last year. Thank you to the Hudson, New Hampshire community.

Respectfully submitted,

Michael H. Reynolds, AICP
Town Planner

September 30, 1997

1997 Annual Report
to the
Town of Hudson
by
Police Chief Richard E. Gendron

I am pleased to have this opportunity to provide this annual Town report, which highlights some of the Hudson Police Department's activity for 1997 and goals for 1998.

Since my first day as Chief, the welfare and safety of the citizens of Hudson, NH has been one of my primary concerns. The concentration of this concern has been rewarded with a decrease in most crimes this fiscal year. Departmental programs have been a major factor in aiding in this decrease for two important reasons. First, communication between the community and the Department has been enhanced through citizen surveys, citizen police academies, and community policing. The Department has had more contact with residents, allowing citizens more access and opportunity to express their concerns and needs. An increase in calls and reliable information from residents about criminal activity and concerns has enabled us to channel our resources more effectively.

Police Philosophy

The Police Department Mission is to continue to create a proactive partnership with the residents and businesses of Hudson. To attain a high quality of life for all, the Department seeks to work with citizens to solve problems facing our community. The members of the Hudson Police Department are encouraged to exercise the highest degree of service in their daily contacts with our citizens in order to provide them with the most effective and efficient services possible.

Projects and Accomplishments

1. Federal/State Grants:

This year the Police Department was awarded nearly \$341,000.00 in Federal/State Grants. The grants will enable the Town to hire new officers, procure state of the art police equipment and technology, and fund community projects. With the Board of Selectmen's support, our community has been able to obtain these grants and provide more police services, with minimal impact to the taxpayer.

2. Computer Aided Dispatch System (CAD):

This year the Police Department was awarded \$119,250 in Federal grants to upgrade our computer-aided dispatch and equipment. In effect, the Police Department will be upgrading its entire computer system to allow us the capability of utilizing Mobile Data Terminals. Our information Manager, Lisa Nute has been the lead coordinator of this project. Lisa's valuable experience and knowledge has enabled the Police Department to procure equipment and technology without the assistance of costly consultants. It is our goal to get the new C-A-D system up and running by 1998 and begin work on procuring the Mobile Data Terminals.

3. Trading Cards:

For the second year, the Police Trading cards have been a huge success with the children of Hudson. The Hudson Kiwanis Club was very generous in sponsoring this project, and we graciously appreciate and thank them for their support. This year Police personnel gave out over 45,000 "Cop Cards". Next year it is our intention to continue with the program and seek sponsorship.

4. Mountain Bike Unit:

Many new changes were implemented and the Mountain Bike Unit was expanded with Officer Jason Lucontoni joining Officers Tom Browne and Greg Katsohis. The Police Department was able to increase the Unit with the donation of a Police Mountain Bike by resident John Bednar in the Memory of his wife Agnes Bednar. The Mountain Bike Unit further implemented a new program called "Safe House". The project, which was coordinated by Sergeant Alan Semple, allowed officers to park their Police vehicles in front of residences and to patrol their respective neighborhoods on bicycle. The Safe House program not only provides security for our Police vehicles, but allows the residents to become better acquainted with the Mountain Bike Officers.

5. K-9 Unit:

Officer Tom Scanzano and his four-legged crime-fighting partner "Nikor" became certified in drug detection in March 1997. To date, Officer Scanzano and Nikor have made nearly seven (7) drug arrests and seized over \$1,000.00 in drug money.

This year Officer Kevin Sullivan and his K-9 partner "Dino" will join our K-9 Unit. Officer Sullivan and Dino are under-going extensive training at the Boston Police Academy. It is our goal to have this team on the street by 1998.

6. School Resource Officer:

With your support, the School Resource Officer (SRO) became a reality. The need to assign an officer full time at Alvirne High School was recognized by all. The Hudson School Department, the Police Department, and the Nashua District Court worked together as a team to provide and maintain a safe learning environment for students and teachers. Since its implementation, the Police Department has seen a 14% reduction in Calls for Service at the high school. Officer "Paul" Balukonis, with the assistance of school officials, continues to make this project one we can all take pride in.

7. KNOT Program:

This year we experimented with a new program called KNOTS (Kids Night Out of Trouble). The program is a cooperative effort by the Recreation Department, Fire Department and the Police Department. By joining forces we found a mechanism to provide our youths with a night filled with activities and fun for all. This program also provided the youths with an opportunity to interact with one another in a safe and drug free environment. Recreation, Fire and Police employees further serve as positive role models, which are so desperately needed today.

Lieutenant Donald McCrady and D.A.R.E. Officer Donna Digiacoimo were successful in obtaining a Federal Grant in the amount of \$9,000.00 to make this project a reality.

8. C.H.I.P.S.:

Children of Hudson Interacting with Police Services continues to be a huge success. Last years Fright Night, held on October 24, 1997, had over 1,200 children participating. C.H.I.P.S. also provided activities throughout the year and at Old Home Days. The success of the C.H.I.P.S. program is largely due to the dedication of its members; they give so much in the spirit of volunteerism and concern for our children. In the seven years that C.H.I.P.S. has been in existence, this will be the first time they ask for financial assistance from the Town. I urge you to please support this endeavor, since it means so much to the community of Hudson.

9. Citizen Police Academy:

Nearly fifty (50) residents have participated in our civilian Citizen Police Academy program. Our project coordinator, Sergeant Bob Tousignant, has done an outstanding job in educating the general public about police services. Our Police Academy allows citizens to interact with the officers and provides hands-on training. The Citizen Police Academies are conducted every Spring and Fall. For more information, contact Sergeant Bob Tousignant.

10. JUSTICE:

Our very own, and the only one in existence in New Hampshire, Police Rock Band "JUSTICE" continues to be a success, and the pride of one of our Reach Out Programs. Lieutenant Ray Mello, Officer Chuck Dyac, Officer Doug Dubuque and Officer Chuck Gilbert have played for over 5,000 children throughout the State. The band, which is totally funded with Drug Forfeiture Funds, stresses a very important message that you need not take drugs or alcohol to enjoy good music.

11. Accident Investigation Unit:

Under the leadership of Captain William Closs, Jr., the Police Department's Accident Reconstruction Unit has a compliment of four (4) highly trained officers. Officers Dave Bianchi, James Stys, Joseph Rossino, and James Cullen, have all received technical accident reconstruction training.

12. Explorer Post Program:

This year the Police Department initiated its first Police Explorer's Program. Project coordinator, Officer Jim Cullen, who himself was an explorer, took on this initiative with the assistance of several officers and civilian personnel. Explorer's Post #320 has nine participants and will surely grow by 1998. Our Explorers assisted in fundraisers, Old Home Days, and other Police related events.

Focus for the Future

In 1998, our concentration and focus will be:

- To build and enhance our relationship with the community through the community oriented policing program.

- With the assistance of Federal Grants, to implement the video arraignments program, thereby reducing the need to transport prisoners to Court.
- To begin the process to procure the necessary technology to install Mobile Data Terminals (MDT) in the cruisers. This system links officers in the field with State and National information centers. Officers can communicate directly to and through the central computer system.
- To continue the process of State Accreditation. State Accreditation will ensure efficient and professional service to our citizens.
- To continue to work with the Unions and Town Officials in the retention of Police Officers. The need to retain experienced and well trained officers cannot be emphasized enough. Professional Police Officers deserve comparable salaries and benefits to their counter parts through out the State of New Hampshire.
- To train and develop a group of officers to safely and adequately handle emergency situations such as; hazardous materials and spills, searches and high risk situations.
- In conjunction with community oriented policing, to search for a suitable police substation in the South end of Hudson.
- To implement a Senior Citizen Program whereby police employees assist senior citizens in crime prevention, medical and personal needs.

Employee Recognition:

I would like to take this opportunity to welcome Officer Marc Beaudoin, who joined our agency on July 1, 1997. Also we wish a very happy retirement to Sergeant William Hurst, who proudly served on the department for 20 years.

This year the Police Department promoted the following police officers:

Lieutenant Donald Breault
Sergeant Jason Lavoie

Sergeant Michael Smith

In conjunction with the Hudson Junior Woman's Club, we began a monthly employee recognition program in March. Employees of the Month are:

Officer Tom Scanzano -- March
Dan Clarke, Maintenance-- April
Officer Chuck Dyac-- May
Officer Kevin O'Brien -- June
Officer Tom Browne -- July

Records Clerk, Judy Gould – August
Detective Sgt. Mike Smith -- September
Information Manager, Lisa Nute – October
Officer Paul Balukonis (Alvirne High School Award)

Life Saving Medals were awarded to:

Officer Tom Scanzano
Officer Mike Gosselin

VFW Awards were presented to:

Judy Gould
Officer Donna Digiacomo

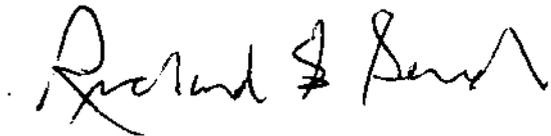
Employees recognized with State Awards were:

Sergeant Alan Semple
Officer Dave Bianchi
Officer Chuck Dyac
Officer Kevin O'Brien
Officer Mike Gosselin

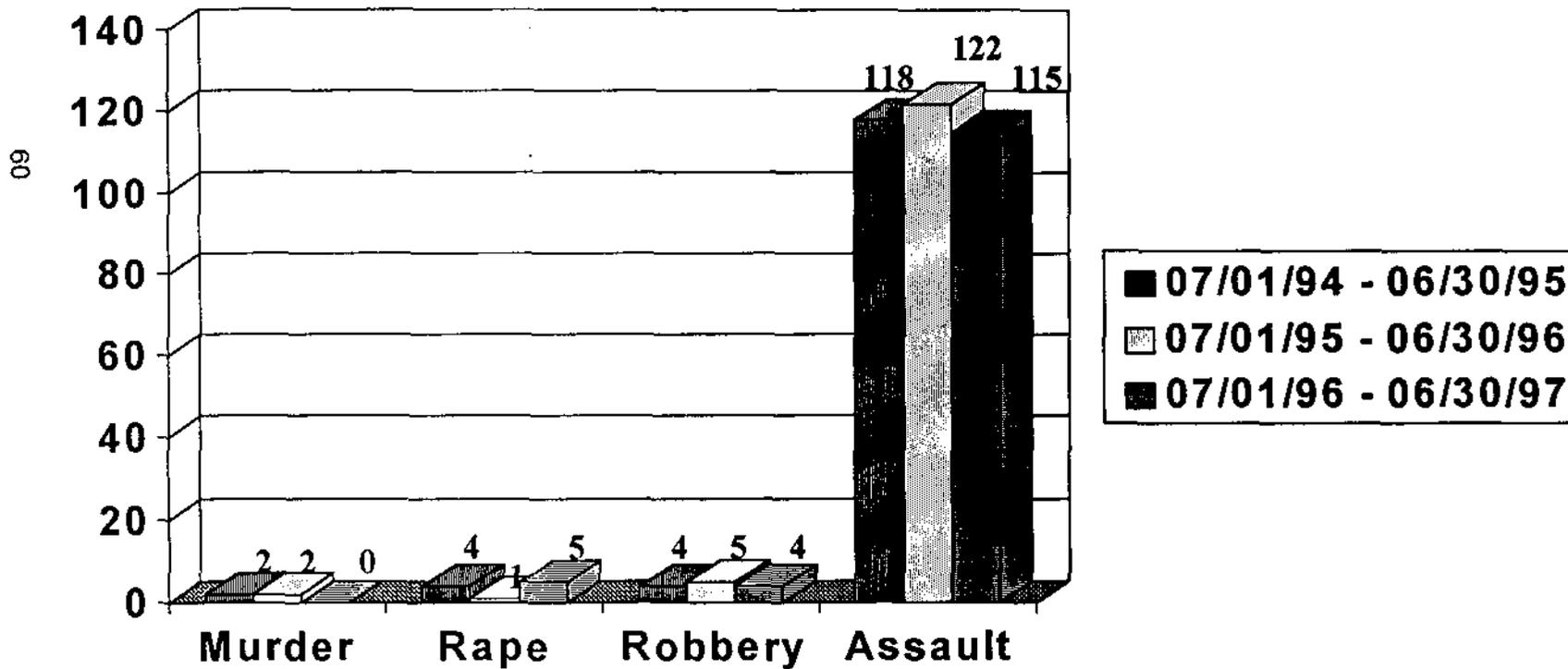
Appreciation:

I wish to thank and commend all the citizens of Hudson, neighborhood associations, crime prevention participants, and fellow Town employees for their support. I would also like to thank my immediate staff and secretary, Dorothy Carey, for their continued dedication to serving the Town of Hudson. I recognize the initiative and dedication of my employees and volunteers as well as the commitment of authority from the Board of Selectmen, Town Administrator Paul Sharon, and Police Liaison Shawn Jasper, which have enabled the Police Department to better serve the community of Hudson, New Hampshire.

Sincerely Yours,

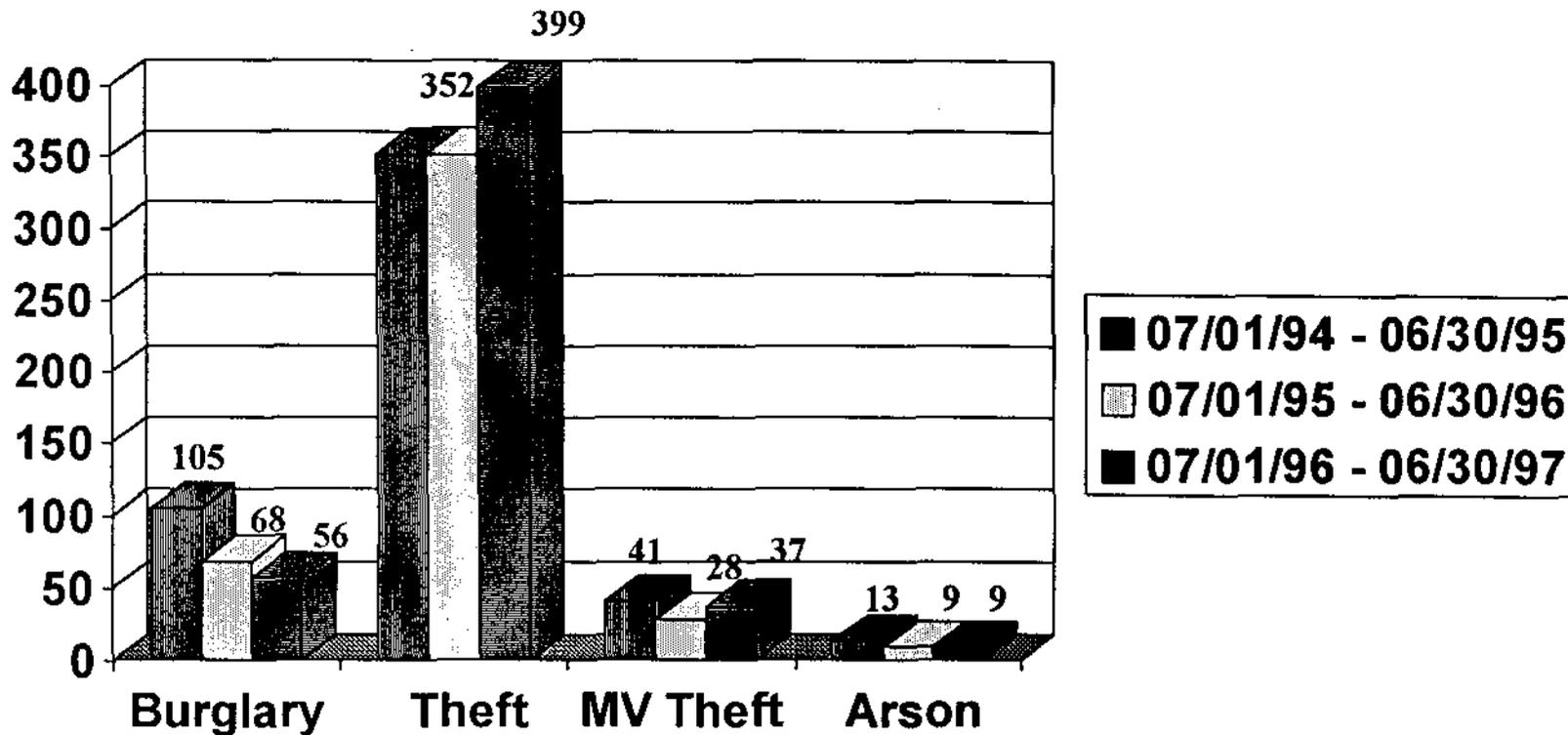


Hudson Major Crime Against Persons July 1, 1994 - June 30, 1997



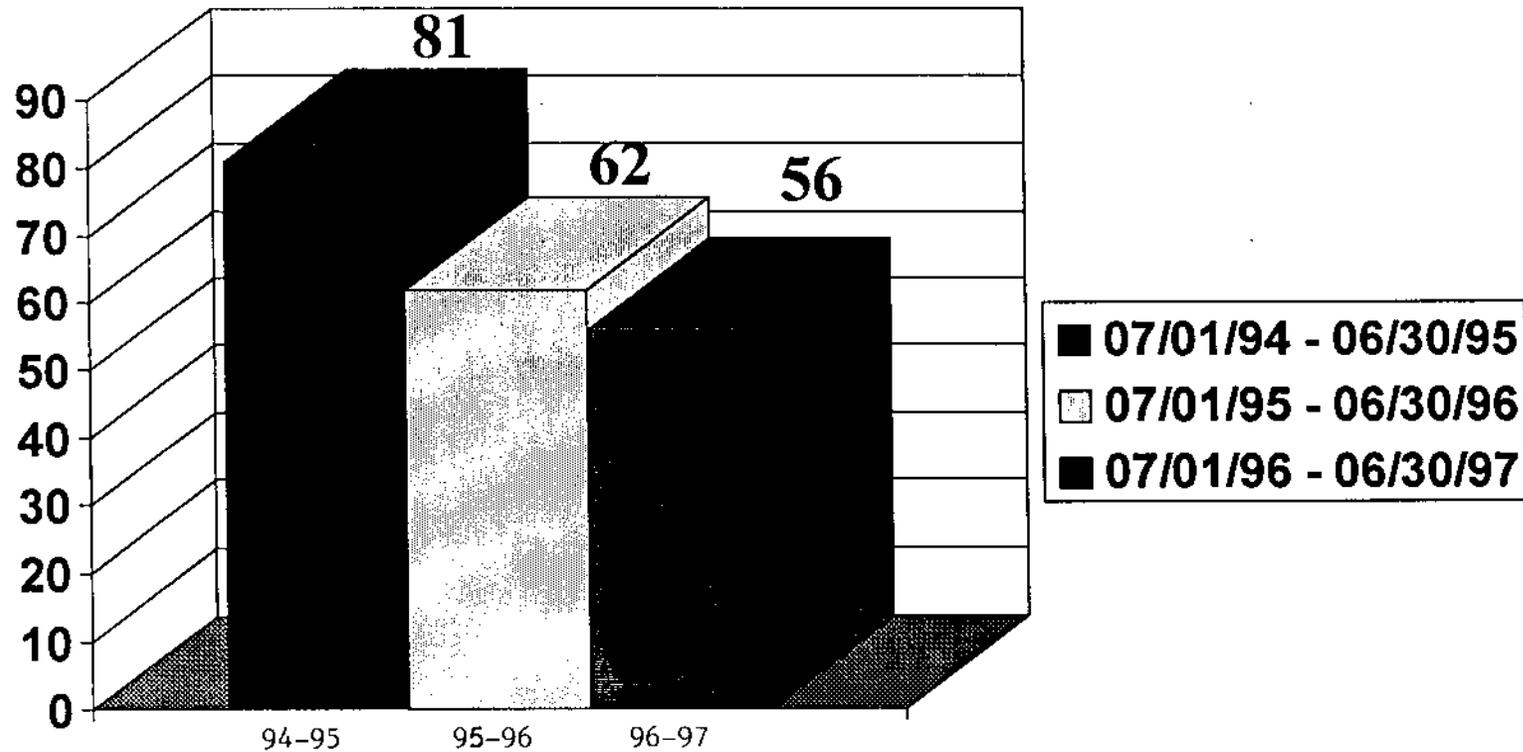
Hudson Major Crime Against Property July 1, 1994 - June 30, 1997

61



Juvenile Investigations (Runaways/Truants and Incurrigibles)

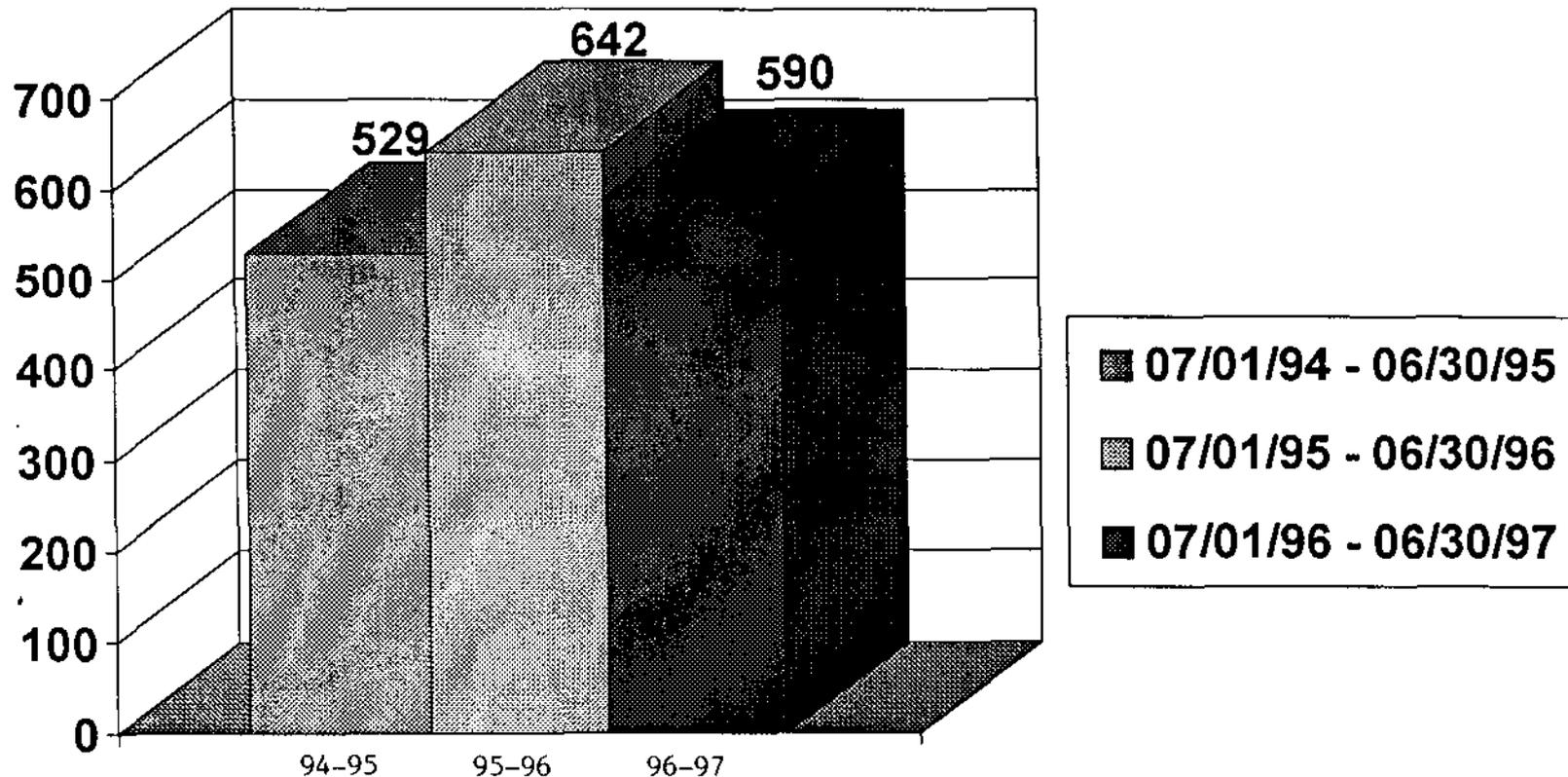
62



Hudson Motor Vehicle Accidents

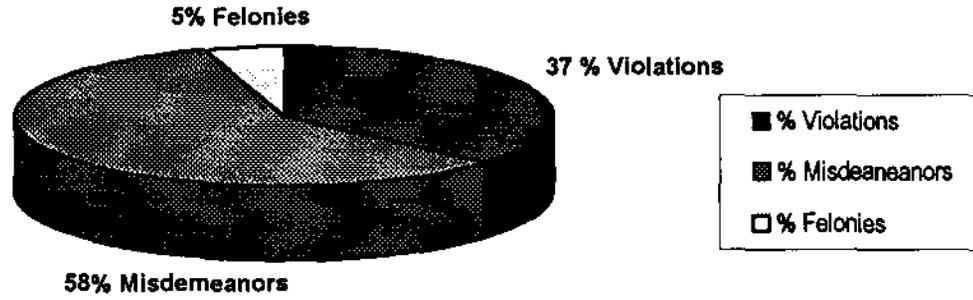
(State reportable and Non-reportable)*

63

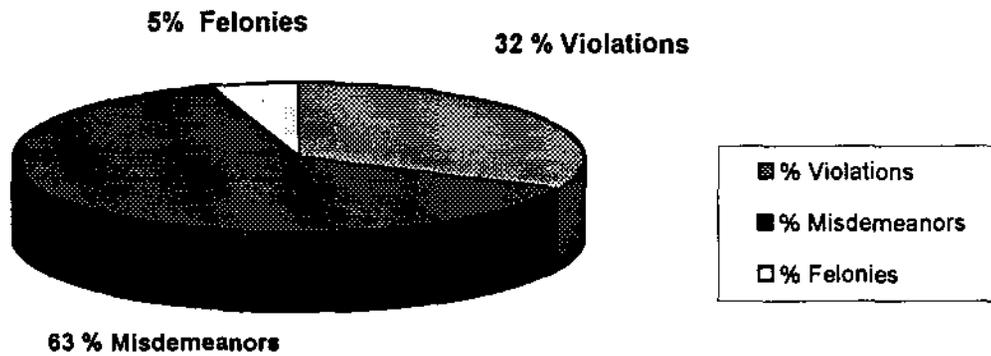


*NH requires motorists to report all accidents with injuries or combined damages over \$1000

**SUMMONS ISSUED / Adult Arrests Only
07/01/95 - 06/30/96**



**SUMMONS ISSUED/Adult Arrests Only
07/01/96 - 06/30/97**



Hudson Police Honor Guard

Sergeant Alan Semple, Advisor (not shown)

Officer Chuck Gilbert

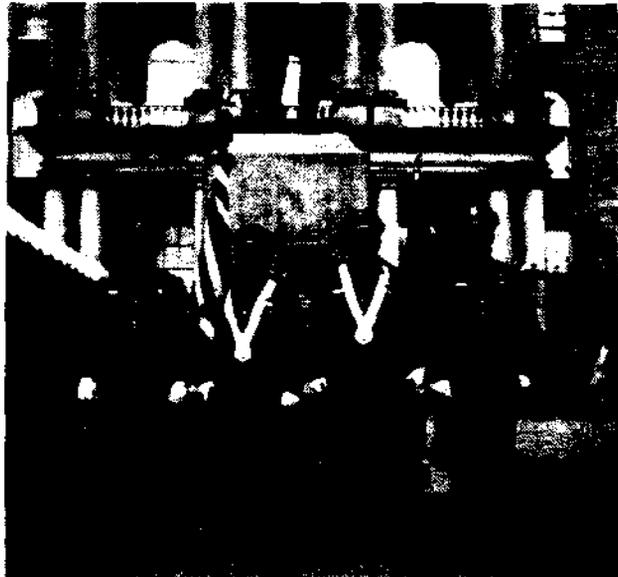
Officer Thomas Scanzano

Officer Michael Gosselin

Officer James Cullen

Officer Kevin Sullivan (not shown)

Officer Daniel Dolan (not shown)



1997

Adopt-A-School Officers

(Hudson employees who volunteer time in the schools)

Lt. Ray Mello, Advisor
Officer Paul Balukonis, Co-advisor
Nottingham West
Officer Kevin O'Brien
Detective Chuck Dyac
Presentation of Mary Academy
Officer Doug Dubuque
Library Street School
Officer Michael Gosselin
Legal Clerk, Tracy Thibodeau

H.O. Smith School
Officer Donald Cassalia
Officer James Stys
Officer William Emmons
Bethel Christian School
Officer Chuck Gilbert
Memorial School
Officer Donna Digiacomo
Dispatcher, Jennifer Briand



1997
C.H.I.P.S. Committee
(Children of Hudson Interacting with Police Services)

Sherri Lavoie
Lee Lavoie
David Alukonis
Michele Roome
Leo Dumont

Charles O'Donaghue
Ken Cantara
Officer Chuck Gilbert
Officer Donna Digiacommo
Sergeant Robert Tousignant



Members of *Justice*

Lieutenant Ray Mello, lead
vocals

Officer Chuck Gilbert, bass
guitar

Officer Chuck Dyac, vocals
and guitar

Officer Doug Dubuque,
drums



**Graduates of the 1997
Citizen's Police Academy**

Edward Badger
Deborah Beagley
John Beike
Kevin Bowen
Gregory Doppstadt
Herbert Forward
Leon Hammond
Donald Herling
Heidi Holden
Lorraine Hudon
Pamela Julian
Marisa Kazi

James Kelley
Linda Kipnes
Virginia Lunt
Rosemaire MacMillan
Kevin McGuire
Susan Militello
Phillip Ouelette
Donald Phaneuf
Anna Robert
Richard Rowell
Ruth Servant
William St. Cyr



1997
Police Explorer Post #320



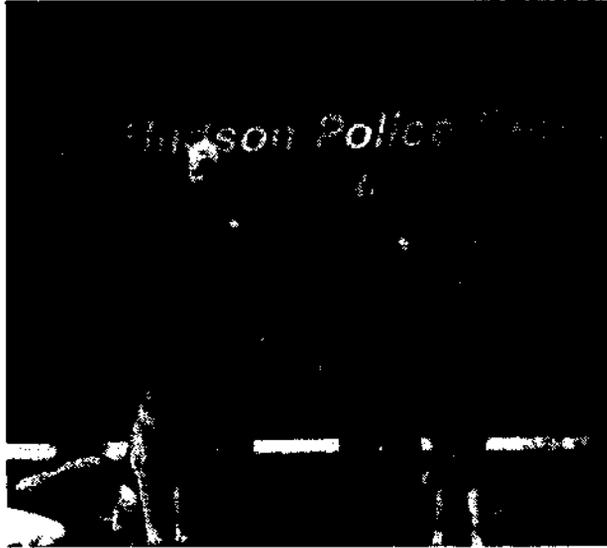
MEMBERS

Brian Fredette, President
Mike Davis, Vice-President
Tony Koschmann, Secretary
Vicki Malouin
Jacob Smith
Ed Masse
Tanya Kaye
David Kaye
Ben Koschmann

ADVISORS

Officer James Cullen
Lieutenant William Pease
Officer Thomas Browne
Officer Jason Lucontoni
Officer Donna Digiacomo
Officer Kevin O'Brien
Judy Gould

Hudson Police K-9 Unit



**Officer Kevin Sullivan and
Dino**

**Officer Thomas Scanzano
and Nikor**

Solid Waste Study Committee
Annual Report

The following is a synopsis of the committee's activities over the past year.

A number of ideas were developed and researched by the committee and brought to the Town. Some of them were the writing of information articles for publication. These were published by the Hudson-Litchfield News, for which the committee, again, extends its sincere thanks. In addition to the independent research, several seminar/conferences were attended. The purpose was to review and understand how others were addressing solid waste and recycling issues. A couple of these were an attempt to have a swap shop available to Hudson residents. An educational program on recycling was brought to the Hudson schools. Also within the school structure, brought to the PTO's some ideas to make money from recycling.

During the past year, the Board of Selectmen reorganized the SWSCOM and modified its reporting from being ad hoc to that of reporting directly to the Board. Since reorganization and restructure, the committee has initiated the renewal process for recycling and trash collection and disposal. The motivation for this early start is to have firm costs prior to Town Meeting.

Coleman J. Kelly
Chairman, SWSCOM

**Tax Collector's Report - Form MS-61
Property Taxes - FY 97**

Property Tax Accounts Debits		Levies 1997	1996	Current Use	Yield Tax
Uncollected 7/1/96		\$	4,257,906.39		
Committed	\$	14,507,071.04	\$	14,833,818.06	
Added Taxes		\$	650.75	\$	55,200.00
Overpayments	\$	4,064.59	\$	69,683.43	\$
Cost & Interest		\$	128,097.62	\$	318.83
Total Debits	\$	14,511,135.63	\$	19,290,156.25	\$
				55,518.83	\$
					3,267.89

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Property Tax Accounts Credits		Levies 1997	1996	Current Use	Yield Tax
Remitted	\$	11,749,597.73	\$	19,120,484.39	\$
Cost & Interest		\$	128,097.62	\$	47,200.00
Abatements		\$	34,583.38	\$	318.83
Adjustment		\$	367.54		
Deeded		\$	6,623.32		
Uncollected 6/30/97	\$	2,761,537.90	\$	-	\$
				8,000.00	\$
					284.91
Total Credits	\$	14,511,135.63	\$	19,290,156.25	\$
				55,518.83	\$
					3,267.89

**Tax Collector's Report - Form MS-61
Property Tax Liens - FY 97**

Tax Lien Accounts Debits	Levies 1996	1995	1994	1993	1992	1991
Unredeemed 7/1/96	\$ 890,399.30	\$ 616,420.16	\$ 239,165.70	\$ 14,960.62	\$ 4,256.56	
Executed	\$ 696,618.02					
Cost & Interest	\$ 2,409.84	\$ 36,526.12	\$ 100,710.85	\$ 8,972.48	\$ 718.41	\$ 1,973.42
Refunds						
Total Debits	\$ 699,027.86	\$ 926,925.42	\$ 717,131.01	\$ 248,138.18	\$ 15,679.03	\$ 6,229.98

Tax Lien Accounts Credits	Levies 1996	1995	1994	1993	1992	1991
Remitted	\$ 121,974.15	\$ 320,544.83	\$ 307,772.40	\$ 33,038.08	\$ 2,823.78	\$ 1,451.43
Cost & Interest	\$ 2,409.84	\$ 36,526.12	\$ 100,710.85	\$ 8,972.48	\$ 718.41	\$ 1,973.42
Abatements	\$ 371.49	\$ 212,458.51	\$ 209,560.67	\$ 122,958.20	\$ 493.02	
Deeded	\$ 14,429.84	\$ 14,245.08	\$ 13,731.52			
Uncollected 6/30/97	\$ 574,272.38	\$ 342,966.12	\$ 84,842.01	\$ 69,437.90	\$ 11,643.82	\$ 2,805.13
Total Credits	\$ 699,027.86	\$ 926,925.42	\$ 717,131.01	\$ 248,138.18	\$ 15,679.03	\$ 6,229.98

**Tax Collector's Report - Form MS-61
Property Tax Liens - FY 97**

Tax Lien Accounts Debits	Levies 1990	1989	1988	Demolition
Unredeemed 7/1/96 Executed Cost & Interest Refunds	\$ 4,091.86	\$ 4,142.21	\$ 3,727.88	\$ 8,350.78
Total Debits	\$ 4,091.86	\$ 4,142.21	\$ 3,727.88	\$ 8,350.78

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Tax Lien Accounts Credits	Levies 1990	1989	1988	Demolition
Remitted Cost & Interest Abatements Deeded Uncollected 6/30/97	\$ 4,091.86	\$ 4,142.21	\$ 3,727.68	\$ 8,350.78
Total Credits	\$ 4,091.86	\$ 4,142.21	\$ 3,727.68	\$ 8,350.78

A True Copy Attest:

Cecile Y. Nichols
Cecile Y. Nichols
Town Clerk/Tax Collector

**Tax Collector's Report - Form MS-61
Sewer Utility - FY 97**

Sewer Utility Accounts Debits		Warrants 1996		Back Billing
Uncollected 7/1/96	\$	46,067.24	\$	473.81
Committed	\$	866,314.29		
Added Taxes	\$	16,523.61	\$	8,979.49
Overpayments	\$	1,507.91		
Prepayments	\$	(5,525.61)		
Cost & Interest	\$	10,098.25	\$	86.41
Total Debits	\$	934,985.69	\$	9,539.71

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Sewer Utility Accounts Credits		Warrants 1996		Back Billing
Remitted	\$	879,639.15	\$	8,360.77
Cost & Interest	\$	10,098.25	\$	86.41
Abatements	\$	3,254.96		
Deeded	\$	364.48		
Uncollected 6/30/97	\$	41,628.85	\$	1,092.53
Total Credits	\$	934,985.69	\$	9,539.71

**Tax Collector's Report - Form MS-61
Sewer Utility Liens - FY 97**

Sewer Utility Lien Accounts Debits		Liens				
		1996	1995	1994	1993	1992
Unredeemed 7/1/96		\$ 14,962.57	\$ 10,020.69	\$ 1,312.52		388.47
Executed	\$ 28,450.72					
Cost & Interest	\$ 1,923.72	\$ 2,348.27	\$ 3,695.28	412.88		
Overpayments				\$ 403.47		
Total Debits	\$ 30,374.44	\$ 17,310.84	\$ 13,715.97	\$ 2,128.87	\$ 388.47	

Sewer Utility Lien Accounts Credits		Liens				
		1996	1995	1994	1993	1992
Remitted	\$ 14,856.24	\$ 6,309.45	\$ 8,637.49	1,047.11		
Cost & Interest	\$ 1,923.72	\$ 2,348.27	\$ 3,695.28	412.88		
Abatements	\$ 118.98					
Deeded	\$ 594.78	\$ 163.67	\$ 173.17	222.96		
Uncollected 6/30/97	\$ 12,880.72	\$ 8,489.45	\$ 1,210.03	445.92	\$ 388.47	
Total Credits	\$ 30,374.44	\$ 17,310.84	\$ 13,715.97	\$ 2,128.87	\$ 388.47	

**Tax Collector's Report - Form MS-61
Sewer Utility Liens - FY 97**

Sewer Utility Lien Accounts Debits		Liens 1991		1990		1989		1988		1987
Unredeemed 7/1/96	\$	303.41	\$	281.63	\$	166.87	\$	418.03	\$	560.38
Executed Cost & Interest Overpayments										
Total Debits	\$	303.41	\$	281.63	\$	166.87	\$	418.03	\$	560.38

Sewer Utility Lien Accounts Credits		Liens 1991		1990		1989		1988		1987
Remitted Cost & Interest Abatements Deeded Uncollected 6/30/97	\$	303.41	\$	281.63	\$	166.87	\$	418.03	\$	560.38
Total Credits	\$	303.41	\$	281.63	\$	166.87	\$	418.03	\$	560.38

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A True Copy Attest:

Cecile Y. Nichols
Cecile Y. Nichols
Town Clerk/Tax Collector

**Tax Collector's Report - Form-MS61
Sewer Betterment - FY 97**

Sewer Betterment Debits		Warrants 5/14/97	5/5/97	1/21/97	5/13/96	1/12/96				
Uncollected 7/1/96	\$	210,461.50	\$	2,778.16	\$	51,422.76	\$	36,153.48	\$	13,608.43
Committed Added Taxes				\$	508.00					
Prepaid Current Year Overpayments				\$	4,237.15		\$			9,367.15
Cost & Interest	\$	6,513.71	\$	162.26	\$	1,740.18	\$	31.10	\$	1,646.73
Total Debits	\$	216,975.21	\$	2,778.16	\$	56,330.17	\$	37,924.76	\$	24,622.31

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Sewer Betterment Credits		Warrants 5/14/97	5/5/97	1/21/97	5/13/96	1/12/96				
Remitted	\$	195,038.04	\$	41,748.24	\$	36,184.58	\$	22,628.41		
Cost & Interest	\$	6,513.71	\$	162.26	\$	1,740.18	\$	1,646.73		
Prepaid Prior Year Abatements										
Deeded					\$		\$	347.17		
Uncollected 6/30/97	\$	15,423.46	\$	2,778.16	\$	14,419.67	\$	-	\$	-
Total Credits	\$	216,975.21	\$	2,778.16	\$	56,330.17	\$	37,924.76	\$	24,622.31

**Tax Collector's Report - Form-MS-61
Sewer Betterment Liens - FY 97**

Sewer Betterment Lien Accounts		Liens												
Debits		1/7/97	4/2/96	10/25/95	8/14/95	3/29/95	6/27/94	C9/28/93						
Unredeemed 7/1/96		\$	1,189.89	\$	3,237.23	\$	3,602.34	\$	777.02	\$	3,570.61	\$	3,664.10	
Executed	\$	12,100.07												
Cost & Interest	\$	360.52	\$	71.91			\$	82.32						
Total Debits	\$	12,460.59	\$	1,261.80	\$	3,237.23	\$	3,602.34	\$	859.34	\$	3,570.61	\$	3,664.10
Sewer Betterment Lien Accounts		Liens												
Credits		1/7/97	4/2/96	10/25/95	8/14/95	3/29/95	6/27/94	C9/28/93						
Remitted	\$	6,496.95	\$	330.99			\$	371.79						
Cost & Interest	\$	360.52	\$	71.91			\$	82.32						
Abatements														
Deeded														
Uncollected 6/30/97	\$	5,603.12	\$	858.90	\$	3,237.23	\$	3,602.34	\$	405.23	\$	3,570.61	\$	3,664.10
Total Credits	\$	12,460.59	\$	1,261.80	\$	3,237.23	\$	3,602.34	\$	859.34	\$	3,570.61	\$	3,664.10

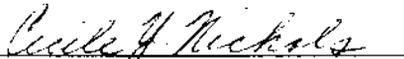
A True Copy Attest:

Cecile Y. Nichols
Cecile Y. Nichols
Town Clerk/Tax Collector

TOWN CLERK'S REPORT
Cash Journal
July 1, 1996 - June 30, 1997

Bad Checks	\$	1,209.36
Boat Tax	\$	8,292.31
Dredge & Fill	\$	54.64
Dog Fines	\$	4,955.00
Dog Licenses	\$	9,578.00
Motor Vehicle Permits	\$	2,288,617.00
Notary Fees	\$	940.00
Pole Licenses	\$	60.00
Scrap Metal Licenses	\$	260.00
Title Fees	\$	147.25
UCC Filings	\$	13,184.89
Vitals	\$	2,860.00
Total Collected	\$	2,336,593.45

A True Copy Attest:



Cecile Y. Nichols
Town Clerk/Tax Collector

TOWN CLERK'S REPORT
Vital Records
 July 1, 1996 - June 30, 1997

BIRTHS

Date of Birth	Child's Name	Father's Name	Mother's Name
14-Nov-96	Maggie Louise Ireland	Thomas Ireland	Mauria Ireland
24-Dec-96	Julianna Beth Rose	Tod Rose	Susanna Rose

DEATHS

Date of Death	Name of Deceased	Father's Name	Mother's Maiden Name
06-Jul-96	Roland Gaudette	Delphis Gaudette	Elizabeth Pelletier
12-Jul-96	Harold E. Davis	John Davis	Margaret Jordan
15-Jul-96	Grace C. Mulligan	Joseph Donahue	Josephine Devine
16-Jul-96	David S. Hardy	Robert Hardy	Bertha Moore
19-Jul-96	Oliva Laure Beaulieu	Alfred Larouche	Ernestine Lafrance
29-Jul-96	Mary M. McNamara	Daniel McNamara	Mary Ellen Lee
30-Jul-96	Grace M. Levesque	Arthur Gagnon	Eva Codair
30-Jul-96	Gerald Boucher	Armand Boucher	Marie Charest
01-Aug-96	Raymond A. Couture	Arthur Couture	Adrienne Girouard
14-Aug-96	John Glen Littlejohn	Glen J. Littlejohn	Cora Sampson
19-Aug-96	Gary Steven McCorry	John J. McCorry	Theresa DeOrio
27-Aug-96	James J. Buckley	John Buckley	Mary McGinnis
04-Sep-96	Lena Civitarese	Guiseppe Civitarese	Annina Pompeo
15-Sep-96	Robert J. Dube	Thomas Dube	Alice Lang
18-Sep-96	Kenneth Frank Barrett	Fred Barrett	Bertha Russell
18-Sep-96	Irene Jeannette Fournier	Phillippe Berube	Rose Anna Levesque
22-Sep-96	Normand C. Roussel	Simon J. Roussel	Yvonne R. Michaud
03-Oct-96	Harvey Osterstuck	Unknown	Unknown
09-Oct-96	Maurice Ballard	Walter Ballard	Priscilla Unknown
11-Oct-96	Yvonne R. Dion	Arthur Morency	Delia Hysette
13-Oct-96	Harry Lee Patterson	John Patterson	Maude Wilbourn
29-Oct-96	Floyd C. Gorveatt	John Gorveatt	Della Allen
29-Oct-96	Joseph Prosper Snay	Ernest Prosper Snay	Mary Ellen Fitzpatrick
03-Nov-96	Marquerite Rose Bordeleau	Joseph Michaud	Anna Michaud
04-Nov-96	Anna Laura Brown	Charles Postell	Edith Cromwell
06-Nov-96	George F. Karcher Sr.	Godfrey Karcher	Adelaide Dobrikowski
07-Nov-96	Doris Merrill	Harry Peabody	Marie Goodwin
14-Nov-96	Corinne W. Douville	Louis Carufel	Adele Trepanier
20-Nov-96	Joseph L. Renna	Pasquale Renna	Madeleine Picone
14-Dec-96	Irene Lillian Soucy	George Bonenfant	Rosanna Bernier
23-Dec-96	Alice R. Monty	Irving Rand	Annie Whiteman
02-Jan-97	Josephine L. Messa	Guiseppe Carrabs	Clementina Forgione
10-Jan-97	Maude Lillian Burton	Joseph Morrow	Lillian Morrill
11-Jan-97	Amy Rose Matthews	Charles McDougall	Clara Jenkins
12-Jan-97	Charles V. Lambert	Alfred Lambert	Roseanna B. Raymond

DEATHS (con't)

Date of Death	Name of Deceased	Father's Name	Mother's Maiden Name
13-Feb-97	William Danboise	Cyrus Danboise	Georgette Moran
19-Feb-97	Angelina Mariani	Domenic DiBenedetto	Theresa Maria Speranza
24-Feb-97	Ethel M. Teichmann	Harrison H. Noyes	Iola M. Stevens
01-Mar-97	Jeanette Grossman	Issac Koch	Frannie Unknown
02-Mar-97	Alfred E. Theriault	Jean DeBaptist Theriault	Eva Sylvain
31-Mar-97	Alan Frederick Wallace	Frederick Wallace	Mary Wood
01-Apr-97	Ann T. Keen	Leo McCarthy	Gertrude Callahan
06-Apr-97	Ruth C. Perry	John J. Shea	Lola Lavallee
10-Apr-97	Agnes (Pat) Bednar	John Greene	Agnes Ledoux
17-Apr-97	Omer A. Burbank	Joseph Burbank	Angelina Proulx
18-Apr-97	Irving Estrin	William Estrin	Celia Kirsch
19-Apr-97	Irene G. Theroux	Joseph Theroux	Rosanna Bousseau
22-May-97	Antony Thormin	Samuel Thormin	Rose Lascola
23-May-97	Lilyan Crowe	Twing Delong	Maria Tibbetts
04-Jun-97	Joseph Martin Burke III	Joseph M. Burke, Jr	Dorothy R. Ward
05-Jun-97	Marion C. Ouellette	Frank Champagne	Clara Revoire
09-Jun-97	Willard Eugene Rock	Clarence M. Rock	Yvonne F. Courcy
16-Jun-97	Robert W. Hill	Ellon Sherburne Hill	Frances Stafford
26-Jun-97	Anna Eugenie Levesque	Antoine Girard	Arlina Duquette

MARRIAGES

Date of Marriage	Groom & Bride's Name	Place of Residence
04-Jul-96	Robert W. Villandry Lisa M. Charbonneau	Hudson, NH Hudson, NH
07-Jul-96	Mark Gilman Donovan Christine Marie Bean	Chelmsford, MA Chelmsford, MA
13-Jul-96	George M. Michaud Debra L. Moniz	Malden, MA Malden, MA
13-Jul-96	Philip W. Rohn Judith M. Ramos	North Andover, MA North Andover, MA
19-Jul-96	Wayne Edward Lavertue Debra Lynn Fraser	St Albans, VT Colchester, VT
20-Jul-96	Douglas Donald Davis Meredith Lois Dame	Manchester, NH Hudson, NH
20-Jul-96	Stephen Douglas Kelley Angela Lynn Taranto	Colorado Springs, CO Colorado Springs, CO

MARRIAGES (con't)

Date of Marriage	Groom & Bride's Name	Place of Residence
20-Jul-96	Darryl Jay McIntosh Kathleen Mary Thornton	Haverhill, MA Haverhill, MA
26-Jul-96	Kevin Joseph Coupal Joanne Maria Savastano	Hudson, NH Hudson, NH
27-Jul-96	Robert A. Castonguay Diane L. Patria	Hudson, NH Hudson, NH
27-Jul-96	Clifford Merrill Petron Donna Lee Dupont	Hudson, NH Hudson, NH
02-Aug-96	Kenneth Albert Richard Catherine Rose Senechal	Hudson, NH Hudson, NH
03-Aug-96	Kevin Scott Catlin Lee-Ann Bruen	Raleigh, NC Raleigh, NC
10-Aug-96	Matthew Alan Gilcreast Amanda Marie Frost	Hudson, NH Hudson, NH
10-Aug-96	Frank William Gray Judith Ann Tippet	Hudson, NH Hudson, NH
10-Aug-96	Barry Joseph Lavoie Julie Ann Talbot	Canton, GA Canton, GA
10-Aug-96	Darrin Todd Smith Jacki Ann Pavlosky	Hollis, NH Hudson, NH
17-Aug-96	Derek Michael Garceau Mary Louise Sebor	Nashville, TN Nashville, TN
17-Aug-96	Christopher Scott Gibbs Cheryl Marie Lindsay	Hudson, NH Hudson, NH
17-Aug-96	Raymond E. Robinson Donna M. Ducharme-Labrecque	Hudson, NH Hudson, NH
31-Aug-96	Brion Michael Carroll Tracy Lee Holm	Hudson, NH Hudson, NH
31-Aug-96	John Marc Guitard Lee-Ann Jefferson	Hudson, NH Hudson, NH
07-Sep-96	Bryan Douglas Bonin Darlene Ruth Martin	Hudson, NH Hudson, NH
14-Sep-96	Lawrence E. Lewis Christine Coon	Hudson, NH Hudson, NH

MARRIAGES (con't)

Date of Marriage	Groom & Bride's Name	Place of Residence
15-Sep-96	Robert Bruce Stalker, Jr. Caroline Marie Mulford	Hudson, NH Hudson, NH
04-Oct-96	Kerry Earl Castonguay Jennifer Lea Watson	Leominster, MA Leominster, MA
06-Oct-96	Leendert Maximiliaan in' t Veld Michelle Diane Komada	Rotterdam, Holland Rotterdam, Holland
12-Oct-96	Roger Michel Arnold Jennie Maryse Plante	Hudson, NH Hudson, NH
12-Oct-96	Todd John Chicko Lisa Rose Boyer	Norwell, MA Hudson, NH
19-Oct-96	Glen F. Davis Joanne M. Champagne	Hudson, NH Hudson, NH
19-Oct-96	Thomas Leo Sullivan Holly Lynne Gilbert	Hudson, NH Hudson, NH
26-Oct-96	Matthew A. Biskaduros Christine Capada Rola	Destrehan, LA Destrehan, LA
26-Oct-96	William Warren Murray Deborah Ann Rousseau	Hudson, NH Hudson, NH
27-Oct-97	John F. Armstrong Claudette Jean Gobeil	Hudson, NH Nashua, NH
27-Oct-96	Bruce Russell Konikowski Shelly Marie Walsh	Preston, CT Westerly, RI
02-Nov-96	Richard Lyman Merrill Irene Lucille Boisvert	Hudson, NH Hudson, NH
09-Nov-96	Robert D. Monnar Kimberly J. Harrison	Hudson, NH Hudson, NH
10-Nov-96	Gregg A. Meuse Dawn M. Stanton	Hudson, NH No. Chelmsford, MA
16-Nov-96	John Arthur Glass Stacey Lynne Pease	Scarborough, ME Scarborough, ME
30-Nov-96	Brian Thomas Grzymiski Robin Elaine Chestna	Chelmsford, MA Chelmsford, MA

MARRIAGES (con't)

Date of Marriage	Groom & Bride's Name	Place of Residence
15-Dec-96	Todd Soren Anderson Annette Marie Piazzon	Hudson, NH Hudson, NH
01-Jan-97	Albert Loyd Lambert, Jr. Jeannie Alexandra Lambert	Hudson, NH Hudson, NH
18-Jan-97	James Richard Sawyer Sandra G. Daigle	Tyngsboro, MA Tyngsboro, MA
25-Jan-97	Hugh Frank Pringle, Sr. Sharon Ann Guillette	Hudson, NH Hudson, NH
15-Feb-97	Donald Brian MacLean Diane June Desmarais	Dunstable, MA Dracut, MA
01-Mar-97	Thomas Palmacci Paula April Susi	Hudson, NH Hudson, NH
08-Mar-97	David S. Griffin Kimberly Ann Hutton	Hudson, NH Hudson, NH
08-Mar-97	Charles E. Leas Shawna M. Hinde	Nashua, NH Hudson, NH
21-Mar-97	Stephen Lloyd Otis Maria Del Pilar Vivas	Hudson, NH Hudson, NH
05-Apr-97	Randolph Edmond Guillot Michelle Marie Talbot	Chicago, IL Chicago, IL
05-Apr-97	Gino Claude Rancourt Susan Grenke	Hollis, NH Hudson, NH
18-Apr-97	Anthony Lester Glenn Lucia M. Bolieiro	Hudson, NH Hudson, NH
26-Apr-97	Attilio Anthony Menegoni Elise Dian Fote	Hudson, NH Hudson, NH
03-May-97	Denis Albert Ross Suzanne Jeanette Mercier Bowmast	Hudson, NH Hudson, NH
17-May-97	Mark A. Jacobson Lisa Marie Panepinto	Hudson, NH Hudson, NH
17-May-97	Christopher Noel Prete Tracy Ann Low	Hudson, NH Hudson, NH
17-May-97	James Edward Trzinski Jessica Anne Littlejohn	Methuen, MA Hudson, NH

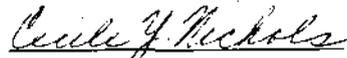
MARRIAGES (con't)

Date of Marriage	Groom & Bride's Name	Place of Residence
18-May-97	Thomas Francis Long Stacy Ann Milbouer	Hudson, NH Hudson, NH
24-May-97	Jeffrey Scott Eaton Vicky Manon Fauteux	Hudson, NH Litchfield, NH
24-May-97	Richard Francis Tassi Denise Christiane Duval	Hudson, NH Hudson, NH
25-May-97	Raymond Earl Barnard, Jr. Christine Elaine Douville	Hudson, NH Hudson, NH
25-May-97	Brian Kieth Smith Christine Murray	Tyngsboro, MA Tyngsboro, MA
31-May-97	John David Purdy Patricia Jean Donnelly	Hudson, NH Hudson, NH
31-May-97	Thomas S. Rudinsky Barbara Jane Lemire	Lowell, MA Lowell, MA
01-Jun-97	Benjamin Aaron Rafferty Kathleen Dee Crompton	Nashua, NH Hudson, NH
07-Jun-97	Sean Thomas Crawford Melissa Dawn Gagnon	Hudson, NH Hudson, NH
14-Jun-97	Harvey James Husted Christine Denise Patenaude	Hudson, NH Hudson, NH
14-Jun-97	Maurice Roger Lemay Norma Jean Paquin	Dracut, MA Dracut, MA
14-Jun-97	Roger Ernest Paradise Melissa Angela Bechard	Hudson, NH Hudson, NH
14-Jun-97	Stephen David Sollenberger Laura Jean Crepeau	Clearwater, FL Clearwater, FL
20-Jun-97	Willard Eugene Rock, Jr. Alicia Louise Timmins	Hudson, NH Hudson, NH
22-Jun-97	Jarvis Ray Walls Deborah Beth Craven	Hudson, NH Hudson, NH
27-Jun-97	James Alan Lacaillade Shelley Ann York	Hudson, NH Hudson, NH
28-Jun-97	Peter Joseph Bechunas IV Cheryl Lynn Crandall	Littleton, MA Hudson, NH

MARRIAGES (con't)

Date of Marriage	Groom & Bride's Name	Place of Residence
28-Jun-97	Norman Donald Boisvert Janet Paula Cate	Manchester, NH Hudson, NH
28-Jun-97	John Thomas McQuinn Mandy Marie Arenella	Hudson, NH Hudson, NH

A True Copy Attest:



Cecile Y. Nichols
Town Clerk/Tax Collector

STATE OF NEW HAMPSHIRE
Hillsborough County
State Primary Election
Tuesday, September 10, 1996

Result of the Republican Ballot

For Governor	
Vote for not more than <i>One</i>	
Richard P. Bosa	19
Ovide M. Lamontagne	450
"Al" Rubega	110
James S. Tomaszewski, Sr.	12
"Bill" Zelif	589

For United States Senator	
Vote for not more than <i>One</i>	
"Bob" Smith	994

For Representative in Congress	
Vote for not more than <i>One</i>	
Charles Bass	654
"Mike" Hammond	346
Robert J. Kulak	26
Dana Albert	29
Tom Alciere	25

For Executive Councilor	
Vote for not more than <i>One</i>	
Bryan Williams	257
Roy E. Melnick	193
Earl A. Rinker III	412

For State Senator	
Vote for not more than <i>One</i>	
Karen K. Hutchinson	137
Ellen-Ann Robinson	70
Matthew M. Sochalski	211
Gary R. Francoeur	706

For State Representatives	
District #23	
Vote for not more than <i>Six</i>	
David J. Alukonis	600
John M. Bednar	411
Lars T. Christiansen	534
Robert E. Clegg, Jr.	637
David S. Feng	687
Rita Gotham	405
Rudy Lessard	417
Jarunee Nichols	253
Stanley N. Searles, Sr.	637

For State Representatives	
District #25	
Vote for not more than <i>One</i>	
Donald B. White	795

For Sheriff
Vote for not more than *One*

Walter A. Morse	574
Richard Audette	84
Roger D. Cote	181
Louis A. Durette	106

For County Treasurer
Vote for not more than *One*

Richard Verrochi	112
Cheryl A. Burns	341
David G. Fredette	242
"Chris" McMahon	125

For Register of Deeds
Vote for not more than *One*

Judith A. MacDonald	836
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For Register of Probate
Vote for not more than *One*

Robert R. Rivard	762
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For County Commissioner
Vote for not more than *One*

Thomas W. Grant	230
Paul R. Bergeron	250
Rhona Charbonneau	565

**For Delegates to the State
Convention**
Vote for not more than *Seven*

Robert E. Clegg, Jr.	747
Bonnie J. Derek	560
Joseph Derek, Jr.	535
David S. Feng	735
"Bea" Francoeur	752
Joseph E. Racy	519
Leonard A. Vigeant	572

A True Copy Attest:


Cecile Y. Nichols
Town Clerk/Tax Collector

STATE OF NEW HAMPSHIRE
Hillsborough County
State Primary Election
Tuesday, September 10, 1996

Result of the Democratic Ballot

For Governor
Vote for not more than *One*

Brian Woodworth	61
"Sid" Lovett	34
Jeanne Shaheen	617

For United States Senator
Vote for not more than *One*

John Rauh	279
Dick" Swett	450

For Representative in Congress
Vote for not more than *One*

Lawson Brouse	117
Deborah Arnie Arnesen	590

For Executive Councilor
Vote for not more than *One*

James Normand	565
---------------	-----

For State Senator
Vote for not more than *One*

Write In: Gary Francoeur	20
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For State Representatives #23
Vote for not more than *Six*

John S. Greene	460
John Knowles	492
Kevin P. Riley	460
Madeline W. Riley	467
Robert W. Riley	414
David D. Sullivan	500

For County Attorney
Vote for not more than *One*

Peter McDonough	557
-----------------	-----

For County Treasurer
Vote for not more than *One*

Carol-Ann J. Bernier	536
Scott E. Green	137

For Register of Probate
Vote for not more than *One*

Richard J. D'Amours	551
---------------------	-----

For County Commissioner
Vote for not more than *One*

David D. Lozeau	551
-----------------	-----

A True Copy Attest:

Cecile Y. Nichols
Cecile Y. Nichols, Town Clerk/Tax Collector

**STATE OF NEW HAMPSHIRE
Hillsborough County
State Primary Election
Tuesday, September 10, 1996**

Result of the Libertarian Ballot

For Governor Vote for not more than <i>One</i>	for United States Senator Vote for not more than <i>One</i>
Robert Kingsbury	"Ken" Blevens
Clarence G. Blevens	
7	18
6	

At the September 10, 1996 State Primary Election, Terry McLlarky made a motion, to open the polls, with a second from James W. Hetzer. Moderator Michael Keenan declared the polls opened at 7:00AM to commence voting. He announced that the absentee ballots would be processed at 3:00PM. Terry McLlarky made a motion to close the polls at 8:03PM with a second by Fidele Bernasconi. The motion passed.

Election officials appointed by Michael Keenan to work that day were:

Assistant Moderators	Jeannete Guill Leon Hammond James W. Hetzer
Selectmen	Howard Dilworth, Jr. Shawn Jasper E. Lorraine Madison Ann Seabury
Selectman Pro-Tem	Terry McLlarky
Checklist Supervisors	Marcuetta Anderson Joyce Cloutier
Ballot Clerks/Workers	Fidele Bernasconi Lucille Boucher Paula Bradley Mary Ellen Colburn

STATE OF NEW HAMPSHIRE
Hillsborough County
State General Election
Tuesday, November 5, 1996

**For President and Vice-President
of the United States**
Vote for not more than *One*

“Bob” Dole	3167
Jack Kemp	

“Bill” Clinton	3841
“Al” Gore	

Harry Browne	83
Jo Jorgensen	

Howard Phillips	28
Herbert W. Titus	

Ross Perot	976
Pat Choate	

For Governor
Vote for not more than *One*

Ovide M. Lamontagne	3446
Jeanne Shaheen	4223
Robert Kingsbury	139
“Fred” Bramante	174

For United States Senator
Vote for not more than *One*

“Bob” Smith	3964
“Dick” Swett	3449
“Ken” Blevens	428

For Representative in Congress
Vote for not more than *One*

Charles Bass	4231
Deborah Arnie Arnesen	3139
Roy Kendel	130
Carole Lamirande	322

For Executive Councilor
Vote for not more than *One*

Earl A. Rinker, III	3104
James Normand	4134

For State Senator
Vote for not more than *One*

Gary R. Francoeur	6222
James K. Wallack	979

**For State Representatives
District #23**
Vote for not more than *Six*

David J. Alukonis	3856
Lars T. Christiansen	3561
Robert E. Clegg, Jr.	3898
David S. Feng	3725
Rudy Lessard	3339
Stanley N. Searles, Sr.	3796
John S. Greene	2406
John Knowles	2947
Kevin P. Riley	2406
Madeline W. Riley	2678

For State Representatives District #23 (con't)	
Robert W. Riley	1987
David D. Sullivan	2911

For State Representatives District #25 Vote for not more than <i>One</i>	
Donald B. White	6166

For Sheriff Vote for not more than <i>One</i>	
Walter A. Morse	6461

For County Attorney Vote for not more than <i>One</i>	
Peter McDonough	6335

For County Treasurer Vote for not more than <i>One</i>	
Cheryl A. Burns	3776
Carol-Ann J. Bernier	3185

For Register of Deeds Vote for not more than <i>One</i>	
Judith A. MacDonald	6404

For Register of Probate Vote for not more than <i>One</i>	
Robert R. Rivard	3691
Richard J. D'Amours	3166

For County Commissioner Vote for not more than <i>One</i>	
Rhona Charbonneau	4296
David D. Lozeau	3108

At the General Election on November 5, 1996, Moderator Michael Keenan declared the polls opened at 7:00AM to commence voting. He announced that the absentee ballots would be processed at 2:00PM. A motion was taken by Lucille Boucher to extend the polls until 8:10PM to accommodate the voters already in the hall/booths; the motion was seconded by Fidele Bernasconi. The motion passed.

Election officials appointed, by Mike Keenan, to work that day were:

Assistant Moderator

William Arseneault
Jeannette Guill
Leon Hammond

Selectmen

Howard L. Dilworth, Jr.
Shawn Jasper
E. Lorraine Madison
Ann Seabury

Selectman Pro Tem	Terry McLlarky
Checklist Supervisors	Marcuetta Anderson Joyce Cloutier Jarunee Nichols
Ballot Clerks/Workers	Elizabeth Beaverstock Fidele Bernasconi Lucille Boucher Diane Castonguay Linda Coburn Janie L. Delano Gertrude Hammond Mary Jane Kelly Louise Keenan Esther McGraw Susan W. Misek Bruce R. Nichols, Sr. Lynda Page Virginia B. Smith Anne Sojka Catherine Valley Barbara Washam Sally Wollensak

Registered Voters on the Checklist:

Republicans	4,190
Democrats	3,349
Libertarians	54
Undeclared	5,049

Total Voters 12,642

Ballots Cast on November 5, 1996

Regular	7,891
Absentee	384

Total Ballots Cast 8,275

A True Copy Attest: *Cecile Y. Nichols*
Cecile Y. Nichols, Town Clerk/Tax Collector

1997 ANNUAL TOWN MEETING MINUTES

March 15, 1997

Hudson Memorial School

1. **CALL TO ORDER BY THE MODERATOR**, Michael Keenan, at 9:15 a.m. in the gymnasium of Hudson Memorial School, with about 200 people present.

2. **POSTING OF THE COLORS**, jointly, by the Fire & Police Departments

The National Anthem was sung a cappella by Kristen Kelly from Alvirne.

3. **PLEDGE OF ALLEGIANCE**, led by Selectmen Chairman Ann Seabury

4. **INVOCATION BY FATHER GARY BELLIVEAU** of St. Kathryn's parish

5. **REMARKS BY THE MODERATOR**

Moderator Keenan reviewed the ground rules and he announced that a Protest Petition was submitted on a zoning question, Article 4.

6. **INTRODUCTION OF BOARD OF SELECTMEN**

Chairman Ann Seabury, Rhona Charbonneau, Howard Dilworth, Jr., Shawn N. Jasper and E. Lorraine Madison

7. **INTRODUCTION OF BUDGET COMMITTEE MEMBERS**

Chairman John Knowles, John Beike, Ken Cantara, John Drabinowicz, Ben Nadeau, Paul Parker, Phil Parker, Cliff Steele, Kevin Walsh, Ann Seabury, Selectmen's Rep, Shawn N. Jasper, Alternate Selectmen's Rep, Jim Sullivan, School Board Rep, William Olszewski, Alternate School Bd. Rep

8. **INTRODUCTION OF HUDSON REPRESENTATIVES/SENATOR**

Representatives David Alukonis, Donald B. White, Rudy Lessard, Lars Christiansen, Robert E. Clegg, Jr., Stanley Searles, Sr. and David S. Feng; and Senator Gary Francoeur

9. **INTRODUCTION OF TOWN STAFF/OTHERS/SEATING OF NON-RESIDENTS IN HALL**

Residents: Paul Sharon, Town Administrator; Cecile Nichols, Town Clerk/Tax Collector; Steve Malizia, Finance Director; Frank Carpentino, Fire Chief; Mike Reynolds, Town Planner; Keith Bowen, Recreation Director; Sue Dufault, Library Director. Non-Residents: Richard Gendron, Chief of Police; Leo Lessard, Road Agent; Jim Michaud, Assessor; Mike Gospodarek, Town Engineer; Priscilla Boisvert, Recorder/Executive Assistant to Board of Selectmen; Susan Snide, Zoning Administrator; Ed Madigan, Building Inspector; Bill Oleksak, Code Enforcement Officer/Health Officer; Gary Wulf, Labor Relations Consultant; John Ratigan, Legal Counsel for the Town of Hudson; Press: Hudson-Litchfield News, Fidele Bernasconi and Andy Renzullo; Telegraph, Cheryl Dulak; Lowell SUN, Tim O'Connor

Hudson Cable Committee Members Coleman Kelly and Michael O'Keefe operated camera equipment that they arranged to use in order to videotape Town Meeting so it can be televised to cable subscribers at a later date.

10. **DISCUSSION OF WARRANT ARTICLES**

Article 5—Highway Garage Bond

By Selectmen. "Shall the Town of Hudson raise and appropriate the sum of Nine Hundred Fifty Thousand Dollars (\$950,000) gross budget for the construction and original equipping of a new highway facility, and said sum to be in addition to any federal, state or private funds made available therefore, and to authorize the issuance of not more than \$950,000 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA Chapter 33), and to authorize the Board of Selectmen to issue and sell such bonds or notes and to determine the rate of interest thereon?" (Recommended by the Board of Selectmen.) (Recommended by Budget Committee.)

Moderator Keenan read Article 5 and asked for a motion. Selectman Charbonneau moved to forward Article 5 to the ballot and was seconded by Ben Nadeau.

Selectman Charbonneau said this is for the garage and salt shed. The Town needs a building that's environmentally safe for its employees and equipment. The \$2 million worth of equipment needs to be protected. The current building does not have back doors. In case of a fire or other emergency, it would be difficult to get equipment out. She encouraged everyone to look at the pictures on display, telling them to notice the cracks on the window sills and in the cement. This building has been needed for some time. It makes good business sense to build a salt shed. They are currently paying \$29 a ton for salt which could be reduced to \$21 if they had a place to store it because they could buy in quantity. About 15% of the salt is lost by being stored outside. It hardens, and has to be broken up with a backhoe. The Town would save \$7,000-\$9,000 a year. She hoped they could count on everyone's vote for this much needed facility.

Amendment by Fred Giuffrida, 14 Pinewood Road, to reduce \$950,000 to \$475,000, was seconded by James Wilkins, 112 Bellnap Road.

Mr. Giuffrida agreed a garage was needed, but not a Taj Mahal. He felt that \$475,000 was sufficient to park trucks and store salt on land already owned by the Town. He asked for justification for the proposed \$950,000 adding that his proposed number may be totally bogus but felt a garage could be built for considerably less than what the article stated. He has talked with people who built large projects in Town on land they had to buy and they said that buildings that require huge amounts of changes with a lot of finish work on the inside were built for considerably less.

Leo Lessard, Road Agent, provided the following estimates: dirt work, \$200,000; metal framing, \$300,000; heating system, \$50,000; lift, \$18,000, plus a mechanic's bay. Current office space is 1,043 square feet; proposed garage will have 600. The trucks must be able to get out in a hurry for public safety. Last year, the hydraulics on the plow trucks gelled up and were down for hours. It takes one truck six hours to plow 28 miles of road. Trucks and plowing equipment should be kept under cover in a heated garage. The lowest price he was quoted for a salt shed was \$103,000 and can probably do it himself for less.

John Bednar, 106 Ferry Street, said a garage is needed, but questioned the cost. He asked if anyone considered all of the trips that would have to be made back and forth if the garage was built on Constitution Drive, and the tepee concept for the salt shed. He thought \$100,000 could be shaved off the proposed amount.

Selectman Jasper opposed the amendment, as the proposed facility is no Taj Mahal. The \$950,000 figure is a reasonable number and the Board and Road Agent will work to further reduce it once they get into construction.

Robert Clegg, 39 Trigate Road, said this type of construction is what he does for a living and the Town got an extremely good deal. Somebody did their homework and worked with the contractor very well. He urged defeat of the amendment.

(Start Tape 1, Second Side)

Selectman Dilworth said the Road Agent was from the private sector, and had the perspective outside of municipal government. A previous Public Works Manager had submitted plans for a garage, which was a Taj Mahal, and unacceptable. The proposed facility is a working building. Last year, they looked at facilities in other towns, so they knew what they wanted, how to ask the right questions, and the figure to expect. This request is reasonable and prudent.

Vote--Amendment to reduce \$950,000 to \$450,000 failed by a show of hands.

Kevin Walsh, 5 Stoney Lane, said some of the Budget Committee members expressed concern in terms of decommissioning the existing facilities. He wondered if additional funds would be needed to demolish the old building which probably contained some hazardous materials.

Richard Wickham, 22 Chalifoux Road, wondered if the old building could be used for the salt shed. The Road Agent said no--it's not high enough and it has a metal roof which would be damaged by the salt. Also, it would not be cost effective or practical to run the equipment back and forth from Constitution Drive to load the salt.

Tony Lekas, 30 Barretts Hill Road, asked what was going to happen to the old building and if there were going to be excessive clean-up costs because of the salt. Selectman Jasper didn't anticipate any contamination issues. If this garage is approved, there will be time to decide what to do with the existing site.

Motion by Fidele Bernasconi to forward Article 5, in it's original form, to the Ballot was seconded by Brad Seabury and carried by a show of hands.

•Moderator Keenan announced that Article 5 is forwarded to the Ballot, as presented.

Article 6--Ratification of a single-year contract negotiated between the Town and the Police Union for Wage and Benefit increases.

By Selectmen. "Shall the Town of Hudson approve the cost item included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and Local 3657 A.F.S.C.M.E. (Police Union) which calls for the following increases in salaries and benefits: Year 1997-1998; Estimated Amount, \$95,754; And further, to raise and appropriate the sum of \$95,754 for the 1997-1998 fiscal year, such sum representing the additional costs attributable to

the increase in salaries and benefits over those paid in the prior fiscal year?" (This article has been designated by the Selectmen as a special warrant article.) (Recommended by the Selectmen.) (Recommended by Budget Committee.)

Moderator Keenan read the article and asked for a motion. Motion by Selectman Jasper to send Article 6 to the Ballot was seconded by Selectman Madison.

Amendment--Tony Lekas asked if the word "revise" in the body of the text should be "raise." Selectman Jasper moved to amend, seconded by Gary Rodgers. By a show of hands, Moderator Keenan announced that the amendment carried.

Carl Howes, 2 Glen View Drive, asked for an explanation of the special warrant article designation. Selectman Jasper said the Board was originally told that if it didn't say special, the monies contained within the article would be rolled into the operating budget and would not appear as separate articles on the Ballot. Since that time, they received information that all separate articles will be on the ballot. Therefore, that sentence really has no meaning.

Vote to send amended Article 6 to the Ballot carried by a show of hands.

•Moderator Keenan announced that Article 6 goes to the Ballot, as amended. (Amended portion of text is underlined.)

Article 7--Ratification of a single year contract negotiated between the Town and the Administrative and Support Staff Union for Wage and Benefit Increases.

By Selectmen. "Shall the Town of Hudson approve the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and Local 1801 A.F.S.C.M.E. (Administrative and Support Staff Union) which calls for the following increases in salary and benefits: Year 1997-1998, Estimated Amount \$13,250; And further, to raise and appropriate the sum of \$13,250 for the 1997-1998 fiscal year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior fiscal year?" (This article has been designated by the Board of Selectmen as a special warrant article.) (Recommended by the Board of Selectmen.) (Not recommended by the Budget Committee.)

Moderator Keenan read Article 7 and asked for a motion. Selectman Dilworth moved this article to the Ballot, seconded by Selectman Charbonneau.

Selectman Dilworth, the Selectmen's representative on the negotiating team, said the one-year contract covers 17 people, who are essentially the little people--the worker bees--the clerical and secretarial help and provides for an across-the-board salary increase of 33¢ per hour, or an average salary increase of 2.84%. The highest increase would be 3.37% for the lowest paid employee.

Carl Howes, 2 Glen View Drive, asked why the Budget Committee did not recommend this article. John Knowles, 51 Quail Run Drive, Budget Committee Chairman, said they were not presented with the text of the contract in a timely fashion, so they could not digest it in time to make a decision. As a default, they chose to not recommend, which doesn't imply disapproval of the contract itself. They didn't want to commit to something that they didn't really know about.

Vote on Article 7 carried by a show of hands.

•Moderator Keenan announced that Article 7 goes to the Ballot, as written.

Article 8--Wage and Benefit Increase for Non-Union Employees

By Selectmen. "Shall the Town of Hudson raise and appropriate the sum of \$7,500 for wage and benefit increases for non-union employees?" (This article has been designated by the Board of Selectmen as a special warrant article.) (Recommended by the Board of Selectmen.) (Recommended by the Budget Committee.)

Motion by Chairman Seabury, seconded by Cecile Nichols, to forward Article 8 to the Ballot.

Chairman Seabury said this increase is for the six department heads who are not affiliated with a union.

Vote on the motion to send Article 8 to the Ballot, as written, carried by a show of hands.

•Moderator Keenan announced that Article 8 moves to the Ballot, as written.

Article 9--Wage and Benefit Increase for Employees of the Library

By Selectmen. "Shall the Town of Hudson raise and appropriate the sum of \$17,616 for wage and benefit increases for the employees of the Hills Memorial Library?" (This article has been designated by the Board of Selectmen as a special warrant article.) (Recommended by the Board of Selectmen.) (Not recommended by the Budget Committee.)

Moderator Keenan read Article 9 and recognized Selectman Madison to move the article to the Ballot, which was seconded by Selectman Charbonneau.

Selectman Madison said they were bringing this forward as a formality because under RSA 202 A the Library Trustees have the entire management and control of their budget.

Lisa Riley, 7 Jeanne Street, Chairman of the Library Board of Trustees, spoke in favor of the article. The \$17,616 represents three issues. The first is \$14,036 which is a 5% increase in salaries for the staff. 3% would be awarded across the board as a cost of living increase. The additional 2% would be awarded on a merit basis. In addition, they are asking for \$1,500 for the minimum wage increase. The federal minimum wage increase must be met. They employ students at the minimum wage, so they need the \$1,500 to meet the requirement. The additional \$2,080 is to increase the base salary of the circulation librarian. Last year, they lost an employee in this position because they were unable to offer her a salary commensurate with her experience and education. The position requires a Master's Degree in Library Science and the base salary today is \$22,080. Recently, they hired someone out of graduate school. In order to keep him or attract another candidate, they would like to increase the base salary. The library staff is not represented by a collective bargaining unit and must rely on the trustees and on the fair-mindedness of voters to provide them with equitable wages.

Edward Gotham, 3 Philbrick Street, asked why the Budget Committee did not recommend this. John Knowles said the majority of the committee felt that the salary increases were too high.

Vote on the motion to forward Article 9 to the ballot, carried by a show of hands.

- Moderator Keenan announced that Article 9 was forwarded to the Ballot, as written.

Article 10--Wage and Benefit Increase for Town Clerk/Tax Collector

By Selectmen. "Shall the Town of Hudson raise and appropriate the sum of \$1,711 said sum representing the wage increase necessary to establish the Town Clerk's base salary at \$40,000, plus benefits?" (This article has been designated by the Selectmen as a special warrant article.) (Recommended by the Selectmen.) (Recommended by the Budget Cmt.)

Moderator Keenan read Article 10. Motion by Selectman Dilworth, seconded by Selectman Jasper, to send Article 10 to the Ballot.

Selectman Dilworth said this represents a salary increase of 1.286% for the Town Clerk/Tax Collector, adding that words can't begin to describe the amount of work she does. Last year they had a 97% tax collections rate; this year, it's 98%. This office handles auto registrations, taxes, and other clerical functions of town government.

Amendment by John Bednar, seconded by John Drabinowicz, to increase the amount of \$1,140 by \$500 for a new total increase of \$1,640 and a total salary of \$40,000.

Mr. Bednar objected to Selectmen haggling over increasing this salary to \$40,000 as the Town already saves money by combining the offices of Town Clerk/Tax Collector. When the Town hires someone new, they pay a lot of money, but they don't want to compensate a loyal employee. This office has vastly improved over past years. He urged people to vote in favor of the amendment.

Janie Delano, 18 Blueberry Lane, said the Town Clerk has been a Town employee for 10 years and works as Town Clerk, Tax Collector, and assists in voter registration. She is dedicated to the Town and deserves the reward.

Selectman Dilworth asked the maker of the amendment if he was amenable to changing the figure of \$1,640 to \$1,711 which includes the cost of Social Security, state retirement, insurance, etc. Mr. Bednar said he wanted to add \$500 to the base salary to make it \$40,000. Selectman Dilworth said the warrant article asks to raise and appropriate the sum of \$1,140 to set the pay at \$39,500 plus benefits and \$40,000 plus benefits will require \$1,711 for an increase. Mr. Bednar asked what the Town Clerk/Tax Collector's current base salary was, saying he didn't want to confuse the issue. Selectman Dilworth said her base salary now is \$38,500 but the actual cost, with benefits, is \$43,909. Mr. Bednar said this is confusing and a poor way of presenting the information to the people. Mr. Keenan asked Mr. Bednar if it was his intention to raise the Town Clerk's base salary to \$40,000 a year. Mr. Bednar said yes.

Amendment to the Amendment by Selectman Dilworth to strike \$1,640 and insert \$1,711, was seconded by John Drabinowicz.

Selectman Dilworth said the intent is for a \$40,000 base salary and, to include benefits, a \$1,711 appropriation must be made. Mr. Bednar asked if they were talking about base salary. Moderator Keenan said base salary, plus benefits.

(Start Tape 2, Side A)

Tom Krupinski, 1 Cin-Fre Drive, said both figures in the article should be amended.

Carl Howes, 2 Glen View Drive, said he wanted to offer a third amendment, which was not accepted by the Moderator.

Selectman Jasper said a number of people believe the maker of the first amendment did establish the Town Clerk's pay at \$40,000. He asked for a clarification. Mr. Keenan said the maker of the motion's intent was to give the Town Clerk a salary of \$40,000 per year, plus benefits. The amendment to the amendment increases the amount by \$71. Selectman Jasper said Selectman Dilworth's amendment will accomplish Mr. Bednar's objective, adding that he wholeheartedly endorses amendments.

Moderator Keenan said Mr. Bednar amended the article to increase the amount of \$1,140 to \$1,640. With additional information that was brought forward, to accomplish Mr. Bednar's intent, an additional \$71 needs to be raised. The amendment to the amendment would increase the original amendment amount by \$71.

Vote on the amendment to the amendment carried by a show of hands.

Moderator Keenan said they are back to the amendment, which has been changed from \$1,640 to \$1,711.

Amendment to the amendment by Carl Howes to strike the word "pay" and replace it with "base salary," seconded by John Knowles, carried by a show of hands.

Moderator Keenan said they are voting to raise \$1,711 to establish the Town Clerk's base salary at \$40,000.

Vote on Article 10, as amended, carried by a show of hands.

•Moderator Keenan said Article 10 will go to the Ballot, as amended. (Amended portion of text is underlined.)

Article 11--Adopting the Town Operating Budget

By Selectmen. "Shall the Town of Hudson raise and appropriate as an operating budget, not including appropriations by special warrant articles, the amount set forth on the budget posted with the warrant, for the purposes set forth therein, totaling \$13,327,373? Should this article be defeated, the operating budget shall be \$13,299,887, which is the same as last year, with certain adjustments required by previous actions of the Town of Hudson or by law or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only."

Chairman Seabury moved Article 11 to the Ballot, seconded by Selectman Charbonneau.

John Knowles, Budget Committee Chairman, said the number in the warrant is what the Budget Committee recommends, but it is not the number recommended by the Selectmen; it is \$100,000 greater than the Selectmen's budget. The Selectmen requested that the Budget Committee level-fund the Library's budget request to keep them at the same amount they had last year. The majority of the Budget Committee agreed with that. The \$22,150 was the increase that the Library requested for this year, from \$470,000 to \$490,000. It was felt that by both the Selectmen and the Budget Committee that the Greater Nashua Center for Economic Development hasn't really done anything for the Town, and they shouldn't be paying them \$6,700 a year in dues. There are other miscellaneous reductions scattered throughout the budget. The reason the budget is higher is a technicality. There is an item for replacement police vehicles--old vehicles that under the current plan are scheduled to be replaced. The Selectmen had intended to put it in the budget, so they requested that the Budget Committee add it in, which they agreed to do.

Amendment by Donna O'Hanian, 4 Roy Drive, seconded by Joe Wozniak, to increase the amount by \$4,000 to the Solid Waste line, 5970, for the purpose of removing Christmas trees.

Ms. O'Hanian said the BFI bid included a \$4,000 option for curbside pickup of Christmas trees. It would add about 1¢ per household to the tax bill, which would cost less than to drive to the landfill.

Joe Wozniak, 7 Sycamore Street, supported the amendment because the elderly don't have the wherewithal to take Christmas trees to the landfill. This was a cost-effective solution.

John Knowles supported the amendment because many Christmas trees were out at the curbside after Christmas this year, waiting in vain to be picked up.

Lars Christiansen, 1 Stonewood Drive, opposed the amendment, saying many of them use artificial trees.

Robert Clegg favored the amendment, saying it would mean 25-30 less trees that gets thrown on his property.

James Wilkins, 112 Belknap, asked how they can make the trees acceptable for normal trash pickup. Donna O'Hanian yielded and said that trees are leaf and yard waste and it's illegal for that to be picked up with normal trash removal.

Selectman Charbonneau opposed the amendment. If people can get out to buy Christmas trees, they can take them to the landfill afterwards.

Kathleen Bills, 14 Tessier Street, favored the amendment to ensure a more beautiful Hudson--and the price is right.

Vote on the amendment to increase the budget by \$4,000 for Christmas tree pickup failed by a show of hands.

Amendment by Lisa Riley, 7 Jeanne Street, to increase line item 5060 Hills Memorial Library by \$22,150, was seconded by John Knowles.

Ms. Riley said this amount represents the sum requested by the Library Trustees which was not recommended by the Budget Committee. \$5,000 to increase the materials budget (books, CD ROMs, cassettes, etc.); \$8,000 to replace obsolete PC's; \$4,000 to replace the circulation station in the main room of the Library; \$1,000 extra for electricity; \$1,500 for bookmobile repairs; and \$1,500 for software upgrades.

Recess--Moderator Keenan declared a recess at 10:38 a.m. The meeting resumed at 10:45 a.m.

(Start Tape 2, Second Side)

Selectman Dilworth said while all of these items probably are needed, the Library Trustees are somewhat autonomous from the Town and they are able to move money around in their budget as they see fit, and can buy these things out of what they have. Several times during the year the Library Trustees have asked their consultant to look into what they need for a library. In the past he's asked if they should be putting money away for a bookmobile, and now they are hearing that the bookmobile is costing more money to repair. He's having trouble accepting this 11th hour request.

Carl Howes, 2 Glen View Drive, supported the amendment because the library provides a valuable service and costs are rising for books and computers.

John Knowles supported the amendment, saying the request is reasonable. Last year's budget was \$470,000. An increase of \$22,000 is under 2% which is under inflation.

Kathleen Bills, 14 Tessier Street, said a library should be one of the most impressive buildings in town. It speaks of the community it represents. It's time to put the library where it belongs, and it takes money to do that.

Vote on the amendment to add \$22,150 to Line 5060 carried by a show of hands. Moderator Keenan announced that Article 11 has been amended by an increase of \$22,150.

David Elliot, 29 Winslow Farm Road, asked for a clarification of the MS-7, saying last year the Fire Department was listed as \$2.3 million, with an actual amount spent of \$1.4 million, leaving a surplus of \$900,000. This year's recommended appropriation is \$2.5 million, which is \$1.1 million over last year, plus the \$900,000 that was not spent. (Side-bar discussion.) Selectman Jasper said there wasn't a \$900,000 surplus in the Fire Department--it may be the one-time expense of \$400,000 for the ladder truck and hydrant rental. (Side-bar discussion continued.)

Selectman Madison said the amount that was approved last year was \$1,725,000 and this year's recommendation is \$1,834,644. The amount spent for hydrant rental last year is \$726,942. She believes that is part of the figure Mr. Elliot is looking at.

Mr. Keenan asked Mr. Elliot if his questions were sufficiently answered. Mr. Elliot said no, but he will take a closer look at the Town Report.

Gary Francoeur, 23 Woodcrest Drive, asked how the Selectmen calculated the default budget. Selectman Madison had a handout that explained the numbers. Senator Francoeur said copies for everyone would have been helpful. She said that would be done in the future.

Carl Howes, 2 Glen View Drive, suggested the default budget information should be included in the warrant in the future. He asked for an explanation for the \$9,100 request on account 4195, as there were no expenditures last year. Selectman Jasper said it was for the Cemetery Trustees. There was no prior budget because there were no trustees.

David Alukonis, 121 Central Street, a Cemetery Trustee, said the Highway Department mows the grass and does minor maintenance, but the Trustees are trying to repair old or broken stones that are ready to fall over. A large part of the budget is for the Cemetery of the Unknown, the poor farm cemetery, off of Old Derry Road, which dates back to 1869. There are no stones in that cemetery, but they want to preserve it and give it the honor it deserves. Mr. Howes referred to accounts 4316-4319 Street Lighting and asked why there was no appropriation indicated and where the money was coming from for street lights. Selectman Dilworth said out of the 5900 series and lights that don't work are reported to PSNH. Traffic lights cost about \$300 a month for electricity. Mr. Howes referred to 4903 Buildings, and said it looked like double-dipping for the highway garage. Selectman Dilworth said all of the articles have to be listed on the form; the amount wasn't doubled.

Vote on Article 11, as amended, by an increase of \$22,150 carried by a show of hands.

•Moderator Keenan announced that Article 11 is forwarded to the Ballot, as amended. (Amended portion of text is underlined.)

Article 12--Hiring of Police Officers

By Selectmen. "Shall the Town of Hudson raise and appropriate the sum of \$67,918 (grant funding pending -- it is anticipated that up to 75% of this sum may be paid by a grant), which represents the wages and benefits necessary to hire two full-time police officers?" (This article has been designated by the Board of Selectmen as a special warrant article.) (Recommended by Selectmen.) (Recommended by the Budget Committee.)

Motion by Selectman Jasper, seconded by Selectman Madison, to forward Article 12 to the Ballot.

Selectman Jasper said, based on the information they were given, Selectmen felt that these two positions were justified. Money is available and has been applied for. A study was done 10 years ago, at which time 40 sworn officers were recommended, and the PD is still seven short of that.

(Start Tape 3, Side A)

David Elliot, 29 Winslow Farm Rd, asked how grant monies are handled. Selectman Jasper said as a revenue offset.

Rudy Lessard, 115 Bush Hill Road, asked if this was a one-time grant. Selectman Jasper said it's a three-year commitment. After that time, there are no federal monies. The Board recognized the need for more officers and when the opportunity to get federal monies presented itself, they decided to take advantage of it.

Carl Howes, 2 Glen View Drive, asked for better justification of the need for these officers.

Chief Richard Gendron said the Justice Department feels two officers are needed for every 1,000 residents. Another method of justification is by the volume of calls for service, and the amount of time spent on those calls. In one year, on the day shift, there were 6,172 calls; evenings, 5,785 and night, 2,264. A 1987 management study determined that 40 sworn officers were needed. They currently have 33. When they were preparing the budget, they requested two additional officers to staff the day shift with an extra man to escort prisoners to jail and court. They'd like to add an officer to late nights because when an officer makes an arrest, he is tied up for two to three hours, leaving only two people out on the street.

Janie Delano, 18 Blueberry Lane, said the Town needs more police officers and was in favor of upping the number to 40, adding that Hudson is lucky to have the dedicated Police force they do have.

Vote on forwarding Article 12 to the Ballot, as written, carried by a show of hands.

•Moderator Keenan announced that Article 12 is forwarded to the Ballot, as written.

Article 13--Drug Task Force Officer

By Selectmen. "Shall the Town of Hudson raise and appropriate the sum of \$46,245, which represents the cost of wages and benefits necessary to assign a drug enforcement officer to the N.H. Attorney-General's Drug Task Force? (Grant funding pending--it is anticipated that 75% of this appropriation will be funded by the State of New Hampshire.)" (This article has been designated by the Board of Selectmen as a special warrant article.) (Recommended by the Board of Selectmen.) (Recommended by the Budget Committee.)

Motion by Selectman Jasper, seconded by Selectman Dilworth, to forward Article 13 to the Ballot.

Selectman Jasper said there is increased drug activity in this part of the state and that every community that has sent an officer to this program has gotten this 75%. It means an additional officer has to be hired. They will send a senior officer to the task force, and 75% of his salary will be paid. That amount will cover the total salary of a new 'junior' officer. In essence, it is a wash with no additional cost to the taxpayer. When there is any drug-related activity in Town, the Drug Task Force will come in and work with the Town. This is a pro-active stance by the Board on the fight on drugs.

Carl Howes, 2 Glen View Drive, said if an officer goes to Concord, they will be short one officer. Selectman Jasper said if Articles 12 and 13 are approved, they will be hiring three officers. A senior officer will be sent to the Drug Task Force, which will pay for 75% of his salary and with that 75%, they will hire a lower paid replacement officer. Mr. Howes asked if someone else would be promoted to take the place of the one going to Concord. Chief Gendron said they would still have the same amount of police officers working in the Town. The officer sent to the Drug Task Force will receive training in drug investigations and gain experience in search and seizure laws, which are very complicated. In a 33-man department, it is difficult to do drug investigations effectively. He'd rather rely on the AG's 25-man unit to come in to conduct the investigation. A lot of drugs in Hudson are coming out of Nashua and Lowell. Mr. Howes asked if this was

an on-going grant. The Chief said it was an on-going commitment the Town would make to the AG's Office. As long as the Selectmen authorize it, they will stay in the program and continue to get the grant money.

Ken Massey, 20 Fairway Drive, asked if the request for an officer would have been made if the grant monies were not there. As the state is finding it increasingly difficult to fund grants, there are no guarantees that the money will always be there. Selectman Jasper said it's federal money, not state. If the money isn't there, they will not participate. Mr. Massey said the war on drugs, nationwide, appears to be unsuccessful, with a rise in drug addiction and drug-related crimes. He asked how it will be determined if the Town derived any benefit from sending an officer to the Drug Task Force. Selectman Jasper didn't know of a way to measure that, saying the Town can't roll over and play dead. With drug activity on the rise, this is an opportunity to do something about it. The Board didn't discuss funding an officer without grant money. Chief Gendron said there are two ways to measure drug activity: the number of arrests made on a regular motor vehicle stop and what they see in the schools, and confidential information received from drug dealers. Dealers feel safer in towns where there is no Drug Task Force. About three weeks ago, there was a large seizure of heroin that came up from Lowell. Drugs travel through Hudson from Lowell and Lawrence en route to Nashua and Manchester. His goal is to reduce the amount of drug activity in Hudson in a safe manner. If grant money wasn't available, he'd still be asking the Board of Selectmen to send someone to the Drug Task Force.

Janie Delano, 18 Blueberry Lane, said part of the reason they're losing the drug war is the complacency of society. She has children in Alvirne and knows first-hand the problems with drugs in Hudson and how it is increasing. If they send an officer to the Task Force, the Town would be sending a message to the drug dealers to stay away from Hudson.

Selectman Dilworth said by sending one person to the AG's Drug Task Force, they are hiring one person and getting a department.

Helen Feng, 1 Timber Lane, said drugs have been a problem for 25 years, so the police must already have someone assigned to handle it. Chief Gendron said some time ago, Hudson had an officer that worked with a previous Chief and they oversaw the drug investigations. Today, the detectives handle some issues, but they are not trained to conduct investigations. They need someone who can make drug buys or identify drug dealers. The current police officers are all well known, so it's difficult for them to do that. One man cannot run a drug investigation. Sometimes they ask Nashua to help them and other times the Attorney General sends their people down. There is a need to participate in this program; Hudson is not fully equipped to handle it themselves.

Selectman Charbonneau said the population is much larger than 25 years ago. With drugs coming up from Lowell and Lawrence, they have to think about protecting the residents. If they don't, where will they be in the next 25 years?

Vote--Article 13 was forwarded to the Ballot, as written, by a show of hands.

•Moderator Keenan stated that Article 13 is forwarded to the Ballot, as written.

Article 14--School Resource Officer

By Selectmen. "Shall the Town of Hudson raise and appropriate the sum of \$41,080, which represents the cost of wages and benefits necessary to assign a full-time police officer to Alvirne High School? (50% of this sum shall be reimbursed by SAU No. 27.)" (This article has been designated by the Board of Selectmen as a special warrant article.) (Recommended by the Board of Selectmen.) (Recommended by the Budget Committee.)

Motion by Selectman Jasper, seconded by Selectman Madison, to send the article to the Ballot.

Selectman Jasper said the program to have an officer at Alvirne has been successful in reducing the number of incidents and things of that nature. Last year, they approved a part-time officer, so there was \$12,000 in the budget for that, the school contributed half, and a grant paid for the remainder. This request is just a continuation of that program.

Lars Christiansen, 1 Stonewood Lane, amended "full-time police officer," to "180-day police officer" because school is not in session a full year, seconded by Carl Howes. Mr. Christiansen said a lot of the students that acted up were from out of town, but that activity has diminished with the presence of a police officer. As a result of him being there, the atmosphere of the school has changed.

Selectman Jasper opposed the amendment because it is a full-time officer, assigned to the school and doesn't make sense to pay someone \$40,000 for 180 days.

Janie Delano, 18 Blueberry Lane, supports an officer at Alvirne as the drug problem is worse than people realize.

Selectman Madison opposed the amendment. If it passed, they would have to pro-rate the salary. This full-time officer would do other things when he's not at Alvirne.

Mr. Christiansen withdrew his amendment; Mr. Howes withdrew his second.

David Elliot, 29 Winslow Farm Road, offered an amendment "along the lines of removing Alvirne High School and adding School System." Moderator Keenan said he needed a specific motion. Mr. Elliot amended motion to read, "Necessary to assign a full-time police officer to the School Department." There was no second.

(Start Tape 3, Second Side)

Amendment—Carl Howes, 2 Glen View Drive, offered an amendment to strike the language, "necessary to assign a full-time police officer to Alvirne High School, and replace it with "necessary to fund a full-time officer who shall be assigned to Alvirne High School when school is in session." Motion was seconded by Joe Wozniak. Mr. Howes said his amendment was to clarify what they were voting on.

Ken Massey, Fairway Drive, asked if this includes summer school.

(Moderator Keenan turned the gavel over to Terry McLlarky)

Selectman Jasper said they had to have faith that the Police Department would use the officer appropriately. He cautioned that they were getting into "bug dust" and minutia by specifically assigning a police officer through the process of Town Meeting. Chief Gendron said this was a joint effort with the school, and they talked about when the officer has to be there. He didn't envision the officer being there during the summer.

Fidele Bernasconi, 122 Bush Hill Road, said they shouldn't be micro-managing the Police Department, or any other department. The Town pays department heads good money--and they do a hell of a job.

Jim Sullivan opposed the amendment. This position was partially funded by the School Department and grant monies are available. Alvirne was going to hire a security guard to work in the parking lot, but by working with the Town, it is upgraded to a police officer, with his salary being funded by different sources. The police officer works for the Town, assigned to the school when it is in session.

(Moderator Keenan resumed the gavel.)

William Arseneault, 3 Riverview Avenue, thought the assigning of officers was discretionary to the Police Department and Board of Selectmen. Chief Gendron agreed.

Vote on the Amendment failed by a show of hands.

John Drabinowicz, 8 Deerfield Avenue, supported Article 14. He said this is a good program and it appears to work. In the future, he hoped it would be funded 100% by the Town instead of shuffling funds back and forth between the Town and School, which creates unnecessary work.

Roland Harmon, 14 Spruce Street, asked if they were assigning an existing officer or hiring an additional person. Selectman Jasper said the officer is already on board, it's not hiring an additional person. Mr. Harmon said if a person was authorized last year for this purpose, and if someone is doing it, and if it's within the jurisdiction of the Selectmen and Police Chief to assign officers as they see fit, why was this before them? Selectman Jasper said it involved technicalities with funding, and they wanted the blessing of the Town to go forward with this program.

Vote on forwarding Article 14 to the Ballot carried by a show of hands.

•Moderator Keenan announced that Article 14 is forwarded to the Ballot, as written.

Article 15 -- Two Firefighters

By Selectmen. "Shall the Town of Hudson raise and appropriate the sum of \$70,380, which represents the cost of wages and benefits necessary to hire two full-time emergency medical technician intermediate firefighters?" (This article has been designated by the Selectmen as a special warrant article.) (Recommended by the Selectmen.) (Recommended by the Budget Committee.)

Motion by Selectman Madison to forward Article 15 to the Ballot, seconded by Mary Jane Ames, 10 Sand Hill Road.

Amendment--Selectman Madison amended Article 15 by striking the figure \$74,031 and replacing it with \$70,380, seconded by Selectman Dilworth.

Selectman Madison said the Fire Chief discovered they used an incorrect figure to calculate the requested amount.

Vote on the Amendment carried by a show of hands.

Selectman Madison favored the amended article, saying that there has been no increase in fire fighters since 1985, although the Town has grown considerably. The Fire Department has a critical shortage of on-duty personnel to respond to emergency calls. They are asking for fire fighters at an intermediate level of skill because this is the baseline for advanced life support. The higher the level of services provided at the scene of an emergency the greater the chances are for that person's recovery. Doctors and hospitals are expecting a higher level of skills at the emergency scene.

Vote on the Motion, as amended, carried by a show of hands.

•Moderator Keenan announced that Article 15 goes to the Ballot, as amended. (Amended portion of Article 11 text is underlined.)

Recess--Moderator Keenan declared a recess at 12:00 noon; meeting reconvened at 12:35 p.m.

(Start Tape 4, Side A)

Article 16--Fire Department Dispatcher

By Selectmen. "Shall the Town of Hudson raise and appropriate the sum of \$29,931, which represents the cost of wages and benefits necessary to hire a full-time fire dispatcher?" (This article has been designated by the Board of Selectmen as a special warrant article.) (Recommended by the Board of Selectmen.) (Not recommended by the Budget Committee.)

Motion by Selectman Madison, seconded by Ben Nadeau, to forward Article 16 to the Ballot.

Selectman Madison asked for voter support of this article which was asking for a third full-time dispatcher. They can't keep part-timers that cover this shift on the weekends. If there is no dispatcher, a full-time fire fighter covers that post and it reduces the available manpower to go out on calls. Moving the dispatch center to Nashua, or combining Fire and Police dispatch, was determined not to be feasible. The Board feels that emergency fire calls should be handled by the Hudson Fire Department.

Ben Nadeau, 18 Hartson Circle, supported the article, having spent many days and nights at the Fire Department to see what the dispatchers do--which is a lot, in addition to dispatching calls. He agreed with the previous speaker.

Joe Wozniak, 7 Sycamore Street, asked Selectman Madison what the cost of running the dispatch is, and what it would cost to go to Nashua. Chief Carpentino yielded, saying dispatch costs about \$80,000. Dispatchers also act as receptionist, do paperwork, and other administrative functions. When he came to Hudson about 2-1/2 months ago, the figure given to him for Nashua to take over the dispatch center was \$120,000. In further discussions with Nashua, they talked about a pro-rated system that would vary from year to year. They would take into consideration their dispatchers' salary and benefits, the total number of calls, compare that to the number of calls from Hudson, and come up with a figure.

John Drabinowicz, 8 Deerfield Avenue, said the Budget Committee didn't recommend this article because they didn't have enough information from the Town. In subsequent conversations with the Fire Chief, he now supports it, saying they will spend money to save money in the long run.

Vote on forwarding Article 16 to the Ballot, as written, carried by a show of hands.

•Moderator Keenan announced that Article 16 is forwarded to the Ballot, as written.

Commendation of Kristen Kelly, who sang the National Anthem

Motion by Selectman Howard Dilworth to commend Kristen Kelly, seconded by Town Administrator Paul Sharon, carried unanimously.

Article 17--Full-Time Technical Services Librarian

By Selectmen. "Shall the Town of Hudson raise and appropriate the sum of \$15,840, which represents the cost of wages and benefits necessary to increase the technical services librarian position from a part-time position to a full-time position?" (This article has been designated by the Board of Selectmen as a special warrant article.) (Recommended by the Board of Selectmen.) (Not recommended by the Budget Committee.)

Selectman Seabury moved to send this article to the Ballot, seconded by Selectman Madison.

Lisa Riley, Chairman of the Library Trustees, said this position is currently part-time, 30 hours per week, with an annual salary of \$17,160. It requires a Master's Degree in Library Science, knowledge of automated library systems, and some supervisory experience. It has been open for some time and they have been unable to attract qualified candidates because of the low salary and part-time status. Most candidates are professional people who want to be employed full time. The increase in salary will bring the annual base salary to \$26,000 plus about \$7,000 for benefits. The card catalogue is the heart of the library and the Technical Services Librarian is the soul. Materials coming into the library have to be catalogued accurately. Each library's catalogue is customized to the material in the library and to the people who use the materials. The Technical Services Librarian is responsible to catalogue the incoming materials so they can be easily accessed by the public. This is a critical position in the library and has been vacant for some time. The library is open 65 hours a week and they have a limited number of professional people on staff so there are often areas in the library that have to be staffed by the student pages, who can't provide the professional service to the patrons. In addition, they are concerned with security issues in the library. There are three distinct areas where there is no visibility. Someone

could have a serious problem, and no one would know. They'd like to have enough staff to make sure no one is working alone in those areas, especially the teenage pages, who work evenings and weekends.

Luann Stevenson, 11 McKinney Drive, asked why the Budget Committee didn't recommend this article. John Knowles said this was a lower priority item.

Fred Giuffrida, 14 Pinewood Road, asked why this has to be a Master's level position and how many other employees have Master's degrees. Lisa Riley explained it was the job requirement for the Technical Services Librarian position. The Reference Librarian has a Master's and the Library Director is pursuing hers. The Trustees want to hire people with adequate credentials, especially with the high level of technology in society.

Gene Anderson, 165 Highland Street, asked if there was a demand for the services of a Technical Services Librarian. Ms. Riley said yes, every library has a Technical Services Librarian because this work has to be done.

Ben Nadeau, 18 Hartson Circle, asked who was doing this work now. Ms. Riley said a Data Entry person was entering the records and the Director has been doing the cataloging, but in doing so, she is neglecting her other duties. The position has been open for some time. Candidates aren't interested because of the salary and part-time status.

Amendment Kevin Walsh moved to amend by striking \$15,840 and inserting \$0, seconded by Ben Nadeau.

Mr. Walsh said the information they just heard further underscores that a full-time position is not needed.

Bob Bianchi, 12 Sycamore Street, said if they zero out the article, it doesn't give the people the opportunity to vote, negating the intent of SB-2. He said people in Town are reluctant to spend money on the library and, for a town the size of Hudson, the poor library facilities are a disgrace.

Arlene Creeden, 45 Cottonwood Drive, opposed the amendment--they need this person. The Tech Services are barely functioning, and things may get misfiled. A teenage page covers the position and it's dangerous for her to be alone.

Kathleen Bills, 14 Tessier Street, said her sister's attaining a Master's Degree in Library Science is one of her proudest accomplishments. People who use the library will be leading the community, adding that a library is as important as the Fire or Police Department. She opposed the amendment.

Richard Patterson, 95-A Wason Road, opposed the amendment and feels the position is justified. They should stop dumping on the library and face the fiscal realities. He has always received excellent service at the Library.

John Knowles, 51 Quail Run Drive, opposed the amendment. If the job of cataloging is part-time, qualified people aren't interested. A Library Science degree takes a lot of training and experience and it's not an easy goal to achieve.

Vote on the amendment to zero out the amount failed by a show of hands.

Phyllis Appler, 52 Glen Drive, said if they want someone who has a Library Science degree, it is a Master's position.

Vote on the motion to forward Article 17 to the Ballot, as written, carried by a show of hands.

●Moderator Keenan announced that Article 17 is forwarded to the Ballot, as written.

Article 18--Supervisors of the Checklist

By Selectmen. "Shall the Town of Hudson raise and appropriate the sum of \$970.00, which represents an increase in compensation for the supervisors of the checklist?" (This article has been designated by the Board of Selectmen as a special warrant article.) (Recommended by the Board of Selectmen.) (Recommended by the Budget Committee.)

Motion to forward Article 18 to the Ballot, was seconded by Gary Rodgers.

Selectman Dilworth said these are elected positions. The Supervisors requested an increase from \$300 to \$600 each.

Vote on the motion to forward Article 18 to the ballot carried by a show of hands.

●Moderator Keenan announced that Article 18 is submitted to the Ballot, as stated.

Article 19--Assessor's 1997-1998 Property Valuation Update (from surplus)

By Selectmen. "Shall the Town of Hudson establish a capital reserve fund under the provisions of RSA 35:1 for the purpose of a Town-wide property valuation update project, and to raise and appropriate from surplus an amount equal to the June 30, 1997 fund balance, but not to exceed \$50,000? This will be a non-lapsing account per RSA 32:3 and this will designate the Board of Selectmen as agents to expend." (This article has been designated by the Board of Selectmen as a special warrant article.) (Recommended by the Selectmen.) (Recommended by the Budget Committee.)

Motion by Selectman Jasper, seconded by Gary Rodgers, forward Article 19 to the Ballot.

Neville Davis, 54 Sullivan Road, asked for an explanation of this article. Selectman Jasper said this project will keep values more current. During the '91 re-val, many saw up to a 50% increase in taxes. There are programs to constantly update values to keep things on an even keel to prevent rate shock. They're not asking to expend money at this time. If the Town doesn't like the program, any monies put into the capital reserve fund can be used for a regular reassessment, which will have to be done at some point anyway, usually every 10 years. The Selectman in '84 started such a fund and put away \$40,000. Unfortunately the Town Council spent the money elsewhere and then bonded the revaluation.

(Start Tape 4, Second Side)

Amendment by John Knowles, seconded by John Drabinowicz, to fix a clerical error by replacing the word "revise" with "raise." carried by a show of hands.

John Bednar approved of the article.

John Drabinowicz asked if this can just grow and grow and the Selectmen can spend it whenever they wish. Selectman Jasper said yes, but if they were going to do a program, it would be by sealed bid. Mr. Drabinowicz asked if this money could conceivably be used for something other than the intended purpose. Selectman Jasper said it has to be expended for the reason it was appropriated.

Ken Massey, 20 Fairway Drive, Trustee of the Trust Funds, said the Selectmen could request the release of funds and must state the specific purpose. Then it would be up to the Trustees to determine whether or not the use for which the money was being requested was consistent with the article.

Vote on the motion to forward Article 19 to the Ballot carried by a show of hands.

•Moderator Keenan stated that Article 19 moves to the Ballot, as written.

Article 20—Purchase of 10-Wheel Dump Truck

By Selectmen. "Shall the Town of Hudson raise and appropriate the sum of \$98,726 for the purchase of a multi-purpose, 10-wheel dump truck equipped with a large capacity combination sander/dump body, front-mounted plow, and wing plow, to be used principally in sewer and drainage construction in the summer months and principally for plowing, sanding and hauling snow in the winter months?" (This article has been designated by the Board of Selectmen as a special warrant article.) (Recommended by the Board of Selectmen.) (Recommended by the Budget Committee.)

Motion by Selectman Charbonneau to forward Article 20 to the Warrant, seconded by Gary Rodgers.

Selectman Charbonneau said this would be the Town's first 10-wheeler and can carry 14 tons of material. A truck this size would eliminate the need to make multiple runs back to the Highway garage to refill sand or salt and it would eliminate two or three 6-wheelers, which will save labor costs. The Town leases a truck for plowing at \$15,000 a year, which could be applied to the purchase of a truck. The cost breakdown is 50% for streets, 25% for drains and 25% for sewer. During other months, the truck would be used for other functions.

John Bednar questioned the \$98,726 amount, asking for a cost breakdown of the items. Leo Lessard said the dump body is \$30,000; the wing, bull and irons are \$16,000; the rest is the truck (the engine, the cab, the chassis, the tires, etc.). Mr. Bednar said the three components that make up the total cost were not being used by the sewer. He said they shouldn't mix up equipment costs with maintenance costs. (The Selectmen were calculating the figures Mr. Bednar wanted.) Mr. Lessard announced that the figure was \$52,726. Mr. Bednar said the percentage breakdown shouldn't be on the \$98,726, the gross cost of the equipment. \$53,000 is the net cost and applicable to drainage, sewer and Town.

Moderator Keenan said this was getting confusing and asked Mr. Bednar if the question was answered. Mr. Bednar said no. The percentage breakdown was reiterated. Mr. Bednar said you can't mix sewer and drain departments. He wanted to know what the sewer gets for the \$50,000. Mr. Lessard reiterated the percentage breakdown. Mr. Bednar said they should be talking about 25% of \$53,000 for the sewer cost. Mr. Lessard said the truck will be used for sewer jobs an estimated 25% of the time.

Amendment by John Bednar, seconded by James Wilkins, 112 Belknap Road, to strike all words after the word "plow," and add the words, "\$12,400 to be assessed to the Sewer Utility." Mr. Bednar thought \$12,000 was more equitable a figure for the Sewer Utility, the net cost for the equipment. The truck itself, used for the sewer, is \$12,400.

Selectman Dilworth subtracted \$16,000 (the cost of the plowing equipment) from the \$98,726. He took 25% of that, which is the truck, and the number he arrived at is \$20,681.50.

John Knowles opposed the amendment. If the intent is to remove all costs associated with the plow, he wondered if it was expected that the plow would never be expected to plow out the sewers or the pumping stations.

Selectman Jasper opposed the amendment because it doesn't snow 50% of the year. Therefore, they can assume that the truck is going to be used more than 50% of the year for sewers and drains.

Joe Wozniak supported the amendment. The Sewer Utility should be assessed only for the truck itself, not the wing plow or the front mounted plow or the sander.

Fred Giuffrida opposed the amendment because there's nothing saying that the allocation of percentages was based upon equipment, as opposed to usage, or any other criteria.

Selectman Dilworth said the sander comes already built into the dump body.

Amendment to the Amendment by Bill Arseneault, from \$15,400 to \$15,795.

Moderator Keenan said the amendment was \$12,000 not \$15,400. Mr. Bednar withdrew his amendment. The seconder also withdrew.

Amendment by Bill Arseneault to strike out all the words after "plow" in the fourth line, inserting, "\$15,795 to be assessed to the Sewer Utility," seconded by James Wilkins.

Selectman Dilworth said the numbers are wrong. \$98,726 less \$16,000 for plowing equipment is \$82,726 times .25, which is 1/4 of the truck, is \$20,681.50 not \$15,000. He opposed the amendment. James Wilkins, 112 Belknap, asked if they were trying to figure out how much to remove to take out the sander. Selectman Dilworth said it's not an orange V-shaped thing on the back of a dump truck, it's in the dump body. Mr. Wilkins said they were paying for something they were never going to use. The sanding function of the truck should be taken out, as well as the plows.

Ken Massey, 20 Fairway Drive, said they were trying to micro-manage the Town. An apportioned cost of the vehicle should be done on a time basis and not a calendar basis. The truck will be used significantly more in sewer work than for plowing. He urged defeat of the amendment.

Fred Giuffrida moved the amendment.

Vote on the amendment failed by a show of hands.

Amendment by Carl Howes to reduce the amount of \$98,726 to \$83,726, seconded by Fred Giuffrida.

Mr. Howes said the budget already contains \$15,000 for the purpose of leasing a truck. If a truck is bought, a truck doesn't need to be leased, and that money should be applied toward the purchase.

Ken Massey, 20 Fairway Drive, said if the amendment passed, the Town could only pay \$83,000 for the vehicle.

Selectman Jasper said the MS-7 listed Vehicles and Equipment, which this is, and they would not be able to transfer money from the Highway budget for this purpose; they would have to reopen the operating budget and take \$15,000 out.

(Start Tape 5, Side A)

Vote on the amendment to decrease \$98,726 to \$83,726 failed by a show of hands.

Amendment by Fred Giuffrida, seconded by Carl Howes, 2 Glen View Drive, to reduce the amount to \$0 until the Selectmen straighten out the funding.

Mr. Giuffrida said he has no faith they will ever see the \$15,000. The Board of Selectmen should either make an amendment, revise the budget, or bring it forward next year.

Bob Bianchi, 12 Sycamore Street, said the idea of SB-2 was to give more people an opportunity to vote on the issues. To zero out articles takes away that chance.

Selectman Jasper said, in theory, there is an extra \$15,000. Last year was a severe winter. The Highway's appropriation was \$2.6 million, but the actual expense was \$2.7. They cannot get the budgets down any lower. If there is ever anything left over, it is used to offset the tax rate. To kill the purchase of a dump truck for a \$15,000 issue is not valid. It was left in there because you just don't know what kind of a winter it is going to be. This year, there were more storms in March than in February.

John Bednar said there is a distinction between what is paid by the Sewer Utility and what is paid by the taxpayers. He said this article does not show the proper distribution.

Carl Howes, 2 Glen View Drive, said the purpose of today's meeting is to deliberate on and determine the final form of the warrant that goes to the voters on April 8th. Those present have the responsibility to amend, if they deem appropriate, and that includes reducing articles to zero. That's part of the process and why they are here. It's their duty.

Jim Wilkins, 112 Belknap, wondered how they could adequately take care of a new truck if they can't store the ones they already have. Leo Lessard said they will be able to store them in the new building.

Selectman Howard Dilworth opposed the amendment. There is still time in the process, after it is approved, to figure out how every last dime gets apportioned. The Board of Selectmen sets the Sewer rate.

Lisa Riley, 7 Jeanne Street, favored the amendment. She felt \$100,000 for a vehicle that is not a replacement vehicle is excessive in light of \$950,000 being considered for a new garage.

Mr. Giuffrida said this is not a matter of apportionment, or of not knowing what the winter is going to be like. It has to do with \$15,000 in the budget that cannot be applied to the truck.

Chairman Seabury said it's not a matter of going out and buying extra vehicles just to increase the fleet--it's simply

needed and it can be used year-round. The Road Agent came up with a better, cheaper way of repairing roads with the Highway Department doing the work, utilizing a 10-wheeler. Taxpayers will save a lot of money over the years. Fidele Bernasconi, 122 Bush Hill Road, moved the question on the amendment, then on the basic article. Moderator Keenan said it's his policy not to accept such a motion until everyone who wishes to has had a chance to speak. Carl Howes, 2 Glen View Drive, wanted further information on the road project. Selectman Jasper said if the \$15,000 is taken out of the budget, and the article does not get voted in, they will really be in trouble. This truck holds 2½ times as much as the 6-wheelers. For every trip the 10-wheeler takes, the 6-wheeler takes five. The 10-wheeler will save on labor costs, the most expensive budget item, and will pay for itself.

A point of inquiry was raised on the earlier motion to move the question. Moderator Keenan asked the body if they wanted to stop debate. The body indicated they did by a show of hands.

Vote on the Amendment to reduce Article 20 to zero failed by a show of hands.

Motion by Gary Francoeur, seconded by Bob Clegg, to move the issue to the Ballot (\$98,726 as stated) carried by a show of hands.

- Moderator Keenan stated that Article 20 will go to the Ballot, as written.

Article 21—Two Vehicles for Planning, Engineering and Zoning

By Selectmen. "Shall the Town of Hudson raise and appropriate the sum of \$24,000 to be used to purchase two vehicles for the use of the Planning, Engineering and Zoning Department?" (This article has been designated by the Board of Selectmen as a special warrant article.) (Recommended by the Selectmen.) (Recommended by the Budget Committee.)

Motion by Selectman Charbonneau to sent Article 21 to the Ballot, was seconded by Ken Massey.

Selectman Charbonneau said the current vehicles used by these departments are former police vehicles that have very high mileage and need constant repair, which means high maintenance costs.

John Drabinowicz's understanding was that one vehicle was going to be a 4-wheel drive truck and the other a car and wondered how that was going to be done with only \$24,000. Selectman Charbonneau said by wise shopping.

Lisa Riley, 7 Jeanne Street, asked if these were replacement vehicles and they weren't adding additional ones. Selectman Charbonneau said replacements only; no additional ones.

Bill Arseneault, 3 Riverview Avenue, asked what happened to the practice of passing down used police vehicles to other departments. Selectman Dilworth said it was discontinued because of high maintenance costs. Selectman Madison said the vehicles have more value used as trade-ins for new police vehicles.

Vote on sending Article 21 to the Ballot carried by a show of hands.

- Moderator Keenan announced that Article 21 was sent to the Ballot, as written.

Recess--Moderator Keenan declared a recess at 2:00 p.m. The meeting resumed at 2:12 p.m.
(Start Tape 5, Second Side)

Article 22—Equipment for Cable Broadcasting

By Selectmen. "Shall the Town of Hudson raise and appropriate the sum of \$68,032, which shall be used to purchase equipment and necessary services to commence broadcasting of public meetings and other town functions?" (This article has been designated by the Selectmen as a special warrant article.) (Recommended by the Selectmen.) (Recommended by the Budget Committee.)

Selectman Howard Dilworth, Jr., moved this Article forward, seconded by Ken Massey.

Selectman Dilworth said they were working with other towns on a franchise contract to have public access television to televise things like this meeting and other Town meetings. In order for them to expend money, there has to be an appropriation. The money for this will come from the franchise fee that the cable subscribers pay in their monthly cable bill, and not from the taxpayers. A lot of questions that came up today might already have been answered if there was cable access to Selectmen and Budget Committee meetings.

Carl Howes, 2 Glen View Drive, supported the concept but the article did not state this was not being paid by the taxpayers. Selectman Dilworth explained that the warrant articles have to be written in a language that complies with the RSA's. The Town gets about \$80,000 annually from the cable provider for franchise fees. Mr. Howes asked if any

broadcast would take place prior to a new contract starting, which is about a year away. Selectman Dilworth said the current contract expires in November. Today's Town Meeting was scheduled for Channel 23, time and date to be announced. He anticipated other such items.

Sandy Amlaw, 39 Gowing Road, asked if someone had to be hired to operate the equipment being requested. Selectman Dilworth said there are no plans at the present time to hire new personnel. Typically, there is a part-time person who ends up coordinating all of this, such as in Pelham and Londonderry.

Neville Davison, 54 Sullivan Road, favored providing wider access of Town business, but thought the article should be reworded to include the words, "equipment and/or services necessary to broadcast." Selectman Dilworth said the Cable Committee provided the wording, and people on that committee are knowledgeable in electronics.

Coleman Kelly, Chairman of the Cable Committee, said the figure was generated from like facilities, with pricing by Great Northern Video, who provided systems to Pelham and Londonderry. Relative to specs, things such as life of the equipment, would be built into the contract. Mr. Davison asked if they were buying equipment or a service. Mr. Kelly said the Town would buy the equipment and operate it. The Town would provide a video feed to Americable, who would provide the Town with an upstream modulator to be translated to the channel designated for Hudson. Mr. Davison was in favor of this concept but questioned if they wanted to get into the business of purchasing this kind of equipment.

(Start Tape 5, Second Side)

Mr. Davison didn't think the question of whether they were buying services or equipment was answered, adding that maybe those who wrote it don't understand themselves. He didn't want to see them end up with a warrant article that says they can only purchase equipment when they might want to rent the service from somebody who does this routinely. Mr. Kelly said if they choose to rent the service, they would include the cost of the operators. He and Michael O'Keefe are donating their time to the Town. If this was done by a service, it would cost about \$40 an hour for a program director, \$20 an hour for camera operator, plus the equipment. Today's equipment has been borrowed. The equipment they want to purchase for the Town is a 3-camera set-up, in order to provide a quality feed to Americable.

Amendment by Neville Davison, seconded by John Knowles, to change the wording to, "equipment and necessary services."

Carl Howes asked if the \$68,032 was earmarked for specific equipment. Selectman Dilworth said yes. Mr. Howes opposed the amendment, unless a reasonable figure was attached to it. If services were going to be added to the equipment, the money was going to have to come from somewhere. John Knowles said it's not adding services. It provides the opportunity to use services in place of purchasing equipment.

Vote on amendment passed by a show of hands.

Richard Crandall, 12 Butternut Street, thought this article was a big waste of money.

Al Despres, 36 Cottonwood Drive, asked what channel the service would be broadcast on and the percentage of the population that had cable. Selectman Dilworth didn't know the percentage. He reiterated that this was being paid for only by the cable users, not all of the taxpayers.

Janie Delano, 18 Blueberry Lane, opposed this article, saying that voters in this country are spoiled. People in Africa walk 100 miles just to vote. If someone wants to see the Selectmen in action, they should attend the meetings. People should stop being lazy citizens.

Richard Patterson favored the article because the elderly, who aren't able to get to meetings, will have an opportunity to see Town business conducted via t.v. broadcasts. Cable subscribers pay for this, and being a subscriber is a matter of choice. People just don't usually attend meetings unless there is an item of particular interest to someone or a group.

Carl Howes, 2 Glen View Drive, supported the article. Getting information out to the voters is critical. He can't always attend meetings because he has two children to take care of. If someone paid for his sitter, he'd attend meetings.

Rudy Lessard, 115 Bush Hill Road, asked how much more a subscriber would have to pay for this service. Selectman Dilworth said nothing additional.

Janie Delano, 18 Blueberry Lane, said she's had to pay for babysitters for her two children. People should go out and vote. That's the process. People can't always attend meetings. It's the duty of the elected officials to find ways to bring people in--not offer t.v. service.

Vote to send Article 22, as amended, to the Ballot carried by a show of hands.

•Moderator Keenan announced that Article 22 would go to the ballot, as amended. (Amended portion of text is underlined.)

Article 23--Elderly Property Tax Exemption

By Selectmen. "Shall we modify the elderly exemptions from property tax in the Town of Hudson, based on assessed

value, for qualified taxpayers, to be as follows: for a person 65 years of age up to 75 years, \$45,000; for a person 75 years of age up to 80 years, \$60,000; for a person 80 years of age or older, \$75,000? To qualify, the person must have been a New Hampshire resident for at least 5 years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least 5 years. In addition, the taxpayers must have a net income of not more than \$22,000 or, if married, a combined net income of less than \$29,000; own net assets not in excess of \$100,000 excluding the value of the person's residence. This article shall take effect for the 1998 property tax year."

Motion to forward Article 23 to the Ballot by Selectman Jasper, seconded by Selectman Charbonneau.

Selectman Jasper said the Legislature leveled the playing field and changed the statute to include Social Security in this, so the Town needed to change the income limits. The Board felt going from 10 and 12 to 20 and 27 was reasonable and fair. As a result of the current exemptions, the tax rate is 35¢ per 1,000. He cautioned against raising the limits, saying Hudson was already among the highest in the state.

Kevin McGuire, 148 Robinson Road, said the amendment is too wordy and complicated. In its entirety, the article should read, "Shall we modify the state-mandated elderly exemption and property tax in the Town of Hudson to be 100%." Motion was seconded by John Sederquist, 104 Old Derry Road. Mr. McGuire said the elderly deserve this; they have paid their dues and deserve some breaks. The wording discriminates against age and net income is not clearly defined. Mr. Keenan said the wording is consistent with RSA's and cannot be altered. Selectman Jasper agreed--the language is statutory. If the Town does not adopt new income limits, they will stay at 10 and 12, with Social Security included. If they change the language, it won't be valid. Only the amounts can be changed.

Mr. McGuire said other towns, such as Pelham, offer 100% exemptions to the elderly. Moderator Keenan asked for a legal clarification. Attorney Ratigan said the amendment changes the wording of the article. RSA 72:39 b (c) specifies the wording. You can't change the language or the age groups--only the dollar figures. The Moderator asked if the amendment was legal. Attorney Ratigan said it is not.

Amendment by Gary Francoeur, 23 Woodcrest Drive, seconded by Lars Christiansen, to raise the net income to not more than \$22,000; if married, a combined net income of less than \$29,000. Mr. Francoeur said if the levels were left at 20,000 and 27,000 some residents, who currently get the exemption, would get less. He didn't think that was fair and the amendment is on their behalf.

Ken Massey, 20 Fairway Drive, favored the amendment, but when one group gets an abatement, the rest of the residents pick up the tax differential. He asked for a clarification of "5 years residence." Selectman Jasper said it can be any five years throughout one's lifetime. Mr. Massey asked for a definition of "net income." Jim Michaud, Assessor, said it's income from all sources, excluding death benefits under life insurance; income from the sale of assets, and income from any business venture. It is not the bottom line on the federal income tax return. Net income, in effect, is gross income. Mr. Massey asked what "net assets" were. Mr. Michaud said assets, minus liabilities on those assets, excluding the value of your primary residence.

John Sederquist, Old Derry Road, said a lot of elderly people are in wheelchairs, and wheelchairs may cost \$50,000. When they go to a gas station, they pay extra money for gas. The elderly and disabled pay for many extra things.

Selectman Jasper opposed the amendment. When the Board held a public hearing, there was only one speaker that thought the income levels should be higher. That person said they worked part time because they wanted to, and they wanted to continue working part time and get the exemption. This article is for people who really need the help. A lot of young families in Town do not make \$29,000. He thinks 27 is a generous number; 29 is quite high. In Pelham it's 100% after the age of 75. They need to be fair to the elderly, but it's not fair to everyone else who is working.

(Start Tape 6, Side A)

Vote on the amendment to change the net incomes to not more than \$22,000 and \$29,000 passed by secret ballot: Yes-72; No-63; 1 vote was voided because it was torn in half and didn't have a number.

Motion by Laurie Libitz, 7 Roy Drive, seconded by Ken Massey, to change the Order of the Day and take up Article 27 failed by the voters standing to indicate their intention.

Amendment by Kevin McGuire, Robinson Road, to eliminate the word "net," relative to income. Moderator Keenan asked Attorney Ratigan if that was a valid motion. He stated that it was not a legal motion and could not accept it.

Vote on forwarding Article 13 to the Ballot, as amended, carried by a show of hands.

•Moderator Keenan announced that Article 13, as amended, is forwarded to the Ballot. (Amended portion of text is underlined.)

Article 24--Totally and Permanently Disabled Property Tax Exemption

By Selectmen. "Shall we adopt an exemption for the totally and permanently disabled? The exemption, based on assessed value, for qualified taxpayers shall be \$45,000. To qualify, the person must have been a New Hampshire resident for at least five years and own and occupy the real estate individually or jointly, or if the real estate is owned by a spouse, they must have been married for at least five years. In addition, the taxpayer must have a net income of not more than \$22,000, or, if married, a combined net income of not more than \$29,000; and own net assets not in excess of \$100,000 excluding the value of the residence."

Motion by Selectman Jasper to submit Article 24 to the Ballot, seconded by John Drabinowicz.

Selectman Jasper said this exemption is being proposed for the first time. When the Legislature decided to include Social Security in the elderly exemptions, no one visited this statute. This one excludes certain income, including Social Security. Jim Michaud, Assessor, said the net income excludes Social Security. Other than that, the definition for net income is the same as for the elderly. Moderator Keenan asked if this includes Veterans disability. Mr. Michaud said no, the Veterans disability is a \$1,400 credit.

Amendment by Barbie Clark, 125 Belknap, to change the amounts to the same as the elderly exemptions, seconded by John Sederquist, Old Derry Road. Ms. Clark said her husband is a paraplegic and they only have her part-time income. She could work more than 22½ hours a week, but then her income exceeds \$12,000 for a married couple.

The written amendment submitted by Ms. Clark read: "Amendment to Article 24 is to change \$40,000 to \$45,000; change \$10,000 to \$22,000; change \$12,000 to \$29,000; change \$50,000 to \$100,000."

Ms. Clark said she and her husband are in their 30's and they have a 1st-grader. With the income levels so low, she can't better herself by putting in extra hours. A family of three can't survive on that income. Neither she nor her son have health insurance. If she can increase her hours to 30, she's entitled to health benefits through her company.

John Sederquist agreed with the amendment. He has been totally disabled for 15 years and will be paralyzed within six months. He will have to buy a van, which he doesn't have the money for. He's had a very hard time for the past 10 years to pay his property taxes. He becomes paralyzed two, three times a week and his wife takes care of him, but she will have to go out and work before long. If the amendment isn't adopted, they will lose their house. Disabled people have to pay more than working people--more at the gas pumps and more to make a home handicapped accessible. The amounts in this article should be the same as for the elderly.

Bill Arseneault asked if the 35¢ impact on the tax rate Selectman Jasper mentioned earlier included all the exemptions. Selectman Jasper said the 35¢ is only for elderly exemptions. They don't know what this article will add to the tax rate. Yielding to the question, Mr. Michaud didn't see it impacting the tax rate a whole lot. There are 250 that currently qualify for the elderly exemption and he didn't think there would be that many totally and permanently disabled--but he didn't know. He didn't estimate it would be a significant cost impact.

Bob Bianchi, 12 Sycamore Street, favored the amendment and article. This was something they could do to help physically challenged people and it wouldn't cost all that much more money. It's the right thing to do.

Selectman Jasper opposed the amendment. He said when the Board looked at this, the discussion focused on the elderly exemption. He didn't have a problem equaling this article with the elderly, but that's not what they were doing. If this is passed, the income for the totally and permanently disabled will be at a higher rate. The Social Security has to be backed out to make them equal. There is already a \$1,400 tax credit for disabled veterans. This does not achieve parity.

Kevin McGuire, Robinson Road, said a minuscule number of parcels, 276 out of 7,943, are affected by this type of exemption. Selectman Jasper asked where the figures came from. Mr. McGuire said from the state, provided by the Assessor. Mr. Michaud said the figures were on the MS-1 that's filed with the state when the tax rate is set in October.

Carl Howes asked the Moderator for a clarification of the amendment. The Moderator said the amendment changes \$40,000 to \$45,000; \$10,000 to \$22,000; \$12,000 to \$29,000; and \$50,000 to \$100,000.

There was a request for a secret ballot. Moderator Keenan said he needed five signatures. He announced that there would be a secret ballot on this issue and stated he would not vote unless it was to break a tie.

(Start Tape 6, Second Side)

Bill Arseneault favored the amendment since the Assessor felt there would be no significant impact to the taxpayer. He asked if they could move on to Article 25 while the ballots were being counted. The Moderator put the question to the body. By a show of hands, the body indicated they were in favor.

(Announcement of results of the secret ballot took place following the vote on Article 25. 80 were in favor and 49 were opposed. Moderator Keenan announced that the amended Article 24 was forwarded to the Ballot.)

Article 25--Library Trustees Acceptance of Gifts

By Selectmen. "Shall the Town of Hudson accept the provisions of RSA 202-A:4-d providing that any town at an annual meeting may adopt an article authorizing indefinitely, until specific rescission of such authority, the public library trustees to accept gifts of personal property, other than money, which may be offered to the library for any public purpose, provided, however, that no acceptance of personal property by the library trustees shall be deemed to bind the town or the library trustees to raise, appropriate or expend any public funds for the operation, maintenance, repair or replacement of such personal property?"

Motion by Selectman Jasper to forward Article 25 to the Ballot, seconded by Paul Sharon.

Amendment by Selectman Jasper, seconded by Selectman Madison, to replace the text of Article 25. (Entire text of RSA 202-A:4-c was replaced with RSA 202-A:4-d [as shown above])

Selectman Jasper said section (c) was erroneously included in the warrant and it should have been (d).

Vote on the amendment carried by a show of hands.

Bill Arseneault expressed some concerns about this amendment. Lisa Riley noted that he was looking at the old language. The amended version was for gifts of personal property, other than money. It addressed something like a donation of old books or computers. Whenever donations are accepted, a public hearing is held prior to acceptance.

Vote on the motion to forward Article 25 to the Ballot, as amended, carried by a show of hands. (Entire text of RSA 202-A:4-c was replaced with RSA 202-A:4-d)

•Moderator Keenan announced that Article 25, as amended, was sent to the Ballot.

Recess--Moderator Keenan called a brief recess at 3:35; meeting resumed at 3:37.

Announcement of results of the Article 24 Secret Ballot: Yes--80; No--49.

Vote on forwarding Article 24, as amended, to the Ballot, carried by a show of hands.

•Moderator Keenan announced that Article 24, as amended, was sent to the Ballot.

Request for change in the Order of the Day by Joe Wozniak to take up Article 27 prior to Article 26. The Moderator put the question to the body. By a show of hands, the request was defeated.

Article 26--Electioneering Activity at Town Meeting

Motion to forward Article 26 to the Ballot was seconded by Selectman Madison.

By Selectmen. "Shall the Town of Hudson authorize the Board of Selectmen to make bylaws regulating the distribution of campaign materials or electioneering within set distances of the polling place?"

Selectman Jasper said the Town does not have an ordinance regulating people's actions in the hall. There is a state law that allows for a 10' alley 10' in front of the doors. Although everyone has been cooperative, it's time to have an ordinance which will enable them to protect the voters from harassment.

Carl Howes, 2 Glen View Drive, said the article was nebulous. Having voted in Hudson for quite some time, he has never seen a problem. People who hold election signs are across the street from Lions Hall. He urged defeat of the article.

Bill Arseneault agreed with the previous speaker. Laws tend to restrict people's freedoms.

Terry McLlarky, 2 Charbonneau Street, said he's worked at the elections for the past several years and is pleased they were able to run things as well as they have. There was one incident, however, when a presidential candidate pulled his bus to within 10' of the door which made it difficult for voters to get into the building. It would be good if they had the authority to enforce the rules. This article does not cost anything, but it will ensure the voters to vote in peace.

Bob Bianchi, 12 Sycamore Street, said the title specifies "Town Meeting." He was told that the polls are considered "Town Meeting."

John Drabinowicz was concerned with the nebulous, broad language, saying it gets into free speech issues. It gives the Selectmen the same broad-based power the Council used to have, without the checks and balances of a Council. He didn't think it was proper or right. If there is a specific problem, that should to be fixed. He urged defeat of the article.

Selectman Jasper regretted that people were so suspicious of their motives but the cat is now out of the bag and everyone knows they don't have the authority to do what they were doing. To date, the Moderators have controlled the activity through bravado. He didn't think voting on the 8th would be a problem, but did think there might be at elections where people come in from out of town. When people have a problem, they don't want to have to wait a year to get it fixed. They're not an evil bunch of dictators who are trying to take away politicians' rights to have contact with the voters.

Janie Delano, 18 Blueberry Lane, said no one thinks they are evil politicians, but she was opposed to the article. She has worked the elections since 1978 and the only incident she can remember is the one with the big bus. Someone shook Mr. Forbes' hand, told him he was blocking the entrance, and he took off.

John Knowles had grave reservations about the article. He was not opposed to restrictions on certain types of activities, but this article says the Selectmen can do whatever they want with regard to electioneering. He finds this unconscionably broad. He'd like to see a specific list of things the Selectmen want, and if it takes a year, the world won't fall apart.

Bruce Nichols, Putnam Road, asked if they could defeat an article, or if they could just amend the wording. He didn't want the wishes of the body thwarted because of a procedural issue. Mr. Keenan said the article can be forwarded as written, or as amended. The voters at the election on April 8th will decide whether or not the article is adopted.

(Moderator Keenan stepped down and turned the gavel over to Mr. McLlarky. Mr. Keenan said he wanted to explain how he feels about this issue and what his role has been in bringing this article forward.)

Selectman Dilworth said he was one of the individuals who met the big bus and suggested that they move across the street--which was done on pure bravado, not by any authority. There was another individual, who happened to be on the Ballot, running for national office, who was opening the door to the Lions Hall so people could go in and vote. Selectman Dilworth suggested to him to go across the street, where everyone else was. That, too, was done by bravado. This article will allow them to enforce certain activities, making sure that people stay across the street. It's to make everyone play by the rules.

Carl Howes, 2 Glen View Drive, said in response to a previous Selectman's statement, it is the Selectmen themselves who let the cat out of the bag by bringing this forward.

Amendment by Carl Howes, to strike the word "make" and replace it with "draft," and at the end of the article, add the words, "to be submitted to Town Meeting in 1998," seconded by John Drabinowicz.

Michael Keenan said he appreciated the fact that the Selectmen thought enough of his request to bring it forward as a warrant article. State law only provides for a 10' aisle--"and if you think you will not be accosted by political rivalries on both sides of that 10' aisle, you better think again!" He wants an ordinance that would keep sign-carrying and other political activity, across the street. If there are no guidelines to control the politicking, there will be problems.

Fred Giuffrida was in favor of the amendment because it asks the Selectmen to come up with separate verbiage to accomplish non-interference of the voting process by political candidates. Without that, Selectmen would be given the authority and power to move signs to the near side of the street, although he didn't think that was their intent.

(Moderator Keenan resumed his position at the podium.)

John Knowles favored the amendment and encouraged the Selectmen to make this a priority during the next year.

Selectman Charbonneau said everyone has respected the requests made by the Moderators at the polls. She supports the article and the amendment and didn't think they should decide something on one incident. Her support of this is her right.

Joe Wozniak moved the question. Selectman Jasper said he had an amendment he wanted to make. Moderator Keenan asked the body if they wanted to hear the amendment. By a show of hands, the body indicated they did.

Amendment to the Amendment by Selectman Jasper to strike the article in its entirety and insert, "Shall the Town of Hudson authorize the Board of Selectmen to make bylaws regulating the distance of campaign materials or electioneering within set distances of the polling place?" Second by Brad Seabury.

Selectman Jasper said this wording is as narrow as they can get. If this passes on the 8th, it wouldn't become effective until next year and it's strictly distances and it only mirrors what is already being done.

Carl Howes, 2 Glen View Drive, opposed the amendment and felt the Selectmen could bring forth an ordinance next year. Before they legislate this, they should have specific distances.

John Drabinowicz opposed the amendment because it's overly broad. The Selectmen can choose any distances they want--including Town limits.

(Start Tape 7, Side A)

Chairman Seabury checked with the Town Attorney, who said the Board of Selectmen can handle this at a regular meeting; it doesn't need Town Meeting approval.

Mr. Wilkins asked if the police could maintain public order. Moderator Keenan said he'd hate to see police standing outside of the election hall, like in dictatorship countries. He believed what the Selectmen were trying to do was noble and was a matter of trust.

Richard Patterson asked if they should be discussing Selectman Jasper's amendment because a motion had been made to move the question on the first amendment, but the Moderator hadn't asked for a second. The Moderator said the will of the body must prevail and that's why he allowed Selectman Jasper's amendment to the amendment.

Janie Delano asked about the Selectmen's ability to act on an ordinance at their meeting. She said if the Selectmen don't care what the voters think, she takes that as a threat. Moderator Keenan said this article can't to be voted up or down today, that only the wording can to be changed. Ms. Delano asked if this article is moot if the Selectmen can act on an ordinance under their own authority. Moderator Keenan said the Selectman were seeking guidance from the public.

Selectman Jasper said the Board cannot pass this ordinance. RSA 31:41 c Electioneering says, "Towns (voters at Town Meeting) shall have the powers to make bylaws regulating distribution of campaign materials or electioneering or any activity which affects the safety, welfare and rights of the voter at any election. Such power shall not extend to the display of printed or written matter attached to any legally parked motor vehicle, nor shall such power extend to activities conducted wholly on private property so as not to interfere with people approaching or entering a polling place." All they did was take the verbiage from the statute to regulate electioneering. They have no hidden agenda. They just want to hold orderly elections. His amendment is clear--it addresses only the distances.

Gary Francoeur said the Selectmen don't have the right to act on this themselves because "the Town" refers to the voters, not the Selectmen. The first amendment means the Selectmen would have to come back to the voters with a draft ordinance. If Selectman Jasper's amendment passes, the voters cede their control to the Selectmen.

John Knowles moved the amendment. By a show of hands, motion passed.

Vote on the Amendment to the Amendment carried voters standing to signify their intentions: Yes-63; No-43.

Moderator Keenan announced that the amendment to the amendment passed and they were back to Article 26, as amended: "Shall the Town of Hudson authorize the Board of Selectmen to make bylaws regulating the distance of campaign materials or electioneering within set distances of the polling place."

Vote on forwarding Article 26, as amended, to the Ballot carried by a show of hands.

•Moderator Keenan announced that Article 26, as amended, was forwarded to the Ballot. (Amended portion of the text is underlined.)

Article 27--Birch Street/Lowell Road Traffic Signal

By Petition. "Shall the Town of Hudson raise and appropriate the sum of Sixty-Five Thousand Dollars (\$65,000) for the purpose of installing a 3-way traffic signal at the intersection of Lowell Road and Birch Street?" (Recommended by the Board of Selectmen.) (Not recommended by the Budget Committee.)

Joe Wozniak moved to forward Article 27 to the Ballot, seconded by Selectman Dibworth.

Mr. Wozniak used an overhead projector to help explain his position on petitioned Article 27, which was signed by over 100 residents. He said the stretch of road from Birch Street to County Road, and even further south, is a dangerous stretch of road. Monday - Friday, over 27, 000 vehicles travel this corridor, of which more than 80% exceed the speed limit. The average number of accidents occurring in the Winnhaven to Atwood area (15 per year) is indicative of failure. There are too many cars traveling at higher speeds and a lack of proper traffic control and not because people are too impatient. There are about 350 residences behind T-Bones and several restaurants, banks and businesses on this stretch. A three-way traffic signal at Birch and Lowell will improve the present situation by providing sufficient gaps in the traffic flow which will give vehicles at Roosevelt, South County, Atwood and the northern most egress of Fox Hollow some relief. This signal will have sufficient electronics built into it to be able to be synchronized with the other signals. This article will add a one-time cost of 6¢ on the tax rate. He said this is a necessity, not a frivolous expenditure.

Moderator Keenan asked Richard Gendron, Chief of Police and member of the Highway Safety Committee, for his input. Chief Gendron said Winnhaven to Executive Drive is a problem area. They are experiencing the same problems on Lowell Road they did on Route 111 prior to its reconstruction. He supported this article, adding that he provided some of the data. He felt that other intersections on Lowell Road should to be signalized, too.

Ken Cantara, 18 Andrews Avenue, supported the article, but was concerned about the amount of curb cuts in that area and hoped the possibility of eliminating some of those curb cuts could to be addressed at some point in the future. He said he was concerned with the handout (provided by Mr. Wozniak) relative to this article, which blocks off County Road at the north end. He asked if this was a handout that was left over from the last time this issue went before the voters. Mr. Wozniak said, relative to curb cuts, laying out of roads are in the domain of the Selectmen and Planning Board. Sooner or later, those concerns will have to be addressed. The handout was from 1993, a diagram created by Vanesse Hangen. Mr. Wozniak said he didn't want to block out everything and he left that there because a lot of the petitioners strongly recommended that eventually County Road become one-way.

James Wilkins, Belknap Road, said this was solving a problem on the west side of Lowell Road at the expense of everyone that lives on the east side. In effect, they made Belknap one way and he asked what the plans were for west-bound traffic on Belknap to get to Lowell Road. Mr. Wozniak said that his handout was part of an overall plan that was discussed at the 1994 Town Meeting and all of it wasn't applicable for this meeting. He wanted to save on his use of White Out and, consequently, didn't block out everything on that handout. A lot of people on Atwood would like to see that happen, however.

Amendment by Selectman Dilworth to add the words, "either Lowell Road and Winnhaven Drive or Lowell Road and Birch Street," seconded by Cliff Steele.

Selectman Dilworth said that when this petitioned article came before the Board of Selectmen for a recommendation, he stated that he was not sure as to whether a light should go at Birch Street or Winnhaven Drive. Curb cuts are a serious problem, and a four-way intersection has been proposed for that area. A light at either intersection will allow for a break in the traffic flow so people can make a left hand turn onto Lowell Road.

Carl Howes asked where Winnhaven was. He was told it was at Stevie P's. Amendment to the Amendment by Carl Howes to strike Birch Street from the language. There was no second.

Kevin Walsh, 5 Stoney Lane, asked if this project qualified for CAP fees and, if so, how much was available.

(Start Tape 7, Second Side)

Town Planner Mike Reynolds said if impact fee monies were used for this project, which is part of a larger corridor picture, the public sector cost would be \$39,000 and the private would be \$26,000.

Gene Anderson, 165 Highland Street, said he drives that road every day and it is dangerous. He asked about accident rates for the Winnhaven intersection. Mr. Wozniak said the accident data included Winnhaven. Mr. Anderson wondered if traffic engineers recommended a place for the signal to go. He asked if the signalization included the necessary emergency vehicle controls. He was told that it does.

Al Despres, 36 Cottonwood Drive, said he uses both Winnhaven and Birch numerous times a day and supports the article. He spent his life in the Air Force flying jets and Lowell Road is a hazard like his career never was.

Leonard Smith, 3 Leslie Street, opposed the amendment, calling it a tactic by Mr. Dilworth to kill the article like last year. People got confused on which road to put the signal. Winnhaven doesn't tie into an overall plan.

Richard Patterson, 95-A Wason Road, opposed the amendment. The position of the light should be at Birch Street. When the light sequences to stop traffic on Lowell Road, it will also produce a gap to make it easier to egress from the north end of County Road onto Lowell Road.

Marie Sullivan, 12-B Street, opposed the amendment, adding that she exits County Road numerous times a day.

Arlene Creeden, 45 Cottonwood Drive, moved the amendment.

Vote--the amendment was defeated by a show of hands.

Moderator Keenan stated that a request was made for a secret ballot and there were five signatures collected.

Vote--Motion carried by a vote of 69 in favor to 26 opposed, and 4 were voided.

Motion by Joe Wozniak to restrict reconsideration of Article 27, seconded by Bill Arseneault, carried by a show of hands.

•Moderator Keenan announced that Article 27 moves to the Ballot, as written.

Article 28--Animal Shelter

By Petition. "Shall the Town of Hudson raise and appropriate the sum of Fifteen Thousand Dollars (\$15,000) to be used toward the building and/or equipping of an animal shelter, this sum to be added to the approximately \$90,000 that has already been raised?" (Recommended by the Selectmen.) (Not recommended by the Budget Committee.)

Selectman Dilworth moved to forward Article 28 to the Ballot, seconded by Gary Rodgers.

Amendment by Angela Hurschman, 20 Greeley Street, to add "to proceed with the planning and building of an animal shelter," seconded by John Knowles. Moderator Keenan said the existing funds are in the control of the Trustees and the only way they could release it would be by specific wording, based on Town Meeting vote.

After a brief side-bar, Moderator Keenan said there were differing legal conflicts and the voters would decide the issue. This issue has been kicked around for many years and is not new to anyone. By a vote, the body can direct the Trustees of the Trust Funds to release the funds to be expended for a specific purpose. The issue is brought forward with no

warning that such an amendment was coming forth. The essence of the word amendment is to change. They've already entertained motions that completely change articles. He feels that the amendment is valid, as long as it is presented in writing. If a representative of the Selectmen feels that it is not, it should be brought forward so the body can decide.

Carl Howes, 2 Glen View Drive, asked if there was any statutory language required to enact this legally and, if so, if it could be included in the amendment. Attorney Ratigan said the amendment wasn't valid. All that the voters have been warned about, via the posting of the warrant, is that there is a proposal to appropriate and raise a certain amount of money to put in a capital reserve fund. People have not been put on notice that there is going to be discussion about actually spending the money. That will have to come back at another meeting when there has been a duly posted warrant article discussing expenditure. His opinion was they couldn't do this today. Mr. Howes said that didn't make sense to him in light of RSA 40:13. They were there to set the final form of the warrant, which then goes to a public hearing, and then before the voters, with a great deal of warning on April 8th. Attorney Ratigan said it stems from what the purpose is. While Town Meeting can vote up or down the amount of dollars to be expended, a new purpose can't be introduced that hasn't been posted on the warrant. To expend monies for a warrant article that previously was just sending them to a capital reserve fund is a new purpose.

Moderator Keenan said his opinion was that the amendment was valid, while the Selectmen and Attorney did not think it was. He asked the body to decide. Bill Arseneault asked if the question was whether or not the body had the right to amend the article. Moderator thought they could, but a legal opinion said otherwise. Mr. Arseneault said it was the intent of the State Legislature that this body act as legislative body. In that context, he feels that they can amend, defeat, reject or modify the articles and that the amendment was perfectly legitimate.

Ms. Hurschman withdrew her amendment.

Janie Delano said she was opposed to an animal shelter in Hudson as the present arrangement with Pelham works out well and the Town doesn't have to pay for the upkeep of a building, utilities etc.

Gary Rodgers, 16 Mountain View, asked how much money was actually in the account. Selectman Dilworth said the Finance Director advised him that there currently is \$107,000 in the account.

Amendment by Fred Giuffrida to reduce the amount to \$0, seconded by Phil Parker. Mr. Giuffrida said a few years ago, he argued strongly in favor of putting aside \$15,000 annually. It's time now for a plan to come forward because it may cost less than what they already have.

Carl Howes, 2 Glen View Drive, supported the amendment, saying they shouldn't throw more money at this until they have a plan.

Kevin McGuire, Robinson Road, opposed the amendment because the money is still needed. Citizens have donated over \$50,000 and placed them in trust with the Town. The intention was to rebuild the animal shelter, ever since the old one was destroyed because of the circumferential highway. The Town has grown tremendously and there's no indication they won't continue. There is an Animal Shelter Committee that is preparing a plan to build a cost-effective shelter.

Joseph Wozniak opposed the amendment because it was contrary to the spirit of SB-2, which is to increase participation by providing voters an opportunity to participate. To nullify a petitioned article by reducing it to zero will make a sham of the entire process.

John Knowles said this isn't just a question of building an animal shelter, it's figuring out how it will be operated once it's there. If there is a request to the Town for \$50,000-\$60,000 to operate it, it is not going to happen. They will end up with a building that won't be used. The whole thing has got to be planned out. To date, they haven't seen any numbers from the committee. There's probably already enough money appropriated to build a shelter. He opposed the amendment for this year.

(Start Tape 8, Side A)

Fidele Bernasconi said Angela Hurschman has raised over \$55,000 for this shelter that the Town has taken in trust. It's not the time to slap her around and say the Town doesn't want to continue. It should be sent to the voters for them to decide. It shouldn't be zeroed out. Volunteers shouldn't be kicked around.

Terry McLlarky moved the question.

Vote on the Amendment to appropriate \$0 failed by a show of hands.

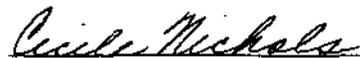
Vote on the motion to send Article 28 to the Ballot carried by a show of hands.

•Moderator Keenan announced that Article 28 is moved to the Ballot, as written.

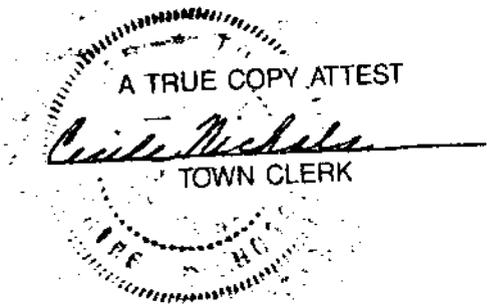
11. ADJOURNMENT

Town Meeting was adjourned at 5:07 p.m. on a motion by Bruce Nichols, seconded by John Knowles, that carried.

Recorded and Transcribed by Priscilla Boisvert
Executive Assistant to the Board of Selectmen



Cecile Nichols
Town Clerk/Tax Collector



TOWN OF HUDSON, NEW HAMPSHIRE
Hillsborough County
Annual Town Election
Tuesday, April 8, 1997

For Selectmen	
Three Year Term	Vote for Two
John M. Bednar	1104
Howard L. Dilworth, Jr.	873
Stephen A. Jarek	496
E. Lorraine Madison	1397
Teresa Stewart	1372

For Budget Committee	
Three Year Term	Vote for Three
John Beike	1075
John M. Drabinowicz	1262
Donna M. Ohanian	1150
Larry E. Peterson	962
Lisa A. Riley	1488
Clifford Steele, Jr.	1077

For Cemetery Trustee	
Three Year Term	Vote for One
Illa "Pat" Hetzer	2277

For Checklist Supervisor	
One Year Term	Vote for One
Kevin Riley	59

For Code of Ethics	
Three Year Term	Vote for One
William P. Arseneault	966
Daniel Hodge	1476

For Code of Ethics	
Two Year Term	Vote for Two
James J. Mason	1867
Russell Ober III	1792

For Code of Ethics	
One Year Term	Vote for Two
Lars T. Christiansen	1751
Joyce Goodwin	1942

For Treasurer	
Three Year Term	Vote for One
Karen L. Burnell	2216

For Trustee of the Trust Fund	
Three Year Term	Vote for One
Joseph A. Wozniak	2221

For Trustee of the Trust Fund	
One Year Term	Vote for One
Kenneth J. Massey	2154

ZONING REFERENDUM QUESTIONS

Sign Height

Amendment No. 1: "Are you in favor of Amendment No.1, as proposed by the Planning Board, to the Town Zoning Ordinance as follows:

This proposed amendment seeks to reduce the maximum sign height in non-residential zoning districts from thirty-eight (38) feet to thirty (30) feet." *Approved by the Planning Board.*

YES 2084 NO 768

PETITION ZONING REFERENDUM QUESTIONS

The re-zoning of property from Residential-Two (R-2) to Business (B) District.

Amendment No. 2: "Are you in favor of Amendment No. 2, as proposed by Petition, to the Town Zoning Ordinance as follows:

This petition amendment proposes to re-zone Lots 45 and 46 on Map 10 in the southwest section of Town, near the Market Basket on Lowell Road, from Residential-Two (r-2) to Business (B) District." *Approved by the Planning Board.*

YES 2331 NO 593

The re-zoning of property from Residential-Two (R-2) to Business (B) District.

Amendment No. 3: "Are you in favor of Amendment No. 3, as proposed by Petition, to the Town Zoning Ordinance as follows:

This petition amendment proposes to re-zone Lots 44, 45 and 46 on Map 7 from Residential-Two (R-2) to Business (B) District. Lots 44 and 45 are on the East Side of Lowell Road and Lot 46 is on the West Side of Rita Avenue." *Disapproved by the Planning Board.*

YES 1633 NO 1233
Article failed, a 2/3 vote was needed

BOND ARTICLE

Highway Garage Bond

"To see if the Town will vote to raise and appropriate the sum of Nine Hundred Fifty Thousand Dollars (\$950,000) gross budget for the construction and original equipping of a new highway facility, and said sum to be in addition to any federal, state or private made available therefore, and to authorize the issuance of not more than \$950,000 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA Chapter 33), and to authorize the Board of Selectmen to issue and sell such bonds or notes and to determine the rate of interest thereon." *Recommended by the Board of Selectmen. Recommended by the Budget Committee.*

YES 1570 NO 1234
Article failed, a 2/3 vote was needed

SELECTMEN'S WARRANT ARTICLES

Ratification of a single-year contract negotiated between the Town and the Police Union for Wage and Benefit Increases.

"Shall the Town of Hudson vote to approve the cost item included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and Local 3657 A.F.S.C.M.E. (Police Union) which calls for the following increases in salaries and benefits:

Year Estimated Amount	
1997-1998	\$95,754

And further, to revise and appropriate the sum of \$95,754 for the 1997-1998 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior fiscal year." *This article has been designated by the Board of Selectmen as a special warrant article. Recommended by the Board of Selectmen. Recommended by the Budget Committee.*

YES 1726 NO 1104

Ratification of a single-year contract negotiated between the Town and the Administrative and Support Staff Union for Wage and Benefit increases.

"Shall the Town of Hudson vote to approve the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and Local 1801 A.F.S.C.M.E. (Administrative and Support Staff Union) which calls for the following increases in salary and benefits:

Year Estimated Amount	
1997-1998	\$13,250

And further, to raise and appropriate the sum of \$13,250 for the 1997-1998 fiscal year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior fiscal year." *This article has been designated by the Board of Selectmen as a special warrant article. Recommended by the Board of Selectmen. Not Recommended by the Budget Committee.*

YES 1497 NO 1308

Wage and Benefit Increase for Non-Union Employees

"Shall the Town of Hudson vote to raise and appropriate the sum of \$7,500 for wage and benefit increases for non-union employees." *This article has been designated by the Board of Selectmen as a special warrant article. Recommended by the Board of Selectmen. Recommended by the Budget Committee.*

YES 1793 NO 1034

Wage and Benefit Increase for Employees of the Library

"Shall the Town of Hudson vote to raise and appropriate the sum of \$17,616 for wage and benefit increases for the employees of the Hills Memorial Library." *This article has been designated by the Board of Selectmen as a special warrant article. Recommended by the Board of Selectmen. Not Recommended by the Budget Committee*

YES 1649 NO 1170

Wage and Benefit Increase for Town Clerk/Tax Collector

"Shall the Town vote to raise and appropriate the sum of \$1,140, said sum representing the wage increase necessary to establish the Town Clerk/Tax Collector's pay at \$39,500, plus benefits." *This article has been designated by the Board of Selectmen as a special warrant article. Recommended by the Board of Selectmen. Recommended by the Budget Committee.*

YES 1126 NO 1680

Adopting the Town Operating Budget

"Shall the Town of Hudson raise and appropriate as an operating budget, not including appropriations by special warrant articles, the amount set forth on the budget posted with the warrant, for the purposes set forth therein, totaling \$13,305,343? Should this article be defeated, the operating budget shall be \$13,299,887, which is the same as last year, with certain adjustments required by previous actions of the Town of Hudson or by law or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only."

YES 1427 NO 1313

Hiring of Police Officers

"Shall the Town of Hudson vote to raise and appropriate the sum of \$67,918 (grant funding pending -- it is anticipated that up to 75% of this sum may be paid by a grant), which represents the wages and benefits necessary to hire two full-time police officers." *This article has been designated by the Board of Selectmen as a special warrant article. Recommended by the Board of Selectmen. Recommended by the Budget Committee.*

YES 1918 NO 961

Drug Task Force Officer

"Shall the Town of Hudson vote to raise and appropriate the sum of \$46,245, which represents the cost of wages and benefits necessary to assign a drug enforcement officer to the N.H. Attorney-General's Drug Task Force (grant funding pending -- it is anticipated that 75% of this appropriation will be funded by the State of New Hampshire). *This article has been designated by the Board of Selectmen as a special warrant article. Recommended by the Board of Selectmen. Recommended by the Budget Committee.*

YES 1829 NO 1102

School Resource Officer

"Shall the Town of Hudson vote to raise and appropriate the sum of \$41,080, which represents the cost of wages and benefits necessary to assign a full-time police officer to Alvirne High School (50% of this sum shall be reimbursed by SAU No. 27) *This article has been designated by the Board of Selectmen as a special warrant article. Recommended by the Board of Selectmen. Recommended by the Budget Committee.*

YES 1776 NO 1086

Two Firefighters

"Shall the Town of Hudson vote to raise and appropriate the sum of \$74,031, which represents the cost of wages and benefits necessary to hire two full-time emergency medical technician intermediate firefighters." *This article has been designated by the Board of Selectmen as a special warrant article. Recommended by the Board of Selectmen. Recommended by the Budget Committee.*

YES 1956 NO 932

Fire Department Dispatcher

"Shall the Town of Hudson vote to raise and appropriate the sum of \$29,931, which represents the cost of wages and benefits necessary to increase the technical services librarian position from a part-time position to a full-time position." *This article has been designated by the Board of Selectmen as a special warrant article. Recommended by the Board of Selectmen. Not Recommended by the Budget Committee.*

YES 1771 NO 1091

Full-Time Technical Services Librarian

"Shall the Town of Hudson vote to raise an appropriate the sum of \$15,840, which represents the cost of wages and benefits necessary to increase the technical services librarian position from a part-time position to a full-time position." *This article has been designated by the Board of Selectmen as a special warrant article. Recommended by the Board of Selectmen. Not Recommended by the Budget Committee.*

YES 1352 NO 1559

Supervisors of the Checklist

"Shall the Town of Hudson vote to raise and appropriate the sum of \$970.00, which represents an increase in compensation for the supervisors of the checklist." *This article has been designated by the Board of Selectmen as a special warrant article. Recommended by the Board of Selectmen. Recommended by the Budget Committee.*

YES 1199 NO 1671

Assessor's 1997-1998 Property Valuation Update (from surplus)

"Shall the Town of Hudson vote to establish a capital reserve fund under the provisions of RSA 35:1 for the purpose of a Town-wide property valuation update project, and to revise and

appropriate form surplus an amount equal to the June 30, 1997 fund balance, but not to exceed \$50,000. This will be a non-lapsing account per RSA 32:3 and this will designate the Board of Selectmen as agents to expend." *This article has been designated by the Board of Selectmen as a special warrant article. Recommended by the Board of Selectmen. Recommended by the Budget Committee.*

YES 1091 NO 1720

Purchase of 10-Wheel Dump Truck

"Shall the Town of Hudson vote to raise and appropriate the sum of \$98,726 for the purchase of a multi-purpose, 10-wheel dump truck equipped with a large capacity combination sander/dump body, front-mounted plow, and wing plow, to be used principally in sewer and drainage construction in the summer months and principally for plowing, sanding and hauling snow in the winter months." *This article has been designated by the Board of Selectmen as a special warrant article. Recommended by the Board of Selectmen. Recommended by the Budget Committee.*

YES 1414 NO 1472

Two Vehicles for Planning, Engineering and Zoning

"Shall the Town of Hudson vote to raise and appropriate the sum of \$24,000 to be used to purchase two vehicles for the use of the Planning, Engineering and Zoning Department?" *This article has been designated by the Board of Selectmen as a special warrant article. Recommended by the Board of Selectmen. Recommended by the Budget Committee.*

YES 719 NO 2146

Equipment for Cable Broadcasting

"Shall the Town of Hudson vote to raise and appropriate the sum of \$68,032, which shall be used to purchase equipment necessary to commence broadcasting of public meetings and other town functions." *This article has been designated by the Board of Selectmen as a special warrant article. Recommended by the Board of Selectmen. Recommended by the Budget Committee.*

YES 830 NO 2072

Elderly Property Tax Exemption

"Shall the Town of Hudson vote to modify the elderly exemptions from property tax in the Town of Hudson, based on assessed value, for qualified taxpayers, to be as follows: for a person 65 years of age up to 75 years, \$45,000; for a person 75 years of age up to 80 years, \$60,000; for a person 80 years of age or older, \$75,000. To qualify, the person must have been a New Hampshire resident for at least 5 years own the real estate individually or jointly, or if the real

estate is owned by such person's spouse, they must have been married for at least 5 years. In addition, the taxpayers must have a net income of not more than \$20,000 or, if married, a combined net income of less than \$27,000; own net assets not in excess of \$1000,000 excluding the value of the person's residence. This article shall take effect for the 1998 property tax year."

YES 2373 NO 548

Totally and Permanently Disabled Property Tax Exemption

"Shall the Town of Hudson vote to adopt an exemption for the totally and permanently disabled? The exemption based on assessed value, for qualified taxpayers shall be \$40,000. To qualify, the person must have been a New Hampshire resident for a least five years and own and occupy the real estate individually or jointly, or if the real estate is owned by a spouse, they must have been married for at least five years. In addition, the taxpayer must have a net income of not more than \$10,000, or, if married, a combined net income of not more than \$12,000; and own net assets not in excess of \$50,000 excluding the value of the residence."

YES 2068 NO 786

Library Trustees Acceptance of Gifts

"Shall the Town of Hudson accept the provisions of RSA 202-A: 4-c providing that any town at an annual meeting may adopt an article authorizing indefinitely, until specific rescission of such authority, the public library trustees to apply for, accept and expend, without further action by the town meeting, unanticipated money from a state, federal or other governmental unit or a private source which becomes available during the fiscal year?"

YES 2011 NO 763

Electioneering Activity at Town Meeting

"Shall the Town of Hudson vote to authorize the Board of Selectmen to make bylaws regulating the distribution of campaign materials or electioneering or any activity which affects the safety, welfare and rights of voters held for any purpose in the Town of Hudson?"

YES 1764 NO 1012

PETITIONED WARRANT ARTICLES

Birch Street/Lowell Road Traffic Signal

"Shall the Town of Hudson vote to raise and appropriate the sum of Sixty-Five Thousand Dollars

(\$65,000) for the purpose of installing a 3-way traffic signal at the intersection of Lowell Road and Birch Street." *Recommended by the Board of Selectmen. Not Recommended by the Budget Committee.*

YES 1445 NO 1389

Animal Shelter

"Shall the Town of Hudson vote to raise and appropriate the sum of Fifteen Thousand Dollars (\$15,000) to be used toward the building and/or equipping of an animal shelter, this sum to be added to the approximately \$90,000 that has already been raised." *Recommended by the Board of Selectmen. Not Recommended by the Budget Committee.*

YES 1868 NO 1003

At the Annual Town Election, Moderator Michael Keenan declared the polls opened at 7:00AM to commence voting. He announced that the absentee ballots would be processed at 2:00PM. Lucille Boucher made a motion to extend the voting time until 8:10PM, to accommodate those voters already in the hall/booths, the motion was seconded by Fidele Bernasconi. The motion passed.

Election officials appointed by Michael Keenan to work that day were:

Assistant Moderators	Jeannete Guill Leon Hammond
Selectmen	Rhona Charbonneau Howard Dilworth, Jr. Shawn Jasper E. Lorraine Madison Ann Seabury
Selectman Pro-Tem	Terry McLlarky
Checklist Supervisors	Marcuetta Anderson Joyce Cloutier Jarunee Nichols
Ballot Clerks/Workers	Elizabeth Beaverstock Victoria Lynn Beike Priscilla Bernasconi Lucille Boucher Paula Bradley

Ballot Clerks/Workers

Linda Coburn
Janie L. Delano
L. Diane Jungkman
Louise Keenan
Mary J. Kelly
Esther McGraw
Bruce R. Nichols, Sr.
Bruce R. Nichols, Jr.
Virginia B. Smith
Anne Sojka
David Tanguay
Amanda Vrablic
Sara Wollensak

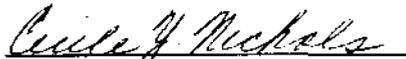
Registered Voters on the Checklist:

Republicans	4,220
Democrats	3,401
Undeclared	5,366
Total Voters	12,987

Ballots Cast on April 8, 1997

Regular	2,982
Absentee	64
Total Ballots Cast	3,046

A True Copy Attest:


Cecile Y. Nichols
Town Clerk/Tax Collector

TREASURER'S REPORT
September 1, 1996 through June 30, 1997

--- GENERAL FUND ---

Balance on Hand - September 1, 1996		\$ 8,308,974.10
Receipts:		
Tax Collector	\$28,445,268.57	
Town Clerk	1,966,595.66	
Cash Receipts	2,572,521.55	
Interest	303,845.64	
TOTAL RECEIPTS		\$33,288,231.42
TOTAL DISBURSEMENTS		27,721,999.33
Balance on Hand - June 30, 1997		\$13,875,206.19

--- SEWER ACCOUNTS ---

Checking Account

Balance on Hand - September 1, 1996		\$ 1,120,017.17
Receipts:		
Deposits	\$ 1,011,890.25	
Interest	41,151.79	
TOTAL RECEIPTS		\$ 1,053,042.04
TOTAL DISBURSEMENTS		1,058,747.26
Balance on Hand - June 30, 1997		\$ 1,114,311.95

Sewer Assessment Savings Account

Balance on Hand - September 1, 1996		\$ 1,340,741.23
Receipts:		
Deposits	\$ 140,022.81	
Interest	40,159.29	
TOTAL RECEIPTS		\$ 180,182.10
Balance on Hand - June 30, 1997		\$ 1,520,923.33

Respectfully submitted,
Karen L. Burnell, Treasurer



TOWN OF HUDSON

Trustees of the Trust Funds



Paul Inderbitzen

Ken Massey

Joseph A. Wozniak

12 SCHOOL STREET

HUDSON, NEW HAMPSHIRE 03051

(603) 880-8223

The Trustees' Annual Report for the period 1 July 1996 through 30 June 1997

The Trustees of the Trust Funds are charged, by State Statute, with the responsibility to manage the Trust Funds entrusted to them using prudent investment strategies. Funds managed by the Trustees fall into three categories: Town Capital, General, and Cemeteries. Capital Funds can only be withdrawn as the outcome of a Warrant Article at a Town Meeting. The disbursement of moneys from General Funds is dependent upon the terms of the bequest. The income from Cemetery Funds is disbursed on an annual basis.

In July the Trustees organized with Ken Massey being re-elected Bookkeeper and Joseph Wozniak re-elected Secretary.

Investment Activities:

The Trustees invest in US Treasury Bills and Notes, Certificates of Deposit, the New Hampshire Public Deposit Investment Pool, and Mutual Funds. All investment decisions are made using the Department of Charitable Trusts, Attorney General's Office list of approved investment instruments as a guide. No new Funds were created during this fiscal year. A summary, as of 30 June 1997, of the Funds managed by the Trustees is included as part of this report. This information is filed annually with New Hampshire's Department of Charitable Trusts, Attorney General's Office and the Department of Revenue Administration.

The Trustees meet on the third Tuesday of the month at 7:00pm at Town Hall. Residents are encouraged to attend and review the investments of the Trustees at these meetings. Special arrangements for meetings at other times may be made by contacting one of the Trustees.

Respectfully submitted,

The Trustees of the Trust Funds

Paul Inderbitzen, (term expires 1999)

Ken Massey, Bookkeeper (term expires 1998)

Joseph Wozniak, Secretary (term expires 2000)

23 October 1997

Trustees
 Paul Inderbitzen
 Ken Massey, Treasurer
 Joseph Wozniak, Secretary

Trustees of the Trust Funds
Summary of Trust Funds as of 30 June 1997

10/23/97

Trust Fund	Date Created	Fund Principal				July 1996 - June 1997 Fund Income/Expenses				Year End Fund Value	
		Initial Value of Fund	Prior Year(s) Add/Subs	PY97 Add/Subs	Balance 30 June 97	Balance 1 Jul 96	Income	Expense	Balance 30 June 97		
Town of Hudson Capital Funds											
1	Ambulance Replacement	19-Aug-94	\$25,000.00	\$18,000.00	\$18,000.00	\$61,000.00	\$2,165.18	\$1,660.73	\$0.00	\$3,825.91	\$64,825.91
2	Animal Shelter	7-May-94	\$52,046.48	\$32,732.37	\$15,000.00	\$99,778.85	\$7,859.53	\$4,580.71	\$0.00	\$12,440.24	\$112,219.09
3	Library Expansion	30-Jun-87	\$18,000.00	(\$18,000.00)		\$0.00	\$1,515.78	\$77.98	\$0.00	\$1,593.76	\$1,593.76
4	Lowell/River Road Improvements	27-Jan-89	\$1,668.04			\$1,668.04	\$907.05	\$132.91	\$0.00	\$1,039.96	\$2,708.00
5	Memorial School Windows	21-Sep-95	\$80,000.00		\$80,000.00	\$160,000.00	\$3,588.73	\$7,590.15	\$0.00	\$11,178.88	\$171,178.88
6	Merrifield Park Improvements	15-Apr-92	\$750.00			\$750.00	\$143.49	\$45.92	\$0.00	\$189.41	\$939.41
7	Merrimack River Boat Ramp	1-Jul-95	\$10,300.00			\$10,300.00	\$1,229.90	\$595.24	\$0.00	\$1,825.14	\$12,125.14
8	Nashua Wastewater Plant	18-Mar-95	\$150,000.00		\$50,000.00	\$200,000.00	\$8,984.09	\$10,152.75	\$0.00	\$19,136.84	\$219,136.84
9	School Construction	26-Jun-90	\$0.00			\$0.00	\$24,515.57	\$1,265.75	\$0.00	\$25,781.32	\$25,781.32
11	Sewer Pump Repair	9/16/95	\$31,636.98		\$20,000.00	\$51,636.98	\$1,308.78	\$2,631.79	\$0.00	\$3,940.57	\$55,577.55
Total			\$369,401.50	\$32,732.37	\$183,000.00	\$585,133.87	\$52,218.10	\$28,733.93	\$0.00	\$80,952.03	\$666,085.90
General Trusts											
1	Arvila Hamblett Worthy Poor	1-May-94	\$2,580.77			\$2,580.77	\$295.69	\$148.53	\$0.00	\$444.22	\$3,024.99
2	A.K. Hills Hills Memorial Library	5-Oct-21	\$5,368.15			\$5,368.15	\$319.72	\$285.05	\$319.72	\$285.05	\$5,653.20
3	Employees Earned Time	16-Jun-94	\$83,989.00	\$121,741.00	\$17,998.33	\$223,728.33	\$18,717.92	\$7,382.72	\$0.00	\$26,100.64	\$249,828.97
5	Hudson Center Common	2-Jul-28	\$75.00			\$75.00	\$4.52	\$4.23	\$0.00	\$8.75	\$83.75
6	J.N. Hills Alvirne Chapel/Hills Farms	29-Oct-63	\$10,000.00			\$10,000.00	\$600.88	\$541.13	\$600.88	\$541.13	\$10,541.13
7	J.N. Hills Hills Memorial Library	29-Oct-63	\$25,000.00			\$25,000.00	\$1,504.82	\$1,331.46	\$1,504.82	\$1,331.46	\$26,331.46
8	John Foster Worthy Poor	8-Mar-98	\$5,000.00			\$5,000.00	\$9,201.81	\$615.44	\$0.00	\$9,817.25	\$14,817.25
9	Lucina Floyd	9-May-16	\$500.00			\$500.00	\$27.07	\$25.78	\$27.07	\$25.78	\$525.78
Total			\$132,512.92	\$121,741.00	\$17,998.33	\$272,252.25	\$30,672.43	\$10,334.34	\$2,452.49	\$38,554.28	\$310,806.53

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Trustees
 Paul Inderbitzen
 Ken Massey, Treasurer
 Joseph Wozniak, Secretary

Trustees of the Trust Funds
Summary of Trust Funds as of 30 June 1997

10/23/97

Trust Fund	Date Created	Fund Principal				July 1996 - June 1997 Fund Income/Expenses				Year End Fund Value
		Initial Value of Fund	Prior Year Adds/Subs	FY97 Adds/Subs	Balance 30 June 97	Balance 1 Jul 96	Income	Expense	Balance 30 June 97	
Cemeteries										
1 Hills Farms		\$28,575.00	\$500.00		\$29,075.00	\$1,574.56	\$1,561.66	\$0.00	\$3,136.22	\$32,211.22
2 Holy Cross		\$150.00			\$150.00	\$9.04	\$8.44	\$0.00	\$17.48	\$167.48
3 St. Patricks		\$18,550.00			\$18,550.00	\$1,110.14	\$1,050.82	\$988.15	\$1,172.81	\$19,722.81
4 Sunnyside		\$11,092.50			\$11,092.50	\$1,227.12	\$628.41	\$1,227.12	\$628.41	\$11,720.91
5 Westview		\$17,150.00	\$100.00		\$17,250.00	\$1,038.67	\$1,003.10	\$1,038.67	\$1,003.10	\$18,253.10
6 Town Cemeteries		\$5,250.00			\$5,250.00	\$316.31	\$308.46	\$0.00	\$624.77	\$5,874.77
Total		\$80,767.50	\$600.00	\$0.00	\$81,367.50	\$5,275.84	\$4,560.89	\$3,253.94	\$6,582.79	\$87,950.29
Total of all Funds		\$582,681.92	\$155,073.37	\$200,998.33	\$938,753.62	\$88,166.37	\$43,629.16	\$5,706.43	\$126,089.10	\$1,064,842.72

ZONING DEPARTMENT ANNUAL REPORT FISCAL YEAR 1997

The Zoning Department is comprised of the Zoning Administrator, Building Inspector, Code/Health Officer, one secretary and a receptionist. The department is responsible for the review and issuance of all building, electrical and plumbing permits and subsequent inspections, citation of land use violations, health inspections and conformance with the health statutes, interpretation of the zoning ordinance and staffing the Building Board of Appeals and Zoning Board of Adjustment.

We respond to calls from businesses interested in locating in Hudson, regarding zoning, building code and environmental issues. We also direct businesses, existing and new, to various departments for information regarding expansions, changes or new construction on their sites.

As noted in previous years the team work between departments is one of the prime factors in making our department effective. We are grateful for that cooperation and assistance. Part of the team work necessary for us to function also occurs within our own department. We are very dependent on our Secretary, Melanie Axelson who keeps us up to date with the different lists of the activities in which we each are involved.

The Code/Health Officer, William Oleksak, reports 714 code inspections for the year. Bill has had the cooperation of the Selectmen in monitoring radon in the Town of Hudson for single family construction. Bill is also a proponent for a code change to the BOCA Building Code concerning radon resistant new construction.

Bill is also responsible for the inspection of day care centers, asbestos sites, foster care inspections, food service establishment inspection (though we are not self inspecting), inspections regarding environmental concerns as well as dwelling units which may be in violation of the minimum state health/housing codes. Bill also has the responsibility of inspecting septic systems during construction. Bill performed 459 such inspections this past fiscal year. Bill is also responsible for Town approval of septic system designs prior to the State Department of Environmental Services.

The Building Inspector, Ed Madigan is required to perform at least 10 inspections per new dwelling unit. The actual number is greater since the work in progress is subject to continuous inspection. Typically commercial and industrial structures require more inspections due to size and standards for construction.

Following this report is the listing of the types of building permits issued for the fiscal year. The number of dwelling units this past year increased to 120, up from 77 last fiscal year. However, over all building permits did decrease this past year to 482 down from 526.

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Annual Report
Fiscal Year 1997

The arithmetic mean for the past 9 fiscal years (1988 to 1997) for dwelling units constructed in the Town of Hudson is 113. The number of dwelling units constructed ranges from a high in 1988/1989 of 173 to a low of 88 for fiscal year 1996.

Code enforcement is a continuous activity of this department. It requires a certain amount of finesse and discretion. It is important to inform and educate people they are in violation of some particular land use code prior to pursuing enforcement action.

To that end we have used the format adopted by all land use enforcement as well as the general court(s) and revised in 1992 which allows for the notification of a violation to the owner/operator of the property, first. Then a citation to plea by mail, similar to a traffic ticket, may be delivered to the owner/operator if the situation is not rectified within a given period of time, usually ten days. We have been successful in prosecuting cases using this new form. Other cases have been cleared or elected to go before the ZBA for adjudication.

Respectfully Submitted,

Susan Snide
Zoning Administrator

FISCAL YEAR BUILDING PERMIT COMPARISON

* DENOTES NEW COLUMN ADDED FY96

** DENOTES NEW COLUMN ADDED FY97

DESCRIPTION	1988/89	1989/90	1990/91	1991/92	1992/93	1993/94	1994/95	1995/96	1996/97
ACCESSORY LIVING UNIT **	00	00	00	00	00	00	00	00	02
ADDITION	88	35	33	29	33	42	69	83	68
ALTERATION	52	39	58	59	44	48	13	27	22
ANTENNA	00	01	00	02	00	00	01	01	01
CHIMNEY/FIREPLACE	11	07	11	07	07	05	12	07	08
COMMERCIAL ADDITION	00	00	00	00	00	05	12	07	06
COMMERCIAL ALTERATION	08	15	22	15	26	13	28	17	19
COMMERCIAL BUILDING	09	06	00	03	10	01	02	04	06
COMMERCIAL DEMOLITION *	00	00	00	00	00	00	00	02	05
COMMERCIAL FOUNDATION *	00	00	00	00	00	00	00	00	00
COMMERCIAL RENOVATION *	00	00	00	00	00	00	00	00	00
COMMERCIAL REPAIR/REPLACE *	00	00	00	00	00	00	00	01	04
COMMERCIAL SHELL *	00	00	00	00	00	00	00	01	00
CONDOMINIUM	09	28	00	00	00	00	00	00	00
DECK	30	18	24	27	28	30	35	29	23
DEMOLITION	03	05	07	10	05	03	06	09	11
DUPLEX	42	23	06	01	02	08	01	00	04
FENCE	25	38	33	21	22	12	03	00	00
FOUNDATION ONLY	00	01	15	05	05	00	01	02	03
GARAGE	19	12	16	17	15	25	29	24	23
INDUSTRIAL ADDITION	00	00	00	00	00	02	01	05	03
INDUSTRIAL ALTERATION	00	08	06	10	05	08	05	11	12
INDUSTRIAL BUILDING	01	03	06	01	03	00	01	01	03
INDUSTRIAL DEMOLITION *	00	00	00	00	00	00	00	01	00
INDUSTRIAL FOUNDATION *	00	00	00	00	00	00	00	00	01
INDUSTRIAL RENOVATION *	00	00	00	00	00	00	00	00	00
INDUSTRIAL REPAIR/REPLACE *	00	00	00	00	00	00	00	00	00
INDUSTRIAL SHELL *	00	00	00	00	00	00	00	00	00
INSTITUTIONAL ADDITION	00	00	00	00	00	00	00	00	00
INSTITUTIONAL ALTERATION	00	00	00	02	00	00	00	00	00
INSTITUTIONAL BUILDING	00	00	03	00	00	00	00	00	00
KENNEL	01	00	00	01	00	00	00	00	00
MANUFACTURED HOME *	00	00	00	00	00	00	00	11	00
MOBILE HOME	02	01	05	03	05	05	07	00	02
MUNICIPAL ALTERATION **	00	00	00	00	00	00	00	00	02
POOL	37	21	34	18	21	22	29	44	28
RECONSTRUCTION *	00	00	00	00	00	00	00	01	05
RENOVATION *	00	00	00	00	00	00	00	01	00
REPAIR/REPLACE	00	00	05	03	09	24	36	56	23
SCREEN HOUSE	00	00	01	02	00	00	00	00	00
SHED/BARN	26	33	36	33	32	16	21	34	43
SHELTER	00	01	01	00	00	00	00	00	00
SIGN	64	77	87	82	59	40	34	44	30

SINGLE FAMILY HOUSE	78	83	86	104	96	102	90	77	110
STORAGE (TRACTOR TRAILER)	00	01	00	00	00	00	00	00	00
TEMPORARY FACILITIES	00	00	03	02	01	00	00	04	06
TENT	02	02	03	03	03	01	00	00	01
UNDERGROUND TANK	01	00	00	00	00	00	00	00	00
UTILITIES (PUBLIC)	00	00	00	00	00	03	00	02	00
VOIDS	02	02	03	05	03	02	07	20	08
TOTALS:	510	460	504	466	431	417	443	526	482

ZONING BOARD OF ADJUSTMENT (ZBA)

FY'97 Annual Report

The quasi-judicial Hudson Zoning Board of Adjustment (ZBA) nominally consists of ten members, each of whom is appointed by the Board of Selectmen for 3-year terms. Five of these members are "regular" members, expected to sit on all hearings brought before the ZBA. The other five are alternates, who attend all meetings and sit in place of regular members who either cannot attend a meeting or wish to step down from some particular case to avoid a conflict of interest. Traditionally, the "alternate" position is regarded as training for future "regular" members.

The ZBA meets on the fourth Thursday evening of each month (and, if a backlog of cases starts to build up, also on the second Thursday evening. The Board only had to hold 13 meetings this year, participating in 62 hearings, as delineated in the following table, which lists the applicant, property in question, the nature of the request, and the Board's decision for each such case. All meetings are open to the public, and any interested citizen is welcome to attend at any time.

The ZBA is authorized by the State RSAs to hear three kinds of cases: requests for variances, requests for special exceptions, and appeals of zoning administrative decisions made by Town zoning officials or the Planning Board. The Board also considers requests for rehearings.

Variances give relief from the literal restrictions of the Hudson Zoning Ordinance, as voted by the Town's citizens. There actually are two kinds: a use variance, which allows the property owner to do something that is normally not allowed in the zone, and an "area" variance, which lets the property owner build with less than the required area, frontage, setback distance, etc. For both types, state statutes and past legal decisions demand that a majority of the sitting members find that an application satisfies *every one* of the following five requirements:

- (1) That the land in question has "special conditions" that cause literal enforcement of the applicable Zoning Ordinance section(s) for the property in question to be an unnecessary hardship to the property owner.
- (2) That the intended use will not diminish the value of other properties in the neighborhood.
- (3) That the granting of the variance will be of benefit to the general public interest.
- (4) That substantial justice will be done to the applicant by granting the variance.
- (5) That the intended use will not be contrary to the spirit of the Town's Zoning Ordinance

As part of the decision-making process, each sitting member fills out a form stipulating his/her judgment for each of these five requirements in each variance hearing.

The Board received three use variance requests this year — approving one (because of rather special circumstances), denying another, and outright rejecting the third on the grounds that it was not significantly different from another request that had previously been denied on the same site. The Board also received 22 variance requests, ranging from requests to be allowed to construct houses or additions or sheds or above-ground

swimming pools extending into the setback areas ... to putting mobile homes on inappropriate lots. Of these, the Board approved 12 and denied 9, with the remaining item being withdrawn as soon as it became clear that the Board was not in favor of the request.

For special exceptions, none of the above five requirements applies. Instead, the Hudson Zoning Ordinance defines the conditions under which special exceptions can be granted (for example, to allow a home occupation business as a secondary use on residential property, to allow certain kinds of construction within the wetlands and/or the wetlands setback area, to allow wall signs, etc.). Until March of 1994, the Hudson Zoning Ordinance only allowed four different kinds of special exceptions (as listed in the preceding sentence); the new Zoning Ordinance allows more than 30. For these requests, a majority of the sitting members must agree that the intended use satisfies or will satisfy whatever requirements are defined by the Zoning Ordinance for the intended use. Special exception requests this year involved four requests to be allowed auxiliary living units for relatives; three were approved, with the fourth being denied on the basis that the intent was to have a commercial apartment for profit rather than an in-law accommodation. The Board also received seven requests for wetland special exceptions, some of which had to be heard for multiple meetings. The Board approved five and denied two.

For appeals of administrative decisions, the ZBA decides either to uphold the administrative decision or to reverse that decision. The general premise for such hearings is that a majority of the sitting members must find that they would or would not have come to the same decision that is being appealed. The Board heard two such appeals this year—upholding one and reversing the other.

For any of these three types of cases, the ZBA schedules a hearing date (generally scheduling four or five cases per evening), sends notice of that date and the applicant's intentions to all abutters of the concerned property, and advertises the meeting and scheduled cases in a local newspaper, as well as posting copies of that same notice in various public places throughout the town. For each hearing (some of which extend for two or more meetings because of the need to obtain more information), the ZBA first listens to a presentation by the applicant (or authorized representatives) explaining why the request should be granted, then to any abutter or affected citizen who wishes to speak in support of the request, and then to any abutter or affected citizen who has reason to speak against the request. If there is opposition or any concerns are raised, this first round of testimony is followed by a rebuttal round, giving parties on both sides a chance to respond to statements made by the other side. The ZBA members then deliberate the matter, asking questions if further information is felt needed from either side, after which the ZBA comes to a decision by the process of making and voting on a specific motion—generally, either to approve or to deny, with occasional instances of deferring the matter to a later date in order to obtain additional information or legal counsel, or on rare instances to accept a request for withdrawal of the application.

Under the checks-and-balances system built up over the years, citizens who feel aggrieved by the decision then have a period of 20 days in which to file a request for rehearing, in which case the ZBA must decide in the following 30-day period whether rehearing of the case is warranted. In the event that a rehearing is granted, the matter is then treated as an entirely new case, with everyone having a chance to start over on both sides. The Zoning Board does not grant rehearsings lightly, however—doing so only when there is a demonstrated possibility that the Board has come to an unreasonable or illegal decision or because new evidence is available that demonstrably might have led the Board to a different decision. This year, for example, the ZBA received five requests for rehearing for variance requests that the Board had denied and one for a wetland special exception

that had been denied. During the process of reviewing the request to rehear the wetland special exception, a majority of the Board came to the conclusion that its outright denial of the request was excessively harsh; the Board elected to reconsider that decision, and the request eventually was granted — although for a significantly reduced plan than had originally been intended. With respect to the four request to rehear variance requests, the Board rejected three outright, seeing no indication of new evidence and feeling it had made an appropriate decision. The Board elected to rehear the other request, largely because circumstances had been changed by revision of the plan, and the eventual outcome was to grant the revised request, which represented significantly less nonconformity than the original version.

The Zoning Ordinance is and must be a living document, and we can expect proposals for changes every year as new concepts and understandings arise. When such proposals come, we will collectively attempt to explain which ones we support and why — and which ones we feel are not in the Town's interest, and why. That in no way should suggest that we are of one mind; the Zoning Board is a remarkably representative cross-section of Hudson's citizenry, and we often argue more after the citizens go home than we did while hearing their presentations. But all members of the Board presumably have Hudson's best interests at heart, and we serve you as best as we can, within our understanding of the requirements and our responsibilities.

Respectfully submitted,

J. Bradford Seabury, Chairman

Hearings Held by the Hudson Zoning Board of Adjustment During FY'97

Case No.	Applicant	Location of Property	Nature of Request	Action	Date
29-18	Hudson School District	200 Derry Street	WSE to extend teacher's parking lot extending into 50-foot buffer	Approved	07-25-96
25-192	Callahan, John	5 Greeley Street	HOSE to allow part-time print-shop in garage (retirement bus.)	Approved	07-25-96
45-145	First NH / Citizens Bank	71 Lowell Road	Var (Area) to expand 35-ft ² sign in town ROW to 70-ft ² sign	Withdrawn	07-25-96
05-20-6	Barrett, Thomas	16 Eayers Pond Road	Var (Area) to allow existing house to remain in front setback	Approved	07-25-96
07-8	Murphy, Kenneth	2 Linda Street	Var (Area) to allow shed within <4 ft of both side & rear lot lines	Deferred	08-22-96
54-3	Dion, Ernest	78 Webster Street	WSE for culverting & crossing for 11-lot subdivision	Deferred	08-22-96
08-5	Mcguane, Barry & Patricia	11 Rega Avenue	Special Exception to allow Aux. Living Unit in home for relative	Approved	08-22-96
38-51-8	Langlais, Patricia	22 Stonewood Lane	HOSE to expand 6-child daycare to allow 8 children, maximum	Deferred	08-22-96
31-48	Michaud, Gerald	93 Barretts Hill Road	Var (Area) to allow existing back porch & garage in side setback	Approved	08-22-96
07-8	Murphy, Kenneth	2 Linda Street	Var (Area) to allow shed within <4 ft of both side & rear lot lines	Denied	09-26-96
38-51-8	Langlais, Patricia	22 Stonewood Lane	HOSE to expand 6-child daycare to allow 8 children, maximum	Approved	09-26-96
06-41	Sullivan, Denise	112 Dracut Road	HOSE to allow flower-sales display & business in front setback	Denied	09-26-96
48-71	Bernier, Richard & Pauline	3 Roosevelt Avenue	Var (Area) to allow construction of addition into front setback	Approved	09-26-96
10-14-2	Southeastern Container	36 Executive Drive	Var (Area) to allow conveyer belt shed addition in front setback	Deferred	10-24-96
20-1	Clark, Lucile	137 Belknap Road	Var (Area) to allow replacement home within 50-ft front setback	Approved	10-24-96
05-81-20	Poulin, Gerard	66 Dracut Road	Var (Area) to allow 2nd dwelling unit over detached garage	Denied	10-24-96
61-47	Gangi, Paul / L. Richardi	97 Highland Street	Var (Area) to allow addition extending into 50-ft front setback	Approved	10-24-96
07-8	Murphy, Kenneth	2 Linda Street	Request to rehear Variance request (Area) denied on 09-26-96	Rejected	10-24-96
10-14-2	Southeastern Container Inc.	36 Executive Drive	Var (Area) to allow conveyer belt shed addition in front setback	Denied	11-07-96
06-3-1	Jarek, Stephen	115 Dracut Road	Var (Use) to allow used-car sales at residence in R-2 district	Deferred	11-07-96
12-7	Frenette, Lionel & Hellen	10 Dumont Road	Var (Area) to allow 2nd home on lot with inadequate frontage	Deferred	11-07-96
12-7	Frenette, Lionel & Hellen	10 Dumont Road	Var (Area) to allow mobile home on lot with inadequate size	Deferred	11-07-96
08-78	Allard, Joanne	16 Olde Coach Road	Special Exception to allow Aux. Living Unit in home for relative	Approved	11-07-96
09-81	Kay, Cynthia	6 Winding Hollow Road	Special Exception to allow Aux. Living Unit in home for relative	Deferred	11-07-96
05-13	Lacasse, Sylvain	5 Philbrick Street	Var (Area) to construct SF home on lot with inadequate frontage	Denied	12-05-96
55-24	Antonelli, Cliff / 102 Plaza	76 Derry Street	Appeal of ZA's decision that new face/signage altered structure	Upheld	12-05-96
55-24	Antonelli, Cliff / 102 Plaza	76 Derry Street	Var (Area) to allow replacement of pole sign within 25-ft setback	Approved	12-05-96
28-81	Courmoyer, Larry	3 Alvime Drive	WSE to construct detached 3-bay garage in wetlands buffer	Denied	12-12-96
12-7	Frenette, Lionel & Hellen	10 Dumont Road	Var (Area) to allow 2nd home on lot with inadequate frontage	Approved	12-12-96
12-7	Frenette, Lionel & Hellen	10 Dumont Road	Var (Area) to allow mobile home on lot with inadequate size	Denied	12-12-96
06-3-1	Jarek, Stephen	115 Dracut Road	Var (Use) to allow used-car sales at residence in R-2 district	Denied	12-12-96

Case No.	Applicant	Location of Property	Nature of Request	Action	Date
20-1	Clark, Lucile	137 Belknap Road	Var (Area) to allow mobile home partly in R-2 area of split zone	Approved	12-12-96
09-81	Kay, Cynthia	6 Winding Hollow Road	Special Exception to allow Aux. Living Unit in home for relative	Denied	01-23-97
54-3	Dion, Ernest	78 Webster Street	WSE for drainage system & headwall in wetlands buffer	Approved	01-23-97
58-44	V.S.H. Realty	189 Central Street	WSE to allow round-the-building driveway in wetlands buffer	Deferred	01-23-97
58-44	V.S.H. Realty	189 Central Street	Var (Area) to allow gas-pumps canopy within 50-ft front setback	Denied	01-23-97
06-23	Mitchell, Michael	121 Musquash Road	Var (Area) to allow existing duplex built by previous owners	Approved	01-23-97
06-3-1	Jarak, Stephen	115 Dracut Road	Request to rehear Variance request (Area) denied on 11-07-96	Rejected	01-23-97
28-81	Cournoyer, Larry	3 Alvirne Drive	WSE to construct detached 3-bay garage in wetlands buffer	Reconsidered	01-23-97
28-81	Cournoyer, Larry	3 Alvirne Drive	WSE to construct detached 2-bay garage in wetlands buffer	Deferred	01-23-97
28-81	Cournoyer, Larry	3 Alvirne Drive	WSE to construct detached 2-bay garage in wetlands buffer	Approved	02-06-97
47-90	Viens, Maurice	59 Central Street	Var (Use) to allow existing 3-unit home in TR District	Approved	02-06-97
57-13	Coolidge, Jean	12 Ridge Avenue	Var (Area) to replace dilapidated garage in front setback	Approved	02-06-97
12-7	Frenette, Lionel/Hellen	10 Dumont Road	Request to rehear Variance request (Area) denied on 12-12-96	Rejected	02-06-97
58-44	V.S.H. Realty/Cumberland	189 Central Street	Request to rehear Variance request (Area) denied on 01-23-97	Granted	02-27-97
58-44	V.S.H. Realty/Cumberland	189 Central Street	WSE to allow round-the-building driveway in wetlands buffer	Deferred	02-27-97
45-23	Girakio, Jairo	3 Sunrise Drive	HOSE to allow CPU-controlled CNC machine shop in garage	Approved	02-27-97
58-44	V.S.H. Realty/Cumberland	189 Central Street	WSE to allow round-the-building driveway in wetlands buffer	Approved	03-27-97
58-44	V.S.H. Realty/Cumberland	189 Central Street	Var (Area) to allow revised canopy within 50-ft front setback	Approved	03-27-97
51-78	Smith, Clayton And Joanne	15 Derry Road	Var (Use) for fast-food business (bagel & dip) in TR district	Declined	03-27-97
52-86	Phaneuf, Donald And Nancy	33 Adelaide Street	Var (Area) to allow above-ground pool 7 ft into side setback	Approved	03-27-97
55-6-2	Quality Vending Corporation	64 Webster Street	WSE to allow fill of casual drainage to enable addition & access	Approved	04-24-97
16-5	Hsuy Real Estate Trust	105 Bush Hill Road	WSE to allow road grading of 1200-ft access for subdivision	Approved	04-24-97
09-81	Kay, Cynthia	6 Winding Hollow Road	Var (Area) to allow 2nd dwelling unit in home on inadequate area	Deferred	04-24-97
23-33	Kashulines, Arthur/Martha	140 Easy Street	Var (Area) to construct SF home within front within front setback	Denied	04-24-97
23-33	Kashulines, Arthur/Martha	140 Easy Street	WSE to construct SF home with rear within wetland buffer	Denied	04-24-97
51-175-1	Eriquazzo, Geno	54 Central Street	Var (Area) to construct addition 25 ft into 50-ft front setback	Approved	05-22-97
09-81	Kay, Cynthia	6 Winding Hollow Road	Var (Area) to allow 2nd dwelling unit in home on inadequate area	Deferred	05-22-97
09-81	Kay, Cynthia	6 Winding Hollow Road	Var (Area) to allow 2nd dwelling unit in home on inadequate area	Denied	06-26-97
50-28	Smith, Leonard	26 Derry Road	Appeal of ZA decision allowing off-site-business truck parking	Reversed	06-26-97
47-1	Turmel, Richard & Jeanne	1 Riverview Avenue	Special Exception to allow Aux. Living Unit in home for relative	Approved	06-26-97
26-9	Vaillancourt, Michel	47 Kimball Hill Road	Var (Area) to build oversize replacement garage in rear setback	Denied	06-26-97

09-Oct-1997

MONIES EARNED
JULY 1, 1996 - JUNE 30, 1997

Page: 1

NAME	GROSS PAY
ADAMS, KENNETH	\$39,495.56
ALLISON, JEFFREY	\$15,949.23
AMES, DOUGLAS	\$465.80
ANDERSON, MARCUETTA	\$667.25
ANGELL, LYDIA	\$24,080.73
ANGER, JOSEPH	\$41,753.26
ANGER, PAUL	\$4,612.77
ARSENEAULT, JACQUELINE	\$17.88
ARSENEAULT, WILLIAM	\$110.50
AVERY JR, WILLIAM	\$18,043.43
AXELSON, MELANIE	\$22,608.26
BALUKONIS, PAUL	\$36,695.35
BASTIEN, ALFRED	\$33,458.32
BEAVERSTOCK, ELIZABETH	\$204.75
BECHT, DANIEL	\$936.00
BEIKE, VICTORIA	\$94.25
BENTON, ELISA	\$29,849.75
BENTON, STEPHEN	\$44,363.92
BERNASCONI, FIDELE	\$281.13
BERNASCONI, PRISCILLA	\$60.13
BIANCHI, JR., DAVID	\$37,330.82
BIANCHI, ROBERT	\$28,198.72
BISBING, EDDY	\$304.50
BLAKE, BRIAN	\$47,181.78
BLINN, KEVIN	\$3,435.14
BOISVERT, PRISCILLA	\$34,852.27
BOUCHER, ELLEN	\$21,978.64
BOUCHER, LUCILLE	\$216.13
BOWEN, KEITH	\$6,139.65
BOYER, DOUGLAS	\$128.25
BRADLEY, PAULA	\$24,776.03
BREAULT, DONALD	\$43,136.18
BRENNAN, TRACY	\$48.75
BRESLIN, CHRISTOPHER	\$378.00
BREWER, JOHN	\$60,708.60
BRIAND, JENNIFER	\$32,406.42
BRITTAIN, SHANNON	\$9,676.88
BROUGH, FRED	\$2,458.50
BROUSSEAU, WENDY	\$3,833.21
BROWN, JAMES	\$10,803.64
BROWNE, THOMAS	\$38,423.81
BRUNELLE, HEATHER	\$166.25
BRUSSEY, DANIELLE	\$636.82
BURKE, EDMUND	\$86.63

09-Oct-1997

MONIES EARNED
JULY 1, 1996 - JUNE 30, 1997

Page: 2

NAME	GROSS PAY
BURNELL, KAREN	\$5,000.00
BURNS, KEVIN	\$50,907.46
BUXTON, ROBERT	\$16,990.96
CALANNI, GWYNETH	\$126.00
CAMPBELL, ROBERT	\$750.00
CAREY, DOROTHY	\$31,485.16
CAREY, PATRICK	\$2,368.14
CARLONE, CAROL	\$4,456.83
CARON, AMY	\$1,633.41
CARPENTIER, MICHELLE	\$6,092.26
CARPENTINO, FRANCIS	\$26,395.08
CARRIER, GERALD	\$44,428.33
CARTER, NEAL	\$49,557.40
CASAVANT, SARAH	\$2,028.13
CASSALIA, DONALD	\$39,654.01
CASTONGUAY, DIANE	\$16.25
CESANA, JOHN	\$30,395.11
CHAPMAN, BRENDA	\$1,170.00
CHARBONNEAU, RHONA	\$3,200.04
CHESNULEVICH, HARRY	\$2,428.76
CHESTER, JENNIFER	\$23,726.14
CLARKE, DANIEL	\$24,373.69
CLEVELAND, KACY	\$34,908.88
CLOSS, WILLIAM	\$51,866.92
CLOUTIER, GAIL	\$236.25
CLOUTIER, JOYCE	\$668.88
COBURN, LINDA	\$94.25
COLBURN, MARY	\$27.50
COLEMAN, RICHARD	\$30,292.38
COLLISHAW, PETER	\$35,965.74
COOMBES, LOLITA	\$13,327.48
CORBETT, GARY	\$13,841.71
CORCORAN, LINDA	\$17,457.59
CORREIA, MARIA	\$6,824.96
COULOMBE JR, CLAUDE	\$34,313.00
CULLEN III, JAMES	\$33,968.90
DAIGLE, BRUCE	\$20,133.93
DALEO, CHRISTINE	\$1,657.04
DALESSIO, ELLEN	\$3,744.00
DEACON, DONNA	\$3,409.38
DELANO, JANIE	\$328.26
DESROCHERS, PAUL	\$117.00
DIGIACOMO, DONNA	\$30,689.74
DILWORTH JR., HOWARD	\$5,118.34

NAME	GROSS PAY
DIONNE, TAD	\$4,984.37
DOBENS, DAVID	\$35,799.96
DOBENS, JAMES	\$450.00
DOLAN, DANIEL	\$31,918.15
DREW, ROBERT	\$8,042.76
DUBE, STEVEN	\$34,119.59
DUBOWIK, THERESE	\$2,500.00
DUBUQUE, DOUGLAS	\$35,202.21
DUFAULT, SUSAN	\$35,717.68
DUMAIS, LYNN	\$3,004.32
DYAC, CHARLES	\$32,871.44
ELLIS, DONNA	\$202.50
EMANUELSON, JEFFREY	\$3,828.00
EMMONS, WILLIAM	\$38,438.78
FERENTINO, JEFFREY	\$38,465.24
FORRENCE, JESS	\$51,320.77
FOSTER, WENDY	\$24,661.15
FOURNIER, RICHARD	\$1,372.50
GAGNON, ROBERT	\$28,164.80
GAHLAWAT, VINAY	\$2,337.25
GANNON, STEPHEN	\$44,572.73
GAR SIDE, JR., ALAN	\$155.25
GENDRON, RICHARD	\$56,158.57
GILBERT, CHARLES	\$38,174.49
GOODRICH, MARK	\$8,800.00
GOSPODAREK, MICHAEL	\$53,096.28
GOSSELIN, MICHAEL	\$45,304.40
GOULD, JUDITH	\$32,431.89
GRIFFUS, KELLY	\$1,792.24
GRUGAN, JOANN	\$1,033.50
GUILL, JEANNETTE	\$420.88
HAMILTON, SHERRI	\$6,376.20
HAMMOND, GERTRUDE	\$52.00
HAMMOND, LEON	\$355.88
HANSEN, TODD	\$45,570.95
HETZER, JAMES	\$94.25
HOGAN, DEBORAH	\$20,662.76
HOLT, ELIZABETH	\$22,011.65
HOULE, RICHARD	\$575.75
HULL, SUSAN	\$3,617.25
HURST, WILLIAM	\$47,057.86
INDERBITZEN, PAUL	\$100.00
JASPER, SHAWN	\$6,584.74
JOHNSON, CHRISTIAN	\$27,220.11

NAME	GROSS PAY

JOHNSTON, LISA	\$8,377.25
JOHNSTON, MARY	\$2,817.60
JUNGKMAN, LINDA	\$95.13
KAHN, SHERRY	\$150.00
KATSOHIS, GREGORY	\$37,606.28
KEARNS, TIMOTHY	\$52,754.53
KEENAN, LOUISE	\$108.88
KEENAN, MICHAEL	\$500.00
KELLEY, RYAN	\$1,711.51
KELLY, MARY	\$206.38
KENDALL, DAVID	\$32,452.86
KUO, MARTIN	\$3,344.00
LAINE, PATRICIA	\$29,627.23
LAMPER, ALLAN	\$227.25
LAMPER, EDWARD	\$48,191.83
LAMPER, TIMOTHY	\$33,107.56
LATOURE, EDWARD	\$337.50
LAVOIE, JASON	\$37,830.51
LAVOIE, LEE	\$750.00
LAVOIE, PAMELA	\$23,068.13
LEDUC, SUZANNE	\$2,188.00
LESSARD, LEO	\$48,222.81
LIBBY, CHESTER	\$657.00
LOCKE, BARBARA	\$22,629.43
LOCKE, HEATHER	\$1,865.18
LOW, RICHARD	\$31,273.79
LUCONTONI, JASON	\$31,754.15
LYONS, CHARLES	\$85.50
LYONS, STEVE	\$30,935.39
MACINTOSH, KERRI	\$1,439.83
MADIGAN, EDWARD	\$37,183.88
MADISON, LORRAINE	\$3,200.04
MALIZIA, STEPHEN	\$21,600.00
MARSHALL, RICHARD	\$63,318.88
MASON, SALLY	\$3,965.63
MASSEY, KENNETH	\$700.00
MATHESON, SUSAN	\$397.51
MAY, CYNTHIA	\$33,795.12
MCCRADY, DONALD	\$53,415.89
MCGRAW, ESTHER	\$342.88
MCLLARKY, TERRANCE	\$108.88
MCNEIL, DONALD	\$39,676.95
MCNULTY, TAMMY	\$267.75
MCPHEE, LENORA	\$1,735.13

NAME	GROSS PAY
MEIER, NANCY	\$22,044.20
MELLO JR, RAYMOND	\$48,302.92
MICHAUD, JAMES	\$42,584.68
MILLER, ELIZABETH	\$21,046.00
MIRZA, SYMA	\$637.88
MISEK, SUSAN	\$230.63
MITCHELL, JOSEPH	\$39,596.90
MITCHELL, KIM	\$23,738.27
MOORE, BRIAN	\$989.63
MORIN, DAVID	\$47,416.71
MORIN, DUANE	\$35,363.98
MORIN, MICHELLE	\$697.62
MORSE, LISA	\$13,310.10
MULVEY, JAMES	\$28,067.01
NAGLE, JESSICA	\$1,556.31
NICHOLS JR, BRUCE	\$86.13
NICHOLS, BRUCE	\$199.88
NICHOLS, CECILE	\$40,048.54
NICHOLS, JARUNEE	\$558.38
NICHOLS, PHILLIP	\$34,907.16
NUTE, LISA	\$39,507.92
O'BRIEN, KEVIN	\$38,633.12
OLEKSAK, WILLIAM	\$35,186.77
OLSZEWSKI, WILLIAM	\$2,548.00
OTTMAN, DEREK	\$99.00
PAGE, LYNDA	\$55.25
PALLESCHI, HELEN	\$261.19
PAQUETTE, JAMES	\$19,451.83
PAQUETTE, MAURICE	\$7,852.79
PARKER, RAYMOND	\$951.63
PEASE JR, WILLIAM	\$48,214.43
PETERSON, EDWARD	\$1,300.00
PETRAIN, DAVID	\$1,907.84
PETRAIN, DIANE	\$1,852.08
PETTINATO, DENISE	\$3,510.00
PIED, AARON	\$1,184.02
PIKE, JOYCE	\$20,588.41
PIKE, NEIL	\$42,914.14
PIMENTAL, MANUEL	\$1,360.00
POOLE, HEATHER	\$12,490.49
PORCELLI, KACY	\$649.22
POULIN, KENNARD	\$580.13
PROKOP, AMY	\$1,407.02
PROVENCAL, REGINALD	\$10,190.96

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MONIES EARNED
JULY 1, 1996 - JUNE 30, 1997

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NAME	GROSS PAY
PROVENCAL, SCOTT	\$1,466.30
RAMASKA, KERRI	\$2,590.15
RECKIS, JAMIE	\$816.44
REED, BARRY	\$17,019.42
REYNOLDS, MICHAEL	\$49,529.96
REYNOLDS, MYRNA	\$30,248.94
RICHARDSON, DEBRA	\$3,412.50
RICKER, THOMAS	\$34,404.46
RICKER, WALTER	\$31.50
ROBERT, ANNA	\$3,812.25
RODGERS, GARY	\$59,294.83
RODONIS, DAVID	\$1,210.13
RODONIS, JOHN	\$28,644.98
ROSSINO, JOSEPH	\$55,289.13
ROWELL, THERESA	\$2,284.00
ROWELL, YOLANDE	\$4,497.18
ROY III, GEORGE	\$41,113.12
RUDOLPH, MICHELLE	\$6,742.51
SANDERSON, BARBARA	\$12,021.61
SASSAK, DAVID	\$41,113.00
SASSAK, JUDITH	\$20.00
SAUTER, JOHN	\$37,390.76
SCANZANO, THOMAS	\$36,336.25
SEABURY, ANN	\$3,200.04
SEMPLE, ALAN	\$49,273.33
SEWADE, SHANE	\$33,418.28
SHARON, PAUL	\$55,959.12
SHARPE, PAUL	\$39,829.67
SHEPHERD, KEITH	\$128.25
SHORTEN, KATHLEEN	\$8,231.59
SILVER, PETER	\$396.50
SMITH, MICHAEL	\$35,911.14
SMITH, VIRGINIA	\$320.13
SNAY, JUSTIN	\$74.25
SNELL, JAY	\$679.50
SNIDE, ANN	\$38,377.91
SOJKA, ANNE	\$216.14
SPENCER, JULIE	\$613.14
ST. CYR, GAYLE	\$30,887.04
ST. CYR, HEATHER	\$90.00
STAFFIER, DONNA	\$13,792.38
STEVENSON, CAROL	\$20,320.51
STEWART, TERESA	\$533.34
STEWART, THERESA	\$133.33

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MONIES EARNED
JULY 1, 1996 - JUNE 30, 1997

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NAME	GROSS PAY
STYS, JAMES	\$36,393.03
SULLIVAN, ARTHUR	\$33,278.81
SULLIVAN, JASON	\$182.25
SULLIVAN, KEVIN	\$43,430.44
SULLIVAN, THOMAS	\$40,368.77
SUMNER, LAUREL	\$6,510.52
SWEENEY, CHRISTINA	\$10,865.71
TANGUAY, DAVID	\$87.63
TARDIFF, JOE	\$1,712.16
TARDIFF, MICHELLE	\$94.50
TAYLOR, AMY	\$1,487.75
TESSIER, ANDREA	\$438.75
THIBODEAU, TRACY	\$29,336.41
TICE, SCOTT	\$13,103.34
TOUSIGNANT, ROBERT	\$45,330.72
TOWNE, RODNEY	\$35,061.31
TYLER, MARILYN	\$12,921.43
UPHAM, TIMOTHY	\$1,141.38
VALENTI, NANCY	\$4,614.19
VALLEY, CATHERINE	\$45.50
VAUGHN, JASON	\$2,798.16
VOISINE, KATHLEEN	\$22,628.08
VRABLIC, AMANDA	\$71.50
WALSH, MATHEW	\$1,893.00
WASHAM, BARBARA	\$68.25
WATTS, SHAWN	\$6,667.50
WEAVER JR, CLINTON	\$52,381.31
WEBBERT, KATHLEEN	\$1,781.54
WEBSTER, GARY	\$36,020.97
WILCOX, JOHN	\$1,584.00
WILLIAMSON, JOYCE	\$12,004.56
WILSON, KATHLEEN	\$16,149.91
WING, MARY	\$15,740.33
WOLLENSAK, SARA	\$211.25
WOZNIAK, JOSEPH	\$100.00
YOUNG, NICHELLE	\$409.50
ZAKOS, PRISCILLA	\$28,641.88

REPORT VENDTOT
Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
A00125	A-1 SECURITY	744.00
A00130	A & B SIGNS	3,276.00
A00131	ABB-KIN & SONS, INC.	2,215.65
A00133	A&C UNIVERSAL SERVICES, INC.	340.00
A00135	ACME RADIATOR REPAIR	125.00
A00144	ADM TOOL SERVICE CO INC	208.65
A00155	AJ MAC ELECTRICAL CONTRACTORS	290.00
A00156	AMATUER SOFTBALL ASSOCIATION	260.00
A00330	ACCONTEMP'S	5,683.95
A00400	ACTION GRAPHICS	17,703.05
A00401	ACCURATE ELECTRIC	1,890.00
A00570	ADDITIVE SERVICES, INC	62.76
A00629	ADVANCED MAINTENANCE PRODUCTS	817.67
A00660	ADMINS INC.	7,910.00
A00661	ADMINS INT'L USERS GROUP	325.00
A00662	AGWAY	387.92
A00665	AHO SURVEYING, INC.	4,600.00
A00668	AIR FILTER SALES	179.01
A00670	AIREX CORPORATION	364.21
A00707	IKON CAPITAL (ALCO)	947.00
A00710	ALCRO LIMITED PARTNERSHIP	1,171.72
A00713	ALDRICH, DONALD & MILDRED	24.55
A00728	ALERT-ALL CORP	53.00

REPORT VENDTOT
Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
A00740	ALEXANDER BATTERY CO EAST	74.70
A00750	ALEXANDERS SHOP'N SAVE	592.98
A00755	ALEXANDRIA, CITY OF	65.00
A00775	ALL STATES ASPHALT, INC	11,380.00
A00800	ALTERNATIVE LOGISTICS, INC	1,080.24
A00821	AMADA LEASING CORPORATION	15.00
A00833	AMERICAN APPRAISAL ASSOC	3,500.00
A00838	AMERICAN ARBITRATION ASSOC	750.00
A00855	AMERICAN AUTO SEAT COVER INC	365.00
A00870	AMERICAN DATA	469.55
A00888	AMERICAN LEGION HUDSON POST 4	1,200.00
A00921	AMERICAN PLANNING ASSOCIATION	666.00
A00922	AMERICAN PLANNING ASSOCIATION	502.00
A01008	AMERICAN PUBLIC WORKS ASSOC	150.00
A01070	AMERICAN REALTY TAX SERVICE	4,393.63
A01094	AMERICAN RED CROSS	5,000.00
A01224	AMERICAN SIGN / FRAME CO	30.00
A01267	AMERICAN SOCIETY OF CIVIL ENG	180.00
A01612	AMERICAN SPEEDY PRINTING	2,379.20
A01625	AMERICAN TAPE DISTRIBUTORS IN	546.50
A01655	AMUNDSON ENGINEERING CO.	354.27
A01664	ANACOMP	300.00
A01678	ANCO ENGRAVED SIGNS & STAMPS	84.33

REPORT VENDTOT
Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
A01694	ANDERSON-LITTLE	194.00
A01699	ANDREWS, DAVID	80.00
A01700	ANDREWS, ROBIN	117.65
A01775	ANGER WELDING & EQUIPMENT INC	3,630.41
A01830	ANNE'S COUNTRY FLORALS	86.00
A01857	ANTON ENTERPRISES	1,069.33
A01863	APCO	60.00
A01865	APPLIANCE OUTLET	558.00
A01870	APPRAISAL INSTITUTE	31.00
A01909	AQUA VENTURES	210.00
A01912	ARCHIE, ROBERT M.	55.00
A02003	AT & T	3,329.65
A02200	AUBUCHON HARDWARE	2,469.75
A02201	AUBUCHON HARDWARE	44.00
A02375	AUDUBON SOCIETY OF NH	30.00
A02390	AUTO REPAIR SPECIALISTS	1,030.29
A02500	AVITAR ASSOC OF N.E., INC.	1,762.00
A02600	AXELSON, MELANIE	415.54
B00071	BB ENTERPRISE	125.00
B00073	B & C GLASS	109.50
B00080	B & S LOCKSMITHS, INC	257.41
B00090	BOCA	605.00
B00105	BABIN, ANDREA	15.00

REPORT VENDTOT
Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
B00180	BAILEY DISTRIBUTING CORP	1,291.14
B00238	BAIN PEST CONTROL SERVICE	195.00
B00250	BAKER, FREDERICK	1,626.00
B00251	BAKER, CARRIE & KENT	.00
B00265	BALCOM, ERNEST & FRANCES	100.00
B00290	BANNER SYSTEMS	1,617.30
B00350	BARISH, DALE L. & LINDA	100.76
B00354	BARLO SIGNS	162.00
B00580	BARRETT SIDING	1,000.00
B00630	BATTERY NETWORK, INC.	192.09
B00631	BATTERY NETWORK	633.46
B00640	BAYBANKS MORTGAGE CORP.	4,351.16
B00659	BAY STATE FORESTRY SERVICE	708.00
B00664	BEAULIEU, BARBARA	240.00
B00667	BAY STATE WATER WORKS SUPPLY	5,788.00
B00669	BEAULIEU, MARCEL & JEANNINE	86.76
B00695	BEITZ, MARK D.	1,200.58
B00699	BELL ATLANTIC NYNEX MOBILE	3,829.53
B00722	BEL-NOR CO INC	844.59
B00736	BEN'S UNIFORMS	440.00
B00746	BENTON, ELISA	21.94
B00749	BENTON, STEPHEN	4,044.24
B00750	BENTON, STEPHEN - FLEX	340.00

REPORT VENDTOT
Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
B00751	BENTON, STEPHEN	314.88
B00765	BERGERON ASSOCIATES	692.31
B00800	BERNARD AUTO PARTS, INC.	.00
B00805	BERNARD, DONALD J. & NANCY	100.81
B00997	BETTERWAY INDUSTRIAL GASSES	1,567.51
B01020	BIG BROTHERS/BIG SISTERS OF	2,000.00
B01050	BISSON MOVING & STORAGE	125.00
B01260	B&S INDUSTRIES, INC.	637.26
B01363	BORDER AREA MUTUAL AID ASSOC	50.00
B01466	BOSTON GLOBE	1,744.20
B01476	BOSTON & MAINE RR	225.00
B01485	BOUCHER, ELLEN	107.75
B01500	BOUND TREE/NORTH AMERICAN	5,942.86
B01610	BOWEN, KEITH	303.36
B01669	BOYER'S AUTO BODY	6,446.73
B01700	BRADY BUSINESS FORMS, INC.	173.41
B01850	BRAILSFORD & DUNN CUSTOM	572.50
B01950	BREAULT, DONALD	400.00
B01956	BRAZEE, DONALD F. & LAURA	100.81
B01957	BREL ASSOCIATES	8,137.00
B02001	BREWER, JOHN	185.00
B02005	BRITE TECHNOLOGIES, INC.	236.91
B02040	BROTZKI, MARY	15.00

REPORT VENDTOT
Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
B02090	BROWN, DAVID W. & JEANNE R.	119.87
B02123	BROWNE, THOMAS	23.78
B02125	BROWNING FERRIS INDUSTRIES	840,550.75
B02130	BROWN'S SHEET METAL SHOP INC	90.62
B02150	BANK OF NEW HAMPSHIRE	282.34
B02250	BROX CONCRETE	1,191.75
B02256	BROX INDUSTRIES INC.	57,485.28
B02257	BROX INDUSTRIES, INC.	1,291.22
B02273	BRUCE TRANSPORTATION GROUP	3,540.00
B02350	BUJNOWSKI, KEVIN	282.93
B02351	BUJNOWSKI, PHYLLIS M.	654.81
B02380	B T REALTY LIMITED PARTNERSHI	16,214.70
B02750	BUREAU OF EDUC & TRAINING	5.00
B02760	BURGER KING #3698	7.43
B03029	BUTTERWORTH, JAMES T.	689.78
C00040	C/C/I MAINTENANCE SVC	24,072.42
C00065	CED-TWIN STATE ELECTRIC SUPPL	65.82
C00078	CFX MORTGAGE, INC	2,535.33
C00150	CVS	47.90
C00243	CALENDA & IACOI	193.75
C00252	CALIFORNIA PROP MGMT	443.00
C00253	CALIFORNIA PROPERTIES	627.00
C00270	CAMERALAND	191.90

REPORT VENDTOT
Town of Hudson, New Hampshire

TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997		
Vendor Number	Vendor Name	Amount for Year

C00335	CANOBIE LAKE PARK	1,950.00
C00430	CAPITOL FIRE PROTECTION CO IN	265.00
C00450	CAPITOL PLUMBING & HTG SUPPLY	6.40
C00553	CARNCO, INC.	5,110.00
C00593	CARLONE, CAROL	34.06
C00594	CARLONE, CHRISTY	75.00
C00611	CARPET CREATIONS	295.00
C00625	CARRIER, GERALD	328.20
C00626	CARRIER, GERALD	1,502.59
C00628	CARRIER, GERALD - FLEX PLAN	3,824.11
C00632	CARRISMA, INC.	99.90
C00688	CATANZARO, JOHN J. & MARY	1,158.78
C00780	CEDAR HOLLOW, INC.	7,499.95
C00899	CENTRAL EQUIPMENT COMPANY	1,140.00
C00905	CENTRAL NH TRUCK & CAR PARTS	110.00
C01010	CENTRAL PAPER PRODUCTS CO	480.98
C01040	CHABOT GLASS	125.00
C01165	CHARBONNEAU, RHONA	11.83
C01185	CHARLES C. THOMAS * PUBLISHER	50.45
C01196	CHARLENE'S FLOWER & GIFT SHOP	116.40
C01229	CHARETTE, CARLA	15.00
C01230	CHARRETTE CORP	310.35
C01245	CHILSON, DOUGLAS W.	1,773.92

REPORT VENDTOT
Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
C01251	CHEMSERVE CO., INC.	18,884.45
C01270	CHESNULEVICH, HARRY & DOROTHY	54.14
C01520	CHRISTIAN COURIER	224.00
C01655	THE CIT GROUP	2,099.28
C01664	CITIZENS BANK N H	25.00
C01665	CITIZENS BANK	234,388.99
C01666	CITIZENS BANK	227,146.75
C01671	CITIZENS MORTGAGE CORP.	130.03
C01686	CLANCY, PAUL	500.00
C01697	BRACKETT, CHARLES	21.03
C01700	CLARK BOARDMAN CALLAGHAN	325.28
C01701	CLARKE, DANIEL	7.45
C01703	CLARK, DAVID L. & WENDY W.	1,977.04
C01746	CLEMENT COMMUNICATIONS, INC.	197.86
C01781	CLEVELAND, WATERS & BASS, P.A	52.50
C01817	CLOSS, WILLIAM JR	15.00
C01934	CLEGG, ROBERT	1,178.33
C01942	CLIFFORD INC.	1,130.89
C01948	THE COACH COMPANY	585.00
C02240	COLLINS SPORTS CENTER	4,100.21
C02319	COLLISHAW ELECTRIC	9,415.00
C02341	COMMISSION ON ACCREDITATION	750.00
C02350	COMMUNICATION SUPPLIES	89.78

REPORT VENDTOT
Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
C02390	COMMUNITY COUNCIL OF NASHUA N	7,519.00
C02400	COMPENSATION FUNDS OF N.H.	10,603.00
C02406	COMP USA	2,499.97
C02407	COMPUSERVE INC	297.42
C02409	COMPUTER CITY	4,278.57
C02430	COMPUTERSMITH, INC	203.61
C02504	CONCRETE SYSTEMS INC	13,838.00
C02652	CONSOLIDATED UTILITY EQUIP SV	1,946.30
C02689	CONSUMERS NH WATER	1,251.45
C02690	CONSUMERS NH WATER COMPANY	713,247.79
C02763	CONTINENTAL PAVING INC	929.20
C02775	CONTROL TECHNOLOGIES	8,642.81
C02800	CONWAY ASSOCIATES INC.	2,745.20
C02875	COPY SHOP	25.01
C02947	CORREIA, MARIA	149.91
C02950	CORRIVEAU-ROUTHIER INC.	1,248.30
C03000	COSTELLO, LOMASNEY, & DENAPOL	124,197.75
C03015	COUILLARD, RICHARD & PATRICIA	330.98
C03020	COULTER, ANNE	15.00
C03050	COUNTRY BROOK FARMS	795.59
C03082	COVER, RAY & CINDY	.00
C03095	CRAFTSMEN PRESS	864.40
C03110	CREDIT BUREAU SVCS OF NH	123.40

REPORT VENDTOT
Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
C03120	CRESTAR MORTGAGE CORP	1,766.89
C03142	CROMBIE, LIANNE	1,155.02
C03143	CRONIN, MARYANN & GEORGE	27.54
C03450	C U E S	23,727.73
C03500	CUMMINS-ALLISON CORP	513.00
C03600	CUNNINGHAM, CONSTANCE	325.00
C04050	CYBERCOM	833.07
D00040	D & A CONCRETE CONST. CO.	183.75
D00055	D & N TRUCKING COMPANY	5,376.89
D00060	D & R GENERAL CONTRACTING, IN	296,482.20
D00070	D & R TOWING	195.00
D00080	D.G. WAGNER COMPANY INC	416.50
D00330	DAGGETT, ALLEN	44.00
D00370	D.A.R.E AMERICA MERCHANDISE	38.65
D00400	DANFOR FIRE & SAFETY	512.00
D00401	DANFOR TECHNICAL GASES	844.00
D00405	DANIEL WEBSTER COUNCIL, INC	59.80
D00417	DATA TRANSMISSION NETWORK	1,183.00
D00418	DAURYPLE, PAUL	5.00
D00420	DAVE'S SEPTIC SVC INC.	1,650.58
D00460	DC RENAISSANCE HOTEL	650.00
D00490	DECASTRO, JUNE M.	26.13
D00507	DECO, INC.	9,205.65

REPORT VENDTOT
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TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
D00512	RAY DESJARDINS	16.73
D00525	DELUX RADIO SALES & SERVICE	40.00
D00545	DEMERS, KELSEY	25.00
D00552	DEMOULAS SUPER MARKETS, INC.	1,535.00
D00553	DENEAULT, DAMIAN P & MONICA M	54.00
D00569	DEPARTMENT OF AGRICULTURE	3,824.50
D00585	DESIGNREPROGRAFICS	444.90
D00709	DICTAPHONE CORPORATION	6,605.94
D00775	DIFONZO ENTERPRISES	1,836.00
D00799	DIGITAL EQUIPMENT CORP.	16,045.90
D00800	DIGITAL EQUIPMENT CORPORATION	5,194.80
D00840	DIRECT STORE DELIVERY, INC.	130.00
D00863	DISTINCTIVE DETAILING	580.80
D00870	DIXIE USA	43.83
D00877	DOBLES	548.94
D00879	DOLAN, DANIEL S. - FLEX	200.00
D00880	DOMINO'S PIZZA	373.50
D00881	DOCUMENT MANAGEMENT	6,132.00
D00887	DONAHUE BROTHERS, INC.	407.15
D00890	DONAHUE, TUCKER & CIANDELLA	153,164.03
D00895	DONNEGAN SYSTEMS, INC	503.65
D00897	DONOVAN EQUIPMENT CO INC	3,868.01
D00899	DONOVAN SPRING CO INC	2,589.42

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Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
D00950	DOVER PREVENTION PARTNERSHIP	70.00
D01027	DOWNTOWN LINCOLN-MERCURY INC	596.55
D01044	DR. STONE JEWELRY & WATCH	10.00
D01049	DRAPER ENERGY CO, INC	1,839.54
D01310	DUBE, PENNY	93.00
D01345	DUBUC, WILFRED A. & MARYLOU	831.13
D01350	DUBUQUE, DOUGLAS	99.00
D01450	DUKE'S SALES & SERVICE INC.	2,674.36
D01500	DUMAIS, LUCIEN ESTATE OF	225.58
D01882	DUNNE, THOMAS	13,140.00
D01900	DUPERE, CHRISTINE	18.00
D01970	DUPONT, ANGELA	37.00
D01997	DUPONT, SCOTT	35.00
D02000	DURABILD TRANSM. OF NASHUA IN	72.65
D02200	DUVARNEY, JOHN	220.00
D02500	DYNA MED, INC	417.00
E00001	E. NADEAU FARM	80.00
E00005	EARABINO, JOSEPH & ANN	100.51
E00073	EASTERN SALT COMPANY INC	84,337.55
E00089	EASTERN PIPE SERVICE INC	900.00
E00100	EASTERN PROPANE	10.00
E00117	ECHO INDUSTRIAL PRODUCTS INC	336.67
E00178	ELIZABETH EISGRAU	1,180.40

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Town of Hudson, New Hampshire

TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
E00200	ELECTRIC LIGHT COMPANY	1,419.00
E00235	ELLIOTT ENTERPRISES	451.94
E00240	ELLIOT HOSPITAL	25.00
E00245	ELLIOTT, WILLIAM A.	803.50
E00360	EMERGENCY WARNING SYSTEM OF N	9,033.54
E00365	EMIL J. LEGERE MGT CO.	86.00
E00385	EMPIRE HOMES	42.00
E00390	EMSC PROJECT	15.00
E00420	ENERGY NORTH	311.99
E00422	ENERGYNORTH PROPANE, INC.	2,837.15
E00425	ENERGYNORTH NATURAL GAS, INC	24,434.57
E00500	EPSTEIN, PETER J.	2,390.54
E00759	EVERETT J. PRESCOTT, INC.	20,376.04
F00100	F.B. HALE	33,266.27
F00120	F.W. WEBB COMPANY	109.54
F00123	FALCON PRODUCTS OF HUDSON, NH	6,327.90
F00126	FAMILY BANK	628.00
F00127	FANNING, DIANE	25.00
F00136	FASTENAL	7.17
F00175	FEDCO	48.05
F00200	FEDERAL EXPRESS CORPORATION	53.74
F00265	FERENTINO, JEFFREY - FLEX	1,057.65
F00280	FETN	3,317.76

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TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
F00285	FIELD, JR., THOMAS G.	264.07
F00290	FILING SPECIALTIES	60.86
F00293	FIMBEL CORP.	117.00
F00306	FIRE BARN	3,707.84
F00316	FIRE CHIEF	54.00
F00325	FIRE ENGINEERING	28.50
F00340	FIREHOUSE MAGAZINE	24.97
F00362	FIRE AND RESCUE PRODUCTS	537.29
F00363	FIRE AND RESCUE INSTITUTE, IN	4,778.25
F00366	FIRE SOLUTIONS, INC.	693.00
F00369	FIRST AMERICAN REAL ESTATE	11,093.79
F00375	FIRST ESSEX BANK	38.18
F00400	CITIZENS BANK	164,203.83
F00401	FIRST NH BANK	622,808.75
F00728	FLEET BANK	1,942.77
F00750	FLEET MORTGAGE CORP.	5,165.25
F00751	FLEET MORTGAGE CORP.	.00
F00755	FLEET NATIONAL BANK	44,797.50
F00800	FLEMING TITLE SERVICES INC	75.25
F00978	FOLEY-BELSAW CO	184.08
F00990	EVELYN Y. FOLTA	20.00
F01017	DIANE FORD	783.32
F01019	FORD MOTOR CREDIT CO.	12,094.69

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Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
F01083	FOSTER GRAPHICS	10.00
F01145	FRAMER'S LOFT	132.30
F01175	FRANCOEUR, MARK T. & MARY	468.29
F01188	FRANKLIN COUNTY SHERIFF DEPT	50.00
F01400	FRED FULLER OIL CO.	2,278.14
F01540	FREESTYLE	71.56
F01560	FREIGHTLINER OF NH, INC.	643.75
F01650	FRIEND LUMBER	5,234.00
G00022	G.A. THOMPSON CO, INC	217.24
G00030	G.E. CAPITAL MORTGAGE SERVICE	5,954.09
G00060	GFWC-HUDSON JR WOMAN'S CLUB	200.00
G00100	G. NEIL COMPANIES	22.00
G00200	GALL'S INC	2,114.87
G00250	GAMST, CHRISTINE F. & CHERYL	860.07
G00280	GANGI, PAUL	6.00
G00340	GARAVENTA USA	12.00
G00350	GANNON, STEVE	89.90
G00359	GATE CITY FENCE COMPANY INC	3,359.00
G00363	GATEWAY 2000	2,784.00
G00368	GATEWAY FAMILY HEALTH CENTER	5,000.00
G00374	GAUTHIER, MICHAEL P./	371.23
G00390	G.E. CAPITAL	3,464.10
G00460	GENALCO, INC.	115.30

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Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
G00490	GENDRON, RICHARD	1,385.65
G00500	GENERAL CODE PUBLISHERS	3,966.52
G00510	GENERAL DATA COMM, INC.	1,652.00
G00697	GEO-SQL CORP	1,500.00
G00700	GZA GEOENVIRONMENTAL, INC	14,266.94
G00721	GILBERT INC	125.74
G00722	GIBSON, SHAWN	1,050.00
G00730	GIORGINI, JEAN A.	78.23
G00738	GLADSTONE FORD CHRY-PLY INC	9,351.64
G00758	GLENDALE INDUSTRIES	200.90
G00776	GLOBAL KNOWLEDGE NETWORK	1,000.00
G00777	GLOBAL COMPUTER SUPPLIES	265.06
G00780	GOLDEN RULE CREATIONS	268.00
G00790	GOLD SEAL CAR CARE CENTER	635.00
G00793	GOODYEAR AUTO SERVICE CENTER	1,838.67
G00795	GOLIGHT	464.84
G00799	GOODWIN, SANDRA J.	18.04
G00808	GORVEATT, FLOYD	477.00
G00837	GOSPODAREK, MICHAEL	169.69
G00838	GOSPODAREK, MICHAEL - FLEX	2,187.80
G00839	GOSPODAREK, MIKE - FLEX	555.35
G00841	GOSS, JEFFREY M.	69.08
G00852	GOULD, JUDY	119.00

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TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
G00861	GOULET SUPPLY COMPANY	172.83
G01091	GOVERNMENT FINANCE OFFICERS	168.00
G01110	GOVERNMENT LEASING COMPANY	14,328.41
G01210	GOVERNMENT INSTITUTES, INC.	71.00
G01300	GRANITE BANK	25.62
G01320	GRANITE INDUSTRIAL GASES, INC	30.00
G01330	GRANITE STATE DESIGNERS &	90.50
G01335	GRANITE STATE GLASS	58.80
G01340	GRANITE STATE INDEPENDENT	75.00
G01349	GRANITE STATE MINERALS	518.00
G01355	GRANITE STATE STAMPS, INC.	79.10
G01370	GRANZ, INC.	42.55
G01400	GRAPPONE AUTO JUNCTION	1,341.34
G01402	GRAPPONE TRUCK CENTER	2,506.13
G01419	GREAT LAKES COMPUTER	10,667.08
G01424	GREATER NASHUA NH	156,714.00
G01425	GREATER NASHUA, INC	555.00
G01435	GREEN-KEY HORTICULTURAL	250.00
G01500	GREYBAR ELECTRIC CO.	235.86
G01540	GRIFFUS, JEREMY	53.00
G01550	GRIGLACK, LISA	563.00
G01725	GROCCIA, MICHAEL J.	1,756.32
G01730	GRZECH, STEPHEN	900.00

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Vendor Number	Vendor Name	Amount for Year
G01750	GUAY, DAVID P. & VICTORIA	447.67
G01888	GUILL, JEANNETTE	1,181.59
G01890	GUILL, JOHN	24.55
G01899	GURSKI, PAUL & CAROL	556.73
H00015	IAAO	540.00
H00040	H & D TRUCK SERVICE, INC.	22,369.17
H00085	H.O.P. PRESSURE CLEANING SRV	15.52
H00199	HAMILTON, PAUL	93.00
H00200	HAMILTON, SHERRI L.	715.09
H00300	HAMMAR CORPORATION	439.32
H00337	HANNA RUBBER COMPANY	176.16
H00370	HANYAN NG, DAVID	542.00
H00429	HARDDOG'S REQUISITES	1,030.00
H00430	HARD ROCK CAFE	361.00
H00525	HARRIS EQUIPMENT REPAIR SVC	75.00
H00526	HARRIS, MICHAEL T.	56.54
H00538	HARVEY, WARD & ASSOCIATES	215.00
H00539	HARVEY, ERIC	70.00
H00540	HARWOOD, AGNES L.	25.62
H00545	HAWKINS, CATHY	46,762.50
H00546	HAWKINS, CATHY	1,551.00
H00570	HEATING SPECIALTIES OF NH	36.68
H00575	HECKLER & KOCH, INC.	395.00

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Vendor Number	Vendor Name	Amount for Year
H00600	HEALTHSOURCE	40,472.07
H00615	HETZER'S BICYCLE SHOP	750.00
H00616	HETZER, PATRICIA	190.71
H00625	HILL-DONNELLY CORPORATION	301.40
H00635	HILLARD, INC.	70.30
H00650	HILLS MEMORIAL LIBRARY	150,928.00
H00680	HILLSBOROUGH COUNTY FOREST	50.00
H00854	HILLSBOROUGH COUNTY TREASURER	2,229,636.0
H00855	HILLSBOROUGH COUNTY TREASURER	6,700.76
H00890	HITT, JEREMY A,	180.96
H00979	HOLDEN CONSTRUCTION, INC.	6,972.00
H00982	HOLIDAY INN OF CONCORD	75.00
H00988	HOLIDAY INN-ROCHESTER AIRPORT	321.82
H01021	HOME DEPOT/GECC	8,397.02
H01035	HOME FLOORING & DESIGNS	4,350.00
H01051	HOME HEALTH & HOSPICE CARE	16,000.00
H01178	HONEYWELL INC	649.30
H01227	HOWARD P. FAIRFIELD, INC	46,626.14
H01229	HOWATT, RICHARD & ROBERTA	1,161.62
H01231	HOWE, DAVID	120.45
H01319	HUDSON ALIGNMENT	547.29
H01350	HUDSON ANIMAL HOSPITAL	490.42
H01375	HUDSON AUTO PARTS, INC.	126.82

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Vendor Number	Vendor Name	Amount for Year
H01445	HUDSON CHAMBER OF COMMERCE	575.00
H01490	HUDSON FALCONS	6,668.57
H01524	HUDSON JUNIOR WOMAN'S CLUB	150.00
H01655	HUDSON-LITCHFIELD NEWS	8,480.95
H01656	HUDSON-LITCHFIELD ROTARY	80.00
H01700	HUDSON MINUTEMEN	5,091.64
H01719	HUDSON MOBILE ESTATES	267.00
H01725	HUDSON MONUMENTS, INC	3,000.00
H01737	HUDSON MOTOR INN	477.00
H01750	HUDSON PAVING INC.	19,726.00
H01822	HUDSON POSTMASTER	15,519.23
H01838	HUDSON QUARRY	43.75
H01886	HUDSON RENTAL STORE	675.95
H01949	HUDSON SCHOOL DISTRICT	3,486.00
H01950	HUDSON SCHOOL DISTRICT	18,794,655.
H01960	HUDSON SERVICE CO.	334.63
H02100	HUDSON TASK FORCE ON SUICIDE	15,000.00
H02150	HUDSON TIRE MART INC.	962.00
H02200	HUDSON TROPHY COMPANY	3,853.50
H02250	HUDSON TRUE VALUE HARDWARE	4,073.71
H02450	HUMANE SOCIETY OF NE	35.00
H02610	HYSETTE, SHAWN	2,920.00
I00016	IAAO	200.00

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TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
I00144	ICMA CONFERENCE REGISTRATION	575.00
I00148	ICMA	448.46
I00150	ICMA RETIREMENT TRUST-457	27,268.58
I00151	ICMA DISTRIBUTION CENTER	290.00
I00165	ICPC/ALLEN L. KLINE	105.00
I00184	IKON CAPITAL	77.00
I00185	IKON OFFICE SOLUTIONS	4,070.30
I00186	IKON OFFICE SOLUTIONS	1,734.00
I00190	IMAGING MAGAZINE	10.00
I00205	INVENTORY TRADING COMPANY	126.00
I00270	IDEAL BUSINESS MACHINES INC	62.00
I00278	IDENTIFICATION RESEARCH	85.69
I00681	IMAGE CONVERSION SYSTEMS, INC	2,289.59
I00731	INDEPENDENT TESTING LABS	474.10
I00744	INDUSTRIAL CLEANING PRODUCTS	2,169.00
I00756	INDUSTRIAL SOLUTIONS	1,026.95
I00781	INMAC	469.39
I00785	INNOVATION GROUPS	14.70
I00803	INTERNAL REVENUE SERVICE	275.90
I00805	INTERNATIONAL ASSOC OF CHIEFS	4,965.00
I00809	INTN'L ASSOC. OF FIRE CHIEFS	90.00
I00813	INTN'L MUNICIPAL SIGNAL ASSOC	50.00
I00816	INT'L SOCIETY OF FIRE SERVICE	120.00

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Vendor Number	Vendor Name	Amount for Year
I00828	INTERSPIRO, INC	4,514.28
I00910	IRWIN, TOM	296.96
J00030	J.D. PLUMBING CO. INC.	97.50
J00045	J. DEARBORN ELECTRIC	2,989.88
J00058	J&J PARTY& JANITORIAL SUPPLIE	35.95
J00075	J. LAWRENCE HALL CO., INC.	19,236.62
J00076	JM DISTRIBUTORS	117.75
J00088	J.P. CHEMICAL COMPANY INC	555.00
J00100	J.S. TOWING	685.00
J00150	JACQUES PERSONNEL	620.00
J00175	JAFFREY FIRE PROTECTION CO IN	1,460.57
J00181	JAMAR TECHNOLOGIES	375.52
J00182	JAMES W. SEWALL CO.	35.00
J00201	JASPER, SHAWN	900.00
J00375	JEANNE D'ARC CREDIT UNION	17.30
J00675	JERRY CONSTRUCTION INC.	500.00
J00710	JERRY'S RADIO & TV SERVICE IN	263.00
J00856	J.R.'S DISCOUNT	54.00
J00880	JIFFY LUBE	593.02
J00924	JOHN GRAPPONE FORD	53,288.00
J00925	JOHN GRAPPONE FORD	.00
J01000	JOHNSON & DIX FUEL CORP.	67,384.49
J01494	JORDAN'S FURNITURE	364.00

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Vendor Number	Vendor Name	Amount for Year
J01495	JORDAN EQUIPMENT CO	672.13
J01700	JUSTICE PLANNING & MGMT ASSOC	345.00
K00020	KAESER AND BLAIR INC	588.03
K00063	KANE, JAMES M. & CRUZ, DIANA	856.96
K00100	KUSSMAUL ELECTRONICS CO.	120.65
K00105	KATZ, LAWRENCE E. ESQ.	413.00
K00210	KEARNS TECHNICAL SERVICES	354.00
K00211	KEARNS, TIMOTHY	1,084.69
K00270	KEENAN, MICHAEL P	154.54
K00350	KELLEY, PATRICIA	477.00
K00354	KELLEY COMPANY	695.48
K00374	KEMPTON, CALVIN A., JR.	175.93
K00413	KENDRICK ASSOC.	5,007.00
K00460	KENTROL INC	109.90
K01135	KINKO'S CUSTOMER ADMIN SERVS	41.25
K01300	KUSTOM SIGNALS, INC	2,107.39
L00010	L.W. BILLS COMPANY	22.46
L00015	L & D SAFETY MARKING CORP	15,745.10
L00030	L.E.MURAN/AN OFFICE DEPOT CO	8,229.81
L00045	LHS ASSOCIATES INC	19,333.47
L00075	LAB SAFETY	740.79
L00090	LACONIA YOUTH REC. LEAGUE	100.00
L00093	LAD REALTY CO.	778.00

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Vendor Number	Vendor Name	Amount for Year
L00097	LAKES FUEL INJECTION, INC.	468.92
L00165	LAMBERT, RHODA L.	25.00
L00175	LAMEIRAS, ARLENE	2,200.00
L00210	LAMPER, TIMOTHY	191.48
L00215	LANDMARK TITLE, INC.	21.51
L00226	LANE, DONNA KERWIN	5,000.00
L00227	ALBERT C. LANGLAND	1,570.51
L00255	MICHAEL LARRIVEE	.00
L00256	DEBRA LAROUCHE	28.50
L00280	LAW ENFORCEMENT SYSTEMS, INC.	112.25
L00338	LAUDIEN, GERD	705.00
L00346	LAVOIE, JASON	13.75
L00347	LAVOIE, JOHN P.	76.08
L00350	LAVOIE, LEAH	15.00
L00372	LEBOURDAIS, RICHARD & AUDREY	43.62
L00380	LEE FREIGHTLINER & EQUIPMENT	3,604.82
L00383	LEE, LINDA	250.00
L00391	LEHIGH SAFETY SHOES	454.75
L00393	LEGEND PROPERTY MANAGEMENT	41,744.00
L00394	LEHIGH MUNICIPAL LEASING, INC	15,064.39
L00471	LESCO, INC.	583.00
L00475	LESSARD BUS COMPANY	1,850.00
L00529	LIBERTY INTERNATIONAL TRUCKS	3,022.14

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Vendor Number	Vendor Name	Amount for Year
L00535	LIBITZ, LAURIE	57.68
L00630	LINSCOTT, CHRISTOPHER	134.00
L00695	LJ'S AUTO SALES & SERVICE	100.00
L00700	LOCKE, FRANCIS L. & BARBARA	43.74
L00705	LOCKE, ELAINE	15.00
L00825	IKON OFFICE SOLUTIONS	17,695.00
L01099	LOCKHEED MARTIN COMM'L ELEC.	174.14
L01100	LOCKHEED SANDERS, INC.	115,557.41
L01970	LONDONDERRY BASKETBALL CLUB	500.00
L02000	LONDONDERRY BOWLING CENTER	140.00
L02265	LOWELL FIVE CENT SAVINGS BANK	120.08
L02270	LOWELL SUN	100.80
L03500	LYNN PEAVEY COMPANY	242.15
M00035	MBA-NH	25.00
M00040	M.B. MAINTENANCE INC	194.50
M00044	MC GAUGE	144.40
M00050	MGM EQUIPMENT, INC.	872.89
M00054	M.L. & SONS ENTERPRISES, INC.	3,658.60
M00055	M & M ELECTRICAL SUPPLY CO	563.34
M00056	M & M AUTOMATED SERVICES CORP	861.90
M00060	M & N SPORTS	8,146.28
M00169	MCCRADY, DONALD	104.38
M00177	MACDUFFIE PETROLEUM	3,343.67

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Vendor Number	Vendor Name	Amount for Year
M00182	MACE SECURITY INTERNATIONAL	195.00
M00190	MACLEOD, BOB	37.50
M00200	MACMULKIN CHEVROLET	47,890.03
M00265	MADIGAN, EDWARD	14.00
M00297	MATRIX COMPONENTS, INC.	1,625.00
M00298	ACCESS CAPITAL, INC.	7,638.95
M00300	MAHONEY, MARION T.	68.18
M00315	MAINE ASSOCIATION OF	15.00
M00319	MAINE FIRE TRAINING & EDUC	30.00
M00350	MAMMOTH FIRE ALARMS	47.50
M00385	MANCHESTER HARLEY-DAVIDSON IN	14,121.07
M00500	MARCOTTE LAW FIRM	67.00
M00501	MARCOTTE, LYNN	109.00
M00509	MARCOTTE TROPHIES & AWARDS	43.80
M00660	MARJAM SUPPLY CO.	1,433.60
M00698	MARKWELL EQUIPMENT	400.00
M00733	MARSHALL, RICHARD	62.00
M00740	MARSHALL & SWIFT	175.95
M00748	MARTIN, JEANNE	1,251.06
M00753	MARTIN, WILLIAM D. & KATHLEEN	4,059.82
M00761	MASI PLUMBING & HEATING INC.	84.80
M00766	MASS CHAPTER OF IAAO	725.00
M00769	MASSEY, KENNETH	15,000.00

REPORT VENDTOT
Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
M00770	MASUNE	70.59
M01061	MAY, CYNTHIA	41.70
M01078	MAYNARD & LESIEUR INC	1,359.75
M01085	MAYNARD & PAQUETTE INC	753.00
M01090	MAYNARD, EMILE J. & DENISE	22.96
M01098	MAYOTTE, MICHAEL	40.26
M01100	MAZEROLLE, JEFFREY	3,123.00
M01101	MAZEROLLE & FRASCA	300.00
M01200	MCGRATH, JAMES	30.00
M01205	MCGRATH, KATELYNN	40.00
M01210	MCGRATH, MEAGAN	131.00
M01255	MCLLARKY, TERRANCE O.	995.00
M01259	MCGLAUGHIN, JAMES W.	558.20
M01262	MCNEIL, DONALD - FLEX	166.66
M01264	MCNOVICK INC.	579.73
M01265	MCGRAW-HILL, INC	146.18
M01269	MEINEKE DISCOUNT MUFFLERS	1,868.80
M01275	MELLO, RAYMOND	1,305.24
M01300	MELLON MORTGAGE COMPANY	23.72
M01405	MERCIER ENGRAVING AND AWARDS	133.00
M01410	MERCIER GROUP, THE	3,000.00
M01430	MERRIMACK BUSINESS EQUIPMENT	55.00
M01433	MERRIMACK VALLEY BUS.MACH.INC	625.00

REPORT VENDTOT
Town of Hudson, New Hampshire

TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
M01435	MERRIMACK CTY CONSERVATION DS	20.00
M01460	MERRIMACK YOUTH ASSOCIATION	450.00
M01500	MICHAILIDES, GAIL	30.00
M01508	MICHAUD, JAMES	410.80
M01510	MICHIE BUTTERWORTH	424.87
M01626	MICRO-SPOT	261.00
M01641	MIKE'S CUSTOM KANVAS	300.00
M01645	MILLPOND GRAPHICS	128.07
M01650	MILL STEEL SUPPLY COMPANY	145.00
M01653	MILLER BROS. INDUSTR. GASES	62.00
M01654	MILLER ENGINEERING & TESTING	359.00
M01655	MILLER CONTRACTING CORP.	3,728.50
M01665	MINE SAFETY APPLIANCES CO.	311.46
M01667	MINUTEMAN PRESS	97.30
M01669	MIRAK COMMERCIAL GROUP	61,500.00
M01670	MIRAK LEASING INC	6,570.00
M01678	MITCHELL, JOSEPH	465.44
M01685	MICHIE	2,322.78
M01686	MICHIE	243.39
M01701	MOBILEMEDIA	44.50
M01702	MOBILECOMM	2,377.25
M01703	MOBILECOMM	88.10
M01710	MONADNOCK MTN. WATER INC.	509.50

REPORT VENDTOT
Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
M01729	MOORE INDUSTRIAL HARDWARE	39.22
M01730	MOORE LUMBER CO OF NH, INC	28.95
M01750	MORGAN, RICHARD A. & BLANCHE	70.92
M01755	MORIN, DAVID	62.00
M01771	MORINE LUMBER CO.	94.20
M01775	MORIN'S LANDSCAPING INC.	119.98
M01850	MOTOR SERVICE & SUPPLY INC	2,074.58
M01900	MOTOROLA INC.	19,032.83
M02315	MUNICIPAL RESOURCES, INC	22,581.01
M02320	MUNICIPAL SOFTWARE SERVICES	2,200.00
N00001	1987 NASH-TAMPOSI LIMITED	5,716.71
N00010	NCSUA	4,736.00
N00065	NHACD	15.00
N00068	NHPA	25.00
N00290	NASH FAMILY INV. PROPERTY	23,797.31
N00382	NASHUA FORD	948.11
N00400	NASHUA, CITY OF	849.03
N00401	NASHUA, CITY OF	330,020.99
N00404	NASHUA, CITY OF	80.00
N00708	NASHUA DISTRICT COURT	25.00
N00720	NASHUA DISTRICT EMS	80.00
N00747	NASHUA FARMERS' EXCHANGE	2,546.10
N00843	NASHUA LUMBER CO., INC.	25.00

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Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
N00860	NASHUA MEDIATION PROGRAM	1,550.00
N00861	NASHUA, CITY OF	525.00
N00880	SOUTH NH REG MEDICAL CENTER	8.00
N01000	NASHUA REGIONAL PLANNING COMM	13,926.00
N01038	NASHUA REGIONAL SOLID WASTE	5,926.00
N01075	NASHUA SOUP KITCHEN & SHELTER	5,000.00
N01080	NASHUA TRANSIT SYSTEM	13,573.00
N01150	NASHUA WALLPAPER	713.31
N01213	NATIONAL AUTOMOBILE DEALERS	52.00
N01275	NATIONAL BUSINESS INSTITUTE	765.00
N01320	NAT'L CERT PROG FOR CONST	75.00
N01360	NAT'L ENVIRONMENTAL HLTH ASSO	127.50
N01400	NATIONAL FIRE PROTECTION ASSO	1,552.75
N01401	NFPA	71.35
N01740	NATIONAL MARKET REPORTS, INC	296.00
N01748	NAT'L NEIGHBORHOOD WATCH INST	55.00
N01854	NATIONAL REGISTRY OF EMTS	145.00
N01869	NATIONAL SAFETY CLEAN	334.87
N01888	NAT'L SOCIETY OF EXEC FIRE OF	25.00
N01928	NAT'L TACTICAL OFFICERS ASSOC	30.00
N02090	NEOFOTISTOS, JAMES & LORRAINE	74.62
N02100	NEOTRONICS OF NORTH AMERICA	1,217.31
N02150	NEPTUNE INC.	18,966.05

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Vendor Number	Vendor Name	Amount for Year
N02185	NEVADA BOB'S DISCOUNT	173.76
N02242	NE ASSOC OF CHIEFS OF POLICE	50.00
N02250	NEW ENGLAND BARRICADE	4,528.02
N02260	NEW ENGLAND CEMENT BLOCK	1,881.16
N02325	NEW ENGLAND BUSINESS SERVICE	374.35
N02335	NEW ENGLAND DUPLICATOR, INC	411.00
N02345	NEFAMA	35.00
N02346	NEW ENGLAND FIRE EQUIPMENT	1,373.03
N02350	NEW ENGLAND FIRE EQUIPMENT CO	685.99
N02355	N.E. FABRICATING & WELDING	3,215.00
N02360	NEW HORIZONS COMPUTER LRNG CT	2,147.00
N02361	NEIWPC	30.00
N02363	NE INSTITUTE OF LAW ENFORCE MGMT	450.00
N02364	NEW ENGLAND MICROGRAPHICS, IN	51.40
N02365	N.E. MUNICIPAL EQUIPMENT CO	1,317.58
N02380	NEW ENGLAND PRECAST CORP.	280.50
N02388	N.E. REAL ESTATE JOURNAL	99.00
N02389	NEW ENGLAND SECTION	180.00
N02425	NE STATE POLICE INFO NETWORK	100.00
N02568	NH ASSOC OF ASSESSING OFFICIALS	45.00
N02570	NH ASSOC OF ASSESSING OFF'L	285.00
N02575	NH ASSOC OF CHIEFS OF POLICE	75.00
N02590	NH ASSOCIATION OF CONSERVATION	639.00

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Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
N02606	NH ASSOC OF FIRE CHIEFS	200.00
N02620	NEW HAMPSHIRE BAR ASSOC.	190.00
N02661	NHBOA	50.00
N02662	NHBOA, TREASURER	144.00
N02663	NHBOA	134.00
N02698	NH CELEBRATES WELLNESS	570.00
N02785	NH CITY & TOWN CLERK ASSOC.	20.00
N02850	NH COMMUNITY TECHNICAL COLLEG	318.00
N02855	NH COALITION FOR THE HOMELESS	71.25
N02905	NEW HAMPSHIRE EDITIONS	20.00
N02991	NH FIRE PREVENTION SOCIETY	24.00
N03032	NH FIRE STANDARDS & TRAINING	3,056.25
N03033	NH FIRE STANDARDS & TRAINING	1,169.08
N03058	NH GOOD ROADS ASSOCIATION	25.00
N03109	NH HEALTH OFFICERS ASSOC	40.00
N03125	NH HYDRAULICS, INC.	1,968.48
N03135	NHIAAI	70.00
N03174	NH LOCAL WELFARE ADMIN ASSOC	25.00
N03215	NEW HAMPSHIRE MAILING SERVICE	9,884.45
N03220	NEW HAMPSHIRE MUNICIPAL ASSOC	8,678.05
N03221	NHMA BUDGET WORKSHOP	45.00
N03224	NHMMA	495.00
N03225	NHMA HEALTH INSURANCE TRUST	10,472.34

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Vendor Number	Vendor Name	Amount for Year
N03226	NHMA HEALTH INSURANCE TRUST	20,512.94
N03227	NHMA HEALTH INSURANCE TRUST	496,487.90
N03228	NHMA HEALTH INSURANCE TRUST	21,863.50
N03229	NHMA HEALTH INSURANCE TRUST	68,019.68
N03252	NHMA PROPERTY-LIABILITY	159,422.00
N03254	NEW HAMPSHIRE MUNICIPAL	36.00
N03302	NH MUNICIPAL SIGNAL ASSOC INC	20.00
N03351	N.H./NORTHEAST CREDIT SEVICE	83.50
N03360	NHOSP-PLANNING CONFERENCE	105.00
N03449	NH RETIREMENT SYSTEM	144.00
N03450	NH RETIREMENT SYSTEM-EMPLOY	183,565.78
N03500	NH RETIREMENT SYSTEM-FIRE	145,651.05
N03550	NH RETIREMENT SYSTEM-POLICE	161,349.01
N03567	NH ROAD AGENTS ASSOCIATION	20.00
N03588	NEW HAMPSHIRE SAFE & LOCK CO	276.70
N03625	NH STATE FIREMENS ASSOC	288.00
N03640	NH STATE PERMANENT	20.00
N03680	NH TAX COLLECTORS' ASSOC	20.00
N03700	NH USSSA SOFTBALL	3,248.00
N04252	NICHOLS, CECILE	43.30
N04265	NICHOLS, PHILLIP	400.00
N04700	NORTH SHORE MUSIC THEATRE	325.00
N04710	NORTHEAST INTERAGENCY	31.05

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Vendor Number	Vendor Name	Amount for Year
N04765	ARMORED MOTOR SERVICE	4,613.50
N04772	NORTHEAST CREDIT SERVICES	43.80
N04779	NORTHEAST ELECTRONICS, INC.	210.00
N04850	NORTHEAST UTILITIES	269.00
N04851	NORTHEAST UTILITIES	414.00
N04875	NNECAPA	290.00
N04880	NORWEST MORTGAGE, INC.	2,734.66
N04882	NORWEST MORTGAGE, INC.	3,733.15
N04906	NORWEST MORTGAGE, INC.	1,797.54
N04950	NUTE, LISA - FLEX	573.60
N04951	NUTE, LISA	334.95
N04955	NYAMBATI, JAMES M.	269.00
N04961	NYNEX	49,739.06
N04962	NYNEX MOBILE COMMUNICATIONS	159.98
O00090	OBENLAND, ROBERT D/B/A	433.00
O00096	O'BRIEN, JAMES J. & PATRICIA	20.67
O00100	OBIS COMPANY INC	5,757.66
O00135	OCCUPATIONAL HEALTH CENTER	1,000.00
O00243	OFFICEMAX CREDIT PLAN	26.95
O00270	OFFICE OF STATE PLANNING	127.00
O00315	OHANIAN, PETER & DONNA	84.67
O00374	OLEKSAK, WILLIAM	45.42
O00548	ONE HOUR MARTINIZING	5,390.00

REPORT VENDTOT
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Vendor Number	Vendor Name	Amount for Year
000549	O'NEIL, ROGER	57.27
000650	ORACLE CORPORATION	358.25
000900	OSCO DRUG #982	406.02
001200	OUELLETTE & SONS ROOFING CO	19,172.00
P00005	P.J. EQUIPMENT, INC.	2,904.71
P00006	PHCC OF NEW HAMPSHIRE	80.00
P00060	PAGEWOOD ASSOC L. P.	1,090.00
P00095	PAGE NEW ENGLAND	557.71
P00150	PAPERDIRECT, INC	17.90
P00161	JAMES PAQUETTE	62.00
P00198	PARKER-DANNER COMPANY	114.60
P00210	KEVIN PARSONS	40.65
P00242	MOORE INDUSTRIAL HARDWARE	188.25
P00294	PELHAM DIESEL	12,309.98
P00296	PELLETIER, GREGG	159.00
P00297	PELKEY, RAYMOND A.	2,398.94
P00300	PELMAC INDUSTRIES INC	1,735.00
P00355	PENNEY FENCE	550.00
P00367	PEOPLES HERITAGE BANK	702.22
P00391	PERFECTA CAMERA	349.99
P00400	PERK FUND	34.51
P00540	PETE'S GUN & TACKLE SHOP	423.00
P00543	PETERSEN, JAMES	3,000.00

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Vendor Number	Vendor Name	Amount for Year
P00546	PETS CARE	83.79
P00547	PETER THE TAYLOR	40.00
P00549	PETS CARE	249.77
P00555	PETTY CASH-HUDSON POLICE DEPT	426.46
P00560	PETTY CASH - FINANCE	963.65
P00565	PETTY CASH-HUDSON FIRE DEPT	279.91
P00582	PHILLIPS, TYLER	25.00
P00586	PHILLIPS, JAY & CARRIE	233.15
P00624	PHYSIO-CONTROL CORP	10,945.50
P00677	PICTURE PERFECT	1,213.28
P00684	PIERCE, WANDA	25.00
P00699	PIKE, NEIL	295.20
P00850	PITNEY BOWES INC	2,064.44
P00851	PITNEY BOWES CREDIT CORP	6,891.84
P00852	PIZZA MAN OF HUDSON	563.20
P01045	PLANTE, MARIO & DENYSE	334.00
P01053	PLODZIK & SANDERSON	20,986.00
P01112	POLEWARCZYK, PATRICIA	15.00
P01113	POIRIER, NORMAND L. & LORRIE	84.19
P01125	PONEMAH FARMS	200.00
P01133	PORTSMOUTH, CITY OF	92.88
P01192	POSEIDON AIR SYSTEMS	5,673.00
P01201	POST PERFECT	107.00

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Vendor Number	Vendor Name	Amount for Year
P01202	POSTAGE BY PHONE SYSTEM	200.00
P01206	POULIN, GERARD & JOHANNE	17.60
P01216	POWERPHONE	292.45
P01239	PRECISION MECHANICAL CONTR.	598.44
P01245	PREMIER INDUSTRIES	337.44
P01247	PRESSTEK, INC.	271.43
P01255	PRINT FACTORY	2,589.96
P01257	PROCHEFS CATERING	53.46
P01258	PROCON	12,300.00
P01260	PRODIGY SERVICES COMPANY	19.48
P01262	PROFESSIONAL EQUIPMENT	69.90
P01263	PROFESSIONAL FIREFIGHTERS	278.00
P01290	PROLYN CORP	3,139.00
P01291	PROLYN CORP	3,400.00
P01300	PROVENCAL, REGGIE	469.56
P01325	PRYOR RESOURCES INC	248.00
P01350	PSYCHOTHERAPY ASSOCIATES INC	1,200.00
P01450	PUBLIC SERVICE CO OF NH	245,430.04
P01453	PSNH	414.00
P01600	PUFCO	61.50
P01620	PUTNAM, KIMBALL T. & LAURI D.	1,620.48
Q00025	QUALITY REFRESHMENT SERVICES	1,723.19
Q00175	QUILL CORPORATION	636.30

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Vendor Number	Vendor Name	Amount for Year
Q00250	QUINLAN PUBLISHING COMPANY	88.81
R00025	R.B. ALLEN CO INC	663.20
R00078	R.E. ERICKSON CO., INC.	3,654.22
R00094	R.R. DONNELLEY & SONS CO.	1,497.06
R00095	R and R COMMUNICATIONS	3,894.74
R00098	RAPE&ASSAULT SUPPORT SERV. IN	5,000.00
R00099	R.S.C. FUNDS, INC.	10.37
R00100	R. WHITE EQUIPMENT CENTER, IN	1,795.20
R00250	RADIO SHACK	573.97
R00257	RADISSON INN	196.02
R00290	RALPH PILL ELECTRICAL SUPPLY	426.08
R00350	RAYMOND & WHITCOM TRAVEL	257.00
R00366	RAY'S REPAIR SERVICE	570.00
R00400	R.C. HAZELTON CO. INC.	60.87
R00424	RED WING SHOE STORE	1,994.00
R00426	REDA, JANICE M.	100.51
R00435	REIDY, GARY & LINDA	1,187.70
R00436	RELIABLE SERVICE	32.50
R00465	RETRO-FIT, INC.	8,284.51
R00480	REYNOLDS, MICHAEL - FLEX	4,447.68
R00481	REYNOLDS, MICHAEL	799.21
R00482	REYNOLDS, MYRNA M.	137.06
R00557	RICHARD MECHANICAL CO.	7,037.82

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Vendor Number	Vendor Name	Amount for Year
R00558	RICKER, THOMAS	47.75
R00560	RIENDEAU PRINTING CORP	6,855.48
R00571	RIVERVIEW INDUSTRIAL PK ASSOC	27,743.31
R00588	ROBERT, RICHARD J.	123.47
R00601	RO-BRAND PRODUCTS	30.54
R00623	ROCHESTER 100, INC	31.35
R00726	RODGERS, BARBARA	40.35
R00730	RODGERS, GARY	321.84
R00780	RODONIS FARM	601.75
R00900	ROLLER KINGDOM	2,400.00
R00950	RON RICARD PLUMBING &	88.36
R01225	ROY, GEORGE	678.28
R01450	RUDOLPH, MICHELLE	33.07
R01525	RUDY'S VACUUM CLEANER & REPAI	152.99
R01593	RUSSELL AUTO BODY	1,900.00
R01596	RUSSELL AUTO INC	1,900.00
R01597	RUSSELL'S AUTO BODY	950.00
R01598	RUSSELL CONSULTING	15,000.00
R01610	RYAN, KATHLEEN	16.73
S00020	SMS SYSTEMS MAINTENANCE SVC	25,332.00
S00190	SAFETY-KLEEN CORP	261.15
S00230	SAINT ANSELM COLLEGE	1,110.00
S00235	ST. JOSEPH COMMUNITY SVCS INC	2,400.00

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Vendor Number	Vendor Name	Amount for Year
S00250	ST. JOSEPH HOSPITAL	7,953.05
S00254	ST. LAURENT, FLORENCE	257.21
S00255	SALEM SCREEN PRINTERS	12,525.66
S00257	SALEM DOOR & HARDWARE, INC.	160.00
S00275	SAM'S CLUB	7,321.56
S00302	SANTOS, RONALD & MARY	1,937.69
S00303	SANSOUCY, GEORGE E	112,806.57
S00304	SARRIS, JOHN R	1,593.19
S00305	SASSAK, DAVID	62.00
S00306	SCARPO, GREGORY	700.00
S00309	SAUTER, JOHN	98.46
S00310	SCHERBON CONSOLIDATED INC	635.00
S00312	SAUL MINEROFF ELECTRONICS INC	850.00
S00313	SCANZANO, TOM	47.54
S00314	SCHEAFFER, WILLIAM & FAITH	403.47
S00319	SCHULTE, THOMAS W. & BARBARA	388.59
S00323	SCIENCE CENTER OF N.H.	270.00
S00405	SCOTSMAN GROUP	80.00
S00479	SCOTTIE INDUSTRIES INC	1,225.00
S00525	SEACOAST BUSINESS MACHINES	1,203.76
S00530	SEA CONSULTANTS, INC.	4,955.00
S00548	SEAL-TEC ASPHALT COATINGS	2,856.45
S00555	SEAMANS	364.04

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Vendor Number	Vendor Name	Amount for Year
S00581	SEARS	104.38
S00583	SECRETARY OF VETERANS AFFAIRS	243.33
S00585	SECOND GENERATION PROPERTY	11,938.77
S00586	SEMIKRON, INC.	50.00
S00591	SEMPLE, ALAN	112.90
S00594	SENTRY MEDICAL PRODUCTS	245.03
S00607	SERA, STEPHEN & TERRILYN	1,547.99
S00608	SEWADE, SHANE	15.00
S00609	SERESCNET	840.00
S00614	SHARON, PAUL	1,653.74
S00620	SHAUGHNESSEY, EDWARD T. & KAT	100.51
S00626	SHAWMUT BANK CONNECTICUT, NA	122,885.00
S00629	SHAWVER, DOUGLAS	37.66
S00657	SHEPARD'S / MCGRAW-HILL INC	373.50
S00799	SHERATON NEEDHAM M.A.	805.20
S00809	RICHARD SHERBURNE, INC.	516.59
S00860	SHERWIN-WILLIAMS	463.29
S00861	SHERWIN-WILLIAMS	174.14
S00901	SHOOTING SPORTS SUPPLY	2,618.60
S00913	SIGARMS INC.	85.86
S00917	SIGNATURE COMPUTERS	7,507.00
S00920	SILVER FOX INN, GROUP RESERVA	150.54
S00950	SIMPLEX TIME RECORDER	112.00

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Vendor Number	Vendor Name	Amount for Year
S00982	SIR SPEEDY PRINTING	532.40
S01013	SIRCHIE FINGER PRINT	918.22
S01025	SITEK PC OUTLET	8,759.50
S01049	SKILLPATH SEMINARS	599.95
S01130	SMITH FARM	-28.00
S01140	SMITH, MARJORIE C.	914.09
S01175	SMITH'S PLUMBING & HEATING	4,119.46
S01181	SMITH, THOMAS E.	28.00
S01270	SNIDE, SUSAN	34.98
S01310	SOBEL, STEVEN N., Ph.D.	1,229.95
S01322	SOFTWARE SAFARI	10,609.70
S01325	SOUHEGAN MUTUAL FIRE AID ASSO	50.00
S01430	SONIC COMMUNICATIONS, INC.	637.76
S01490	SOUSA REALTY	10.00
S01491	SOUTHTECH ACADEMY FOUNDATION	20.00
S01507	S.E.N.H.H.M.M.A.D.	3,500.00
S01530	SOUTHERN NH SERVICES	272.09
S01550	SOUTHWORTH-MILTON INC.	19,391.95
S01590	SPAULDING COMPANY INC	269.64
S01600	SHEEHAN, PHINNEY, BASS & GREE	.00
S01690	SPILLER'S	514.92
S01705	SPIRE TECHNOLOGY INC	35.00
S01745	SPRINT	17.17

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Vendor Number	Vendor Name	Amount for Year
S01746	STABLE YARD & TACK	91.80
S01759	STANDARD FUSE	88.61
S01781	STAPLES, INC	706.16
S01782	STAPLES, INC	1,594.10
S01783	STAPLES CREDIT PLAN	1,109.64
S01840	STATE CHEMICAL MFG CO	296.61
S01859	STATE OF NH - DRA	20.00
S01860	STATE OF NH/DEPT OF SAFETY	3,653.40
S01866	STATE OF NEW HAMPSHIRE -U.C.	110.57
S01869	STATE OF NH - OSP/GRP	15.00
S01879	STATE OF NH - WATER WELL BOAR	5.00
S02058	STATEWIDE COMMUNICATIONS	13,573.80
S02163	STELLOS	1,525.85
S02192	STEVIE P'S YACHT CLUB	100.92
S02300	STINGER SPIKE SYSTEMS, INC.	459.00
S02610	STRATHAM TIRE	2,826.00
S02850	SUBURBAN AUTO	1,713.30
S02885	SULLIVAN, THOMAS	142.56
S02900	SULLIVAN TIRE COMPANIES	6,800.83
S02995	SUN, THE	180.60
S03400	SURPLUS OFFICE EQUIPMENT, INC	584.00
S03405	SURPLUS OFFICE SUPPLY II	75.00
S03590	SYNDISTAR, INC.	203.00

REPORT VENDTOT
Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
T00050	T-BONES -- TB-TWO, INC.	645.54
T00091	T & J MORRIS	1,250.10
T00100	TST EQUIPMENT INC	904.10
T00170	TAMARACK LANDSCAPING, INC.	261.00
T00202	TANGUAY, DAVID	245.00
T00240	TASK FORCE TIPS	435.31
T00248	TASTULA, ALLAN R.	58.90
T00290	TATE BROS. PAVING CO INC	3,090.00
T00300	TATE, LORRAINE	628.00
T00315	TAYLOR, KATIE	24.00
T00321	TAYLOR, STEVEN	21.00
T00500	TELEGRAPH PUBLISHING CO	2,878.38
T00750	THOMPSON PUBLISHING GROUP	594.00
T00759	TIEDEMANN, MICHAEL S.	144.63
T01000	TIMBERLAND MACHINERY	864.87
T01030	TINY'S GARAGE	145.00
T01032	TIP TOP TREE SVC & LNDSCPNG	5,125.00
T01033	TOSHIBA ACCESSORIES	85.00
T01035	TOTAL AIR SUPPLY	28.05
T01037	TOOL WAREHOUSE	362.00
T01039	TOUSIGNANT, ROBERT	21.60
T01040	TOTAL WASTE MANAGEMENT	30.00
T01055	TOWN HALL PRESS	663.35

REPORT VENDTOT

Town of Hudson, New Hampshire

TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
T01074	TOWN OF HUDSON	135.68
T01075	TOWN OF HUDSON - SEWER UTILIT	37,382.11
T01076	TOWN OF HUDSON	1,180,150.3
T01077	TOWN OF HUDSON	93,000.00
T01078	TOWN OF HUDSON, NH	979.00
T01104	TOWN OF MILFORD	284.50
T01107	TOWN OF PELHAM	985.00
T01110	TOWN OF SALEM	567.30
T01200	TPA NATIONAL HEADQUARTERS	10.00
T01316	TRAFFIC ENGINEERING AND SALES	1,990.00
T01360	TRAFFIC SAFETY & SIGNS, INC.	3,038.07
T01369	TRANSAMERICA REAL ESTATE	59.27
T01370	TRANSAMERICA REAL ESTATE	1,874.99
T01371	TRANSAMERICA REAL ESTATE TAX	3,925.65
T01380	TREADWAY GRAPHICS	1,559.12
T01393	TREASURER, STATE OF NH	7,015.00
T01394	TREASURER, STATE OF NH	25.00
T01395	TREASURER, STATE OF N.H.	489.66
T01510	TREASURER, STATE OF N.H.	215.00
T01518	TREASURER, STATE OF NH	480.00
T01530	TREASURER, STATE OF N.H.	250.00
T01545	TREASURER, STATE OF N.H.	150.00
T01580	TREASURER, STATE OF N.H.	125.00

REPORT VENDTOT
Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
T01591	TREASURER - STATE OF NH	50.00
T01592	TREASURER - STATE OF NH	150,000.00
T01610	TRISTATE TEXTILES, INC.	532.00
T01690	TUCKAHOE TURF FARM	297.50
T01699	TUMSAROCH, PHYLLIS J.	563.00
T01711	TURMEL, JASON	240.00
T01712	TURNER, THOMAS P	3,231.14
T01718	TW COM CORP.	2,546.64
T01720	TWO EXECUTIVE DRIVE ASSOC.	5,892.18
T01735	TYPEWRITER SHOP, THE	213.37
U00034	UNITED STATES POSTAL SERVICE	2,100.00
U00035	UNITED STATES POSTAL SERVICE	725.20
U00036	U.S.P.C.A. REGION 4	35.00
U00050	UARCO INCORPORATED	266.55
U00099	UNION LEADER CORPORATION	780.00
U00100	UNION LEADER CORPORATION	253.25
U00610	UNITED SUPPLY CO	8.16
U00615	UNITED TRUCK PARTS	650.00
U00616	UNITED UNIFORM COMPANY, INC.	92.94
U00780	UNIVERSITY CONFERENCE SERVICE	284.00
U00800	UNIVERSITY OF NEW HAMPSHIRE	85.00
U00801	UNIVERSITY OF NEW HAMPSHIRE	680.00
U00802	UNIVERSITY OF NEW HAMPSHIRE	75.00

REPORT VENDTOT
Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
U00900	UNLIMITED OVERHEAD DOOR	4,750.00
U01000	UPTON, SANDERS & SMITH	2,335.90
U01001	URBAN, JOYCE	475.94
V00100	VANASSE HANGEN BRUSTLIN, INC.	7,926.43
V00112	VARNUM, RIDDERING, SCHMIDT	45.00
V00115	VARO	865.57
V00143	VENUE WEST	200.00
V00160	LEONARD VIGEANT	3,727.85
V00191	VISTAR AUTO GLASS	339.78
V00197	VOCATIONAL BUILDING TRADES	1,764.00
V00300	VOYCE	151.83
V00600	VULC TECH OF NEW ENGLAND INC	4,027.60
W00005	W. A. KRAFT CORP.	352.62
W00020	W.D. PERKINS	7,625.65
W00025	W. S. DARLEY	198.81
W00030	W.T. SUPPLY CO INC	20,764.63
W00045	W.W. GRAINGER, INC	1,030.44
W00100	WALL STREET JOURNAL	164.00
W00102	WALLACE, GERALD	32.90
W00107	WALLACE, PAUL	1,626.00
W00149	WAL-MART STORES, INC.	19.72
W00150	WAL-MART STORE # 01-1785	4,082.67
W00298	WASTE, INC.	421.63

REPORT VENDTOT
Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
W00419	WEATHER SERVICES CORP	700.00
W00440	WEBER, JOHN F. & NORMA	100.00
W00477	WEBSTER, GARY	75.00
W00486	WIERS, JANICE	80.67
W00489	WELCH, SUSAN	108.00
W00490	WELD POWER SERVICE CO	330.00
W00492	WELLS CARGO INC.	2,000.00
W00518	WESTCOTT COMMUNICATIONS	780.00
W00525	WEST GROUP	360.57
W00538	WESTON & SAMPSON ENGINEERS, I	70.00
W00640	WHELEN ENGINEERING	98.00
W00646	WHITE, LAUREN M.	83.79
W00648	WHITE MOUNTAIN COMPUTER	1,257.95
W00653	WHITE, WILLIAM R. & SHARON	294.90
W00660	WILDFIRE PACIFIC, INC.	3,369.32
W00678	WINN, EVA G. ESTATE	3,096.95
W00762	WILLARD'S RADIATOR INC	430.00
W00830	WINDHAM INDUSTRIAL REPAIR	5,024.27
W00835	WINDSHIELDS AMERICA, INC	1,133.17
W00850	WINTER BASKETBALL LEAGUE	14,150.00
W00890	WOODY'S AUTO REPAIR	65.00
W00995	WORK'N GEAR	5,592.25
W01761	WOZNIAK, JOSEPH A. & CLAIRE	100.00

REPORT VENDTOT

Town of Hudson, New Hampshire

TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 1997

Vendor Number	Vendor Name	Amount for Year
W02000	WULF, GARY W.	10,798.79
W02025	WYMAN'S CHEVROLET CO., INC.	39,000.00
Y00005	YANKEE CUSTOM INC.	817.76
Z00042	ZAKOS, PRISCILLA	19.51
Z00043	ZAKOS, PRISCILLA, FLEX PLAN	646.62
Z00044	ZAKOS, PETER	410.00
Z00045	ZAX CORPORATION	86.57
Z00075	ZEE MEDICAL SERVICE CO.	364.55
Z00085	ZEP MANUFACTURING COMPANY	735.48
Z00100	ZETRON, INC.	34.28

**Financial Statements
and
Supplemental Schedules
June 30, 1997**



*Hill Memorial Library,
Hudson, New Hampshire*

TOWN OF HUDSON,
NEW HAMPSHIRE

FINANCIAL STATEMENTS
AND SUPPLEMENTAL SCHEDULES

JUNE 30, 1997

TOWN OF HUDSON, NEW HAMPSHIRE

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PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380

INDEPENDENT AUDITOR'S COMMUNICATION OF REPORTABLE CONDITIONS AND OTHER MATTERS

To the Members of the
Board of Selectmen
Town of Hudson
Hudson, New Hampshire

In planning and performing our audit of the Town of Hudson for the year ended June 30, 1997, we considered the Town's internal control structure in order to determine the scope of our auditing procedures for the purpose of expressing our opinion on the financial statements. Our review of these systems was not intended to provide assurance on the internal control structure and should not be relied on for that purpose.

Under the standards established by the American Institute of Certified Public Accountants, reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control structure that, in our judgment, could adversely affect the Town's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements. A material weakness is a reportable condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities, in amounts that would be material in relation to the financial statements being audited, may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might constitute reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses as defined above.

The following conditions were noted that we do not consider to be material weaknesses:

HILLS MEMORIAL LIBRARY

Disbursements recorded in the "Trustee's Account" did not have any supporting documentation in most instances. All disbursements should have proper supporting documentation that has been approved by the Library Director prior to disbursement of funds.

SEWER FUND

Capital Assessment records are not being reconciled to the general ledger on a regular basis. It has been noted that these records are still being kept manually, but are in the process of being computerized. Once this is done, a reconciliation should be performed routinely.

FOLLOW-UP OF PRIOR YEAR COMMENTS

The new Treasurer appointed September 1, 1996, addressed areas of concern as noted in our previous management letters. Bank statements were reconciled monthly, and reports are being filed with the Board of Selectmen on a timely basis. We are very pleased with improvements in the Treasury functions.

We are pleased to report that, during the course of our review of internal controls, no material weaknesses in the Town's accounting systems and records were identified. Minor weaknesses or other considerations coming to our attention were generally procedural in nature and dealt with administrative or recordkeeping practices. In these instances, we made specific recommendations or provided instruction to those individuals involved during the course of our audit fieldwork. Overall, we were very pleased with the efforts made by the new Finance Director and Town Accountants in preparing for the 1996-97 audit.

This report is intended solely for the information and use of management and others within the administration. This restriction is not intended to limit distribution of this report, which is a matter of public record.

*Plodzik & Sanderson
Professional Association*

August 28, 1997

PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380

INDEPENDENT AUDITOR'S REPORT

To the Members of the
Board of Selectmen
Town of Hudson
Hudson, New Hampshire

We have audited the accompanying general-purpose financial statements of the Town of Hudson as of and for the year ended June 30, 1997 as listed in the table of contents. These general-purpose financial statements are the responsibility of the Town's management. Our responsibility is to express an opinion on these general-purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the general-purpose financial statements referred to above present fairly, in all material respects, the financial position of the Town of Hudson, as of June 30, 1997, and the results of its operations and the cash flows of its nonexpendable trust funds for the year then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the general-purpose financial statements of Town of Hudson taken as a whole. The combining and individual fund financial statements listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general-purpose financial statements of the Town of Hudson. Such information has been subjected to the auditing procedures applied in the audit of the general-purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general-purpose financial statements taken as a whole.

August 28, 1997

*Plodzik & Sanderson
Professional Association*

*EXHIBIT A
TOWN OF HUDSON, NEW HAMPSHIRE
Combined Balance Sheet - All Fund Types and Account Groups
June 30, 1997*

<u>ASSETS AND OTHER DEBITS</u>	<u>Governmental Fund Types</u>		<u>Fiduciary Fund Types</u>
	<u>General</u>	<u>Special Revenue</u>	<u>Trust and Agency</u>
<u>Assets</u>			
Cash and Equivalents	\$ 13,927,410	\$ 2,847,648	\$ 907,816
Investments		1,524,122	1,109,673
<u>Receivables (Net of Allowances For Uncollectibles)</u>			
Taxes	3,659,667		
Accounts	93,052	28,901	
<u>Special Assessments</u>			
Current		105,585	
Noncurrent		1,068,691	
Intergovernmental	2,510		
Interfund Receivable	15,290	42,248	114,754
Elderly Tax Liens	54,649		
Elderly Tax Liens Reserved Until Collected	(54,649)		
Prepaid Items	1,998		
Fixed Assets			
<u>Other Debits</u>			
Amount to be Provided for Retirement of General Long-Term Debt	_____	_____	_____
 TOTAL ASSETS AND OTHER DEBITS	 <u>\$ 17,699,927</u>	 <u>\$ 5,617,195</u>	 <u>\$ 2,132,243</u>

<u>Account Groups</u>		
<u>General Fixed Assets</u>	<u>General Long-Term Debt</u>	<u>Total (Memorandum Only)</u>
\$	\$	\$ 17,682,874
		2,633,795
		3,659,667
		121,953
		105,585
		1,068,691
		2,510
		172,292
		54,649
		(54,649)
		1,998
17,043,601		17,043,601
	<u>4,957,403</u>	<u>4,957,403</u>
<u>\$ 17,043,601</u>	<u>\$ 4,957,403</u>	<u>\$ 47,450,369</u>

EXHIBIT A (Continued)
TOWN OF HUDSON, NEW HAMPSHIRE
Combined Balance Sheet - All Fund Types and Account Groups
June 30, 1997

<u>LIABILITIES, EQUITY AND OTHER CREDITS</u>	Governmental Fund Types		Fiduciary Fund Types
	General	Special Revenue	Trust and Agency
<u>Liabilities</u>			
Accounts Payable	\$ 128,344	\$ 5,400	\$
Accrued Payroll and Benefits	132,152		
Intergovernmental Payable		113,264	196,960
Interfund Payable	156,870	15,422	
Escrow and Performance Deposits			1,017,285
Deferred Tax Revenues	14,507,071		
Other Deferred Revenues		1,130,747	
General Obligation Debt Payable			
Accrued Landfill Closure and Postclosure Costs			
Capital Leases Payable			
Compensated Absences Payable			
Total Liabilities	14,924,437	1,264,833	1,214,245
<u>Equity and Other Credits</u>			
Investment in General Fixed Assets			
<u>Fund Balances</u>			
Reserved For Contingencies	755,000		
Reserved For Endowments			139,891
Reserved For Encumbrances	326,420	84,001	
Reserved For Special Purposes	920	3,082,070	778,107
<u>Unreserved</u>			
Designated For Special Purposes		1,186,291	
Undesignated	1,693,150		
Total Equity and Other Credits	2,775,490	4,352,362	917,998
TOTAL LIABILITIES, EQUITY AND OTHER CREDITS	\$ 17,699,927	\$ 5,617,195	\$ 2,132,243

<u>Account Groups</u>		
<u>General Fixed Assets</u>	<u>General Long-Term Debt</u>	<u>Total (Memorandum Only)</u>
\$	\$	\$ 133,744
		132,152
		310,224
		172,292
		1,017,285
		14,507,071
		1,130,747
	3,930,000	3,930,000
	345,000	345,000
	80,937	80,937
	<u>601,466</u>	<u>601,466</u>
	<u>4,957,403</u>	<u>22,360,918</u>
17,043,601		17,043,601
		755,000
		139,891
		410,421
		3,861,097
		1,186,291
		<u>1,693,150</u>
<u>17,043,601</u>		<u>25,089,451</u>
<u>\$17,043,601</u>	<u>\$ 4,957,403</u>	<u>\$ 47,450,369</u>

The notes to financial statements are an integral part of this statement.

EXHIBIT B
TOWN OF HUDSON, NEW HAMPSHIRE
Combined Statement of Revenues, Expenditures and Changes in Fund Balances
All Governmental Fund Types and Expendable Trust Funds
For the Fiscal Year Ended June 30, 1997

	<u>Governmental Fund Types</u>			<u>Fiduciary</u> <u>Fund Type</u>	<u>Total</u> <u>(Memorandum</u> <u>Only)</u>
	<u>General</u>	<u>Special</u> <u>Revenue</u>	<u>Capital</u> <u>Projects</u>	<u>Expendable</u> <u>Trust</u>	
Revenues					
Taxes	\$27,807,174	\$	\$	\$	\$27,807,174
Licenses and Permits	2,446,793				2,446,793
Intergovernmental	1,387,171	1,919			1,389,090
Charges for Services	416,907	1,479,019			1,895,926
Miscellaneous	629,762	220,595		46,501	896,858
Other Financing Sources					
Operating Transfers In	<u>32,180</u>	<u>580,725</u>	<u> </u>	<u>108,000</u>	<u>720,905</u>
Total Revenues and					
Other Financing Sources	<u>32,719,987</u>	<u>2,282,258</u>	<u> </u>	<u>154,501</u>	<u>35,156,746</u>
Expenditures					
Current					
General Government	2,006,637	19,619			2,026,256
Public Safety	4,792,801	26,167			4,818,968
Highways and Streets	2,161,415				2,161,415
Sanitation	936,763	639,681			1,576,444
Welfare	52,599				52,599
Culture and Recreation	160,974	510,694			671,668
Conservation		3,707			3,707
Debt Service	729,678	339,578			1,069,256
Capital Outlay	140,261	46,414	3,025		189,700
Intergovernmental	21,024,291				21,024,291
Other Financing Uses					
Operating Transfers Out	<u>538,033</u>	<u>75,000</u>	<u>2,180</u>	<u>15,000</u>	<u>630,213</u>
Total Expenditures and					
Other Financing Uses	<u>32,543,452</u>	<u>1,660,860</u>	<u>5,205</u>	<u>15,000</u>	<u>34,224,517</u>
Excess (Deficiency) of Revenues					
and Other Financing Sources					
Over (Under) Expenditures					
and Other Financing Uses					
	176,535	621,398	(5,205)	139,501	932,229
Fund Balances - July 1	<u>2,598,955</u>	<u>3,730,964</u>	<u>5,205</u>	<u>603,710</u>	<u>6,938,834</u>
Fund Balances - June 30	<u>\$ 2,775,490</u>	<u>\$ 4,352,362</u>	<u>\$ -0-</u>	<u>\$ 743,211</u>	<u>\$ 7,871,063</u>

The notes to financial statements are an integral part of this statement.

EXHIBIT C
TOWN OF HUDSON, NEW HAMPSHIRE
Combined Statement of Revenues, Expenditures and Changes in Fund Balances
Budget and Actual (Budgetary Basis)
General and Special Revenue Funds
For the Fiscal Year Ended June 30, 1997

	<u>General Fund</u>		
	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
<u>Revenues</u>			
Taxes	\$ 28,395,279	\$ 27,807,174	\$ (588,105)
Licenses and Permits	1,916,600	2,446,793	530,193
Intergovernmental	968,222	1,387,171	418,949
Charges for Services	369,975	416,907	46,932
Miscellaneous	552,991	629,762	76,771
 <u>Other Financing Sources</u>			
Operating Transfers In	<u>30,000</u>	<u>32,180</u>	<u>2,180</u>
 <u>Total Revenues and Other Financing Sources</u>	 <u>32,233,067</u>	 <u>32,719,987</u>	 <u>486,920</u>
 <u>Expenditures</u>			
<u>Current</u>			
General Government	2,027,691	2,021,177	6,514
Public Safety	4,929,423	4,794,855	134,568
Highways and Streets	2,276,600	2,165,315	111,285
Sanitation	955,176	936,763	18,413
Welfare	76,000	52,599	23,401
Culture and Recreation	189,175	160,974	28,201
Conservation			
Debt Service	729,678	729,678	
Capital Outlay	427,000	310,362	116,638
Intergovernmental	21,024,291	21,024,291	
 <u>Other Financing Uses</u>			
Operating Transfers Out	<u>538,033</u>	<u>538,033</u>	<u> </u>
 <u>Total Expenditures and Other Financing Uses</u>	 <u>33,173,067</u>	 <u>32,734,047</u>	 <u>439,020</u>
 <u>Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses</u>	 <u>\$ (940,000)</u>	 (14,060)	 <u>\$ 925,940</u>
 <u>Increase In Reserve Fund Balance</u>		(155,920)	
 <u>Unreserved Fund Balances - July 1</u>		<u>1,863,130</u>	
 <u>Unreserved Fund Balances - June 30</u>		<u>\$ 1,693,150</u>	

Annually Budgeted Special Revenue Funds			Totals (Memorandum Only)		
Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)
\$	\$	\$	\$ 28,395,279	\$ 27,807,174	\$ (588,105)
			1,916,600	2,446,793	530,193
			968,222	1,387,171	418,949
1,156,563	1,320,452	163,889	1,526,538	1,737,359	210,821
59,500	169,843	110,343	612,491	799,605	187,114
<u>505,033</u>	<u>580,725</u>	<u>75,692</u>	<u>535,033</u>	<u>612,905</u>	<u>77,872</u>
<u>1,721,096</u>	<u>2,071,020</u>	<u>349,924</u>	<u>33,954,163</u>	<u>34,791,007</u>	<u>836,844</u>
			2,027,691	2,021,177	6,514
			4,929,423	4,794,855	134,568
			2,276,600	2,165,315	111,285
788,884	709,682	79,202	1,744,060	1,646,445	97,615
			76,000	52,599	23,401
501,778	510,694	(8,916)	690,953	671,668	19,285
3,255	2,207	1,048	3,255	2,207	1,048
339,579	339,578	1	1,069,257	1,069,256	1
215,000	31,766	183,234	642,000	342,128	299,872
			21,024,291	21,024,291	
<u>75,000</u>	<u>75,000</u>	<u>—</u>	<u>613,033</u>	<u>613,033</u>	<u>—</u>
<u>1,923,496</u>	<u>1,668,927</u>	<u>254,569</u>	<u>35,096,563</u>	<u>34,402,974</u>	<u>693,589</u>
<u>\$ (202,400)</u>	402,093	<u>\$ 604,493</u>	<u>\$ (1,142,400)</u>	388,033	<u>\$ 1,530,433</u>
	(195,737)			(351,657)	
	<u>979,935</u>			<u>2,843,065</u>	
	<u>\$ 1,186,291</u>			<u>\$ 2,879,441</u>	

The notes to financial statements are an integral part of this statement.

EXHIBIT D
TOWN OF HUDSON, NEW HAMPSHIRE
Combined Statement of Revenues, Expenses and Changes in Fund Balances
All Nonexpendable Trust Funds
For the Fiscal Year Ended June 30, 1997

	<u>Fiduciary Fund Type</u>		Total Memorandum Only)
	<u>Nonexpendable Trust Funds</u>		
	<u>Town</u>	<u>Library</u>	
<u>Operating Revenues</u>			
Interest and Dividends	\$ <u>7,515</u>	\$ <u>1,066</u>	\$ <u>8,581</u>
<u>Operating Expenses</u>			
Trust Income Distributions	<u>3,901</u>	<u>100</u>	<u>4,001</u>
<u>Operating Income</u>	3,614	966	4,580
<u>Operating Transfers</u>			
Transfers Out	<u>(1,825)</u>	<u> </u>	<u>(1,825)</u>
<u>Net Income</u>	1,789	966	2,755
<u>Fund Balances - July 1</u>	<u>147,187</u>	<u>24,845</u>	<u>172,032</u>
<u>Fund Balances - June 30</u>	<u>\$ 148,976</u>	<u>\$ 25,811</u>	<u>\$ 174,787</u>

The notes to financial statements are an integral part of this statement.

EXHIBIT E
TOWN OF HUDSON, NEW HAMPSHIRE
Combined Statement of Cash Flows
All Nonexpendable Trust Funds
For the Fiscal Year Ended June 30, 1997

	<u>Fiduciary Fund Type</u>		<u>Total Memorandum Only</u>
	<u>Nonexpendable Trust Funds</u>		
	<u>Town</u>	<u>Library</u>	
<u>Cash Flows From Operating Activities</u>			
Interest and Dividends Received	\$ 7,514	\$ 1,066	\$ 8,580
Trust Income Distributions	(3,901)	(100)	(4,001)
Operating Transfers Out - To Other Funds	<u>(1,825)</u>	<u> </u>	<u>(1,825)</u>
 <u>Net Cash Provided by Operating Activities</u>	 1,788	 966	 2,754
 <u>Cash Flows From Investing Activities</u>			
Purchase of Investment Securities	<u>(2,900)</u>	<u> </u>	<u>(2,900)</u>
 <u>Net Increase (Decrease) in Cash</u>	 (1,112)	 966	 (146)
 <u>Cash - July 1</u>	 <u>1,975</u>	 <u>19,790</u>	 <u>21,765</u>
 <u>Cash - June 30</u>	 <u>\$ 863</u>	 <u>\$ 20,756</u>	 <u>\$ 21,619</u>

The notes to financial statements are an integral part of this statement.

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1997

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Financial Reporting Entity

The Town of Hudson, New Hampshire is a municipal corporation governed by an elected Board of Selectmen. As required by generally accepted accounting principles, these financial statements present the Town of Hudson (primary government), and its component units. Component units are organizations for which the primary government is financially accountable or for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. Based on the foregoing criteria, no other organizations are included in the Town's financial reporting entity.

B. Basis of Presentation - Fund Accounting

The accounts of the Town are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures/expenses, as appropriate. The various funds are grouped by type in the financial statements. The following fund types and account groups are used by the Town:

Governmental Fund Types

General Fund - The General Fund is the general operating fund of the Town. All general tax revenues and other receipts that are not allocated by law or contractual agreement to another fund are accounted for in this fund. From the fund are paid the general operating expenditures, the fixed charges, and the capital improvement costs that are not paid through other funds.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trust or major capital projects) requiring separate accounting because of legal or regulatory provisions or administrative action. The following funds are included in this fund type:

Police Forfeiture	Corridor Impact Fees
Hills Memorial Library	Lion's Hall
Conservation Commission	Sewer Department
Capital Impact Fees	Engineer's Application Fees

Capital Projects Funds - Transactions related to resources obtained and used for the acquisition, construction, or improvement of capital facilities not included in Proprietary Funds are accounted for in Capital Projects Funds. The Police Facility Fund is included in this fund type.

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1997

Fiduciary Fund Types

Fiduciary Fund Types - These funds account for assets held by the Town as a trustee or agent for individuals, private organizations, and other units of governments.

The following funds are included in this fund type:

Nonexpendable Trust Funds

Town Trusts

Library Trusts

Expendable Trust Funds

Capital Reserve

Library Building Trust

All Other

Agency Funds

Developers' Performance Bonds

Sewer Ordinance Deposits

Planning Board Fee Deposits

Impact Fees - School and Library

Account Groups

Account groups are not "funds." They are concerned only with the measurement of financial position. They are not involved with measurement of results of operations. The Town uses the following account groups:

General Fixed Assets Account Group - This group of accounts is established to account for all fixed assets.

General Long-Term Debt Account Group - This account group is established to account for all long-term debt of the Town.

C. Measurement Focus/Basis of Accounting

Governmental Funds, Expendable Trust Funds, and Agency Funds use the modified accrual basis of accounting. Under this method, revenues are recognized in the accounting period in which they become both available and measurable (flow of current financial resources measurement focus). Licenses and permits, fines and forfeits, and miscellaneous revenues are recorded as revenues when received in cash. General taxes, intergovernmental revenues, charges for services, and investment earnings are recorded when earned (when they are measurable and available). Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except expenditures for debt service, prepaid expenses, and other long-term obligations, which are recognized when due.

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1997

All Nonexpendable Trust Funds are accounted for using the accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses are recognized when they are incurred (flow of economic resources measurement focus).

D. Budgetary Accounting

General Budget Policies

General governmental revenues and expenditures accounted for in budgetary funds are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements which govern the Town's operations. At its annual meeting, the Town adopts a budget for the current year for the General and all significant Special Revenue Funds. Project-length financial plans are adopted for all Capital Project Funds. Except as reconciled below, budgets are adopted on a basis consistent with generally accepted accounting principles.

Management may transfer appropriations between operating categories as they deem necessary, but expenditures may not legally exceed budgeted appropriations in total. All annual appropriations lapse at year-end unless encumbered.

State statutes require balanced budgets, but provide for the use of beginning unreserved fund balance to achieve that end. In the fiscal year 1996-97, \$940,000 of the beginning General Fund fund balance and \$202,400 of the beginning Special Revenue Fund (Sewer Department) fund balances were applied for this purpose.

Encumbrances

Encumbrance accounting, under which purchase orders, contracts, and continuing appropriations (certain projects and specific items not fully expended at year end) are recognized, is employed in the governmental funds. Encumbrances are not the equivalent of expenditures and are therefore reported as part of the fund balance at June 30 and are carried forward to supplement appropriations of the subsequent year.

Amounts recorded as expenditures in the Combined Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual - General and Special Revenue Funds (Exhibit C) are presented on the basis budgeted by the Town. The amounts differ from those reported in conformity with generally accepted accounting principles in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances for All Governmental and Expendable Trust Funds (Exhibit B) as follows:

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1997

	<u>General Fund</u>	<u>Special Revenue Fund</u>
<u>Expenditures and Other Financing Uses</u>		
Per Exhibit C (Budgetary Basis)	\$ 32,734,047	\$ 1,668,927
<u>Adjustments</u>		
<u>Basis Difference</u>		
Encumbrances - June 30, 1996	135,825	15,500
Encumbrances - June 30, 1997	(326,420)	(84,001)
<u>Entity Difference</u>		
Unbudgeted Funds	<u> </u>	<u>60,434</u>
Per Exhibit B (GAAP Basis)	<u>\$ 32,543,452</u>	<u>\$ 1,660,860</u>

E. Assets, Liabilities and Fund Equity

Cash and Investments

The Town Treasurer is required by State statute to have custody of all monies belonging to the Town and shall pay out the same only upon orders of the selectmen. The Town Treasurer shall deposit all such monies in solvent banks in the state or in participation units in the public deposit investment pool established pursuant to RSA 383:22. Funds may be deposited in banks outside the state if such banks pledge and deliver to the state treasurer as collateral security for such deposits in value at least equal to the amount of the deposit in each case.

State statutes authorize the Treasurer, with the approval of the selectmen, to invest excess funds in obligations of the United States government, in savings bank deposits of banks incorporated under the laws of the State of New Hampshire or in certificates of deposits of banks incorporated under the laws of the State of New Hampshire or in national banks located within this state or the Commonwealth of Massachusetts. Any person who directly or indirectly receives any such funds or monies for deposit or for investment in securities of any kind shall, prior to acceptance of such funds, make available at the time of such deposit or investment an option to have such funds secured by collateral having a value at least equal to the amount of such funds. Such collateral shall be segregated for the exclusive benefit of the town. Only securities defined by the bank commissioner as provided by rules adopted pursuant to RSA 386:57 shall be eligible to be pledged as collateral.

For financial reporting purposes, cash and equivalents include amounts in demand deposits and money market funds, as well as certificates of deposit and short-term investments with original maturities of 90 days or less.

The Town's Trustees of Trust Funds are authorized by State statute to invest Trust Funds, except Capital Reserve Funds, in obligations of political subdivisions and stocks and bonds that are legal for investment by New Hampshire savings banks. Capital Reserve Funds must be kept in a separate

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1997

account and not intermingled with other funds. Capital Reserve Funds shall be invested only by deposit in a savings bank or in the savings department of a national bank or trust company, or in the share of a cooperative bank, building and loan association, or federal savings and loan association, in this state, or in bonds, notes or other obligations of the United States government, or in bonds or notes of this state, or in participation units in the public deposit investment pool established pursuant to RSA 383:22.

The Town does participate in the New Hampshire Public Deposit Investment Pool. Based on GASB Statement No. 3, investments with the Pool are considered to be unclassified. At this time, the Pool's investments are limited to short-term U.S. Treasury and U.S. Government Agency obligations, State of New Hampshire municipal obligations, certificates of deposit from AI/PI-rated banks, money market mutual funds (maximum of 20% of portfolio), overnight to 30-day repurchase agreements and reverse overnight repurchase agreements with primary dealers or dealer banks.

The Trustees file annual reports with the New Hampshire Attorney General.

Investments are stated at cost.

Receivables

Revenues for the most part are recorded when received, except for the following items for which receivables have been recorded:

- a. Tax revenue is recorded when a warrant for collection is committed to the Tax Collector. However, any taxes that were not liened within statutory time limits, unredeemed accounts that went beyond the two-year statutory period for deeding, and certain other amounts deemed by management to have a questionable collectibility, have been reserved. Reserved amounts are not reflected on the balance sheet as taxes receivable and amounted to \$216,436 at June 30, 1997.

The National Council on Governmental Accounting (NCGA), Interpretation 3, *Revenue Recognition - Property Taxes*, requires that if property taxes are not collected within 60 days after year end, the revenue is not considered an "available spendable resource" and should be deferred. An exception to the general "60-day rule" is allowed in unusual circumstances. The Town has consistently recorded the property tax revenue when levied without deferral in accordance with the "60-day rule." Since this practice of recording the property tax revenue when levied is widely recognized as being generally accepted as the prevalent practice in New Hampshire, the Town believes that such practice is a knowledgeable application of the NCGA Interpretation 3 exception, and therefore Level 4 GAAP compliance may be reached.

As prescribed by law, the Tax Collector places a lien on properties for all uncollected property taxes in the following year after taxes are due. The lien on these properties has priority over other liens and accrues interest at 18% per annum.

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1997

If property is not redeemed within the 2-year redemption period, the property is tax-deeded to the Town.

- b. Certain grants received from other governments require that eligible expenditures be made in order to earn the grant. Revenue for these grants is recorded for the period in which eligible expenditures are made.
- c. Various service charges (ambulance, police, sewer) are recorded as revenue for the period when service was provided. The receivables for such services are shown on the balance sheet net of an allowance for estimated uncollectibles which are calculated as follows:

Ambulance Services

<u>Aging of Receivable</u>	<u>Percentage Reserved</u>
120 days +	70%
90-119 days	60%
60-89 days	50%
30-59 days	20%
Current	20%

Sewer Rents and Various Assessments

All liens of 1995 and older and assessments of 1996 and older have been reserved 100%. Management has performed a detailed review of all other accounts to determine a reasonable amount to reserve.

Interfund Receivables and Payables

During the course of normal operations, the Town has transactions between funds, including expenditures and transfers of resources to provide services and fund capital outlay. The accompanying governmental and fiduciary fund financial statements reflect such transactions as transfers. To the extent that certain transactions have not been paid or received as of June 30, balances of interfund amounts receivable or payable have been recorded.

Fixed Assets

General fixed assets are those acquired for general governmental purposes. They are not capitalized in the funds used to acquire or construct them. Instead, capital acquisitions are recorded as expenditures in the governmental funds at the time goods are received and a liability is incurred. The related assets are reported in the General Fixed Assets Account Group.

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1997

All fixed assets are valued at historical cost, or estimated historical cost, if actual historical cost is not available. Donated fixed assets are valued at their estimated fair value on the date donated.

The Town capitalizes all buildings, public domain assets and other assets with an estimated useful life of more than five years and a cost of \$2,000 or more. Public domain ("infrastructure") general fixed assets consisting of certain improvements other than buildings, including roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, and lighting systems, are not capitalized along with other general fixed assets. These assets are immovable and of value only to the government.

No depreciation has been provided on general fixed assets.

The cost of normal maintenance and repairs that do not add to the value of the asset or extend the asset's life are not capitalized.

Deferred Revenue

The government reports deferred revenue on its combined balance sheet. Deferred revenue arises when a potential revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred revenue also arises when resources are received by the government before it has a legal claim to them, as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the government has a legal claim to the resources, the liability for deferred revenue is removed from the combined balance sheet and revenue is recognized.

Long-Term Liabilities

General Obligation Debt - General obligation bonds, notes, capital leases, and other forms of long-term debt supported by general revenues are obligations of the Town as a whole. Accordingly, such unmatured obligations of the Town are accounted for in the General Long-Term Debt Account Group.

Compensated Absences - Employees may accumulate a limited amount of earned but unused vested benefits, which will be paid to employees upon separation from the Town's service. In Governmental Fund Types the cost of vested benefits paid or expected to be liquidated with expendable available financial resources are reported as an expenditure and fund liability of the fund. Amounts of vested or accumulated leave benefits that are not expected to be liquidated with expendable available financial resources are reported in the general long-term debt account group. No expenditure is reported for these amounts.

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1997

Fund Equity

The portion of fund balance which has been legally segregated for a specific future use, or which indicates that a portion is not appropriable for expenditures, is shown as reserved. The following reserves were used by the Town during the year:

Reserve for Endowments - represents the principal balance of Nonexpendable Trust Funds which must be held for investment purposes only.

Reserve for Encumbrances - is used to account for open purchase orders, contracts and other commitments at year end for which goods and services have not been received.

Reserve for Contingencies - represents an amount to cover pending tax appeals for which management feels there is a probability of liability in the future.

Reserve for Special Purposes - is used to account for the unencumbered balance of restricted funds. These include the Town's Expendable Trust Funds, the income portion of the Town's Nonexpendable Trust Funds, Drug Forfeiture, Capital and Corridor Impact Fees Funds, Engineer's Application Fund, and in the Sewer Department, the unencumbered balance of Capital Assessments.

F. Total Columns (Memorandum Only) on Combined Statements

Amounts in the "Total (Memorandum Only)" columns in the combined financial statement line items of the fund types and account groups are presented for analytical purposes only. The summation includes fund types and account groups that use different bases of accounting, includes interfund transactions that have not been eliminated and the caption "amounts to be provided," which is not an asset in the usual sense. Consequently, amounts shown in the "Total (Memorandum Only)" columns are not comparable to a consolidation and do not represent the total resources available or total revenues and expenditures/expenses of the Town.

NOTE 2 - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

Excess of Expenditures Over Appropriations

The following governmental funds had an excess of expenditures over appropriations for the year ended June 30, 1997:

<u>Special Revenue Funds</u>	
Lion's Hall	\$ 5,753
Hill's Memorial Library	<u>3,163</u>
<u>Total</u>	<u>\$ 8,916</u>

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1997

Overexpenditures occurred primarily due to the receipt and expenditure of unanticipated funds or the expenditure of existing fund equity.

NOTE 3 - ASSETS

A. Cash and Equivalents

At year end, the Town's cash deposits categorized according to risk assumed were as follows:

Category 1 Includes deposits that are insured (Federal Depository Insurance).

Category 2 Includes deposits that are uninsured, but are collateralized by securities held by the pledging financial institution, its trust department or agent in the Town's name.

Category 3 Includes deposits that are uninsured and uncollateralized.

	<u>Category</u>			<u>Total</u>	
	<u>1</u>	<u>2</u>	<u>3</u>	<u>Bank Balance</u>	<u>Carrying Value</u>
<u>Cash</u>					
Bank Deposits	<u>\$ 458,924</u>	<u>\$ -0-</u>	<u>\$ 1,782,813</u>	\$ 2,241,737	\$ 2,381,227
<u>Cash Equivalents</u>					
Repurchase Agreements				<u>15,301,647</u>	<u>15,301,647</u>
<u>Total Cash and Cash Equivalents</u>				<u>\$17,543,384</u>	<u>\$17,682,874</u>

Repurchase Agreements

Included in the Town's cash equivalents at June 30, 1997, were short-term investments in repurchase agreements issued by a local banking institution. Under these agreements, the Town will be repaid principal plus interest on a specified date which is subsequent to year end. The agreement is guaranteed/collateralized with securities held by the banking institution which exceed the amount of the agreement. To the extent that the banking institution may default on its commitment to these obligations, the Town is at risk of economic loss. Management considers this exposure to be minimal.

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1997

At June 30, 1997, the Town held investments in repurchase agreements as follows:

<u>Amount</u>	<u>Interest Rate</u>	<u>Maturity Date</u>	<u>Underlying Securities</u>
\$12,118,142	5.11%	July 1, 1997	FHLB \$3,000,000 Maturing 12/11/01 \$2,976,562 Market Value
			FHLMC \$8,399,400 Maturing 11/15/05 \$8,393,772 Market Value
			FNMA \$750,000 Maturing 01/01/12 \$749,531 Market Value
1,176,323	5.11%	July 1, 1997	FNMA \$1,180,000 Maturing 01/01/12 \$1,179,263 Market Value
433,911	5.43%	July 7, 1997	U.S. Treasury Notes
853,617	5.43%	July 7, 1997	U.S. Treasury Notes
<u>719,654</u>	5.43%	July 7, 1997	U.S. Treasury Notes
<u>\$15,301,647</u>			

B. Investments

Investments made by the Town are summarized below. The investments that are represented by specific identifiable investment securities are classified as to credit risk into three categories as follows:

Category 1 Includes investments that are insured or registered, for which the securities are held by the Town or its agent in the Town's name.

Category 2 Includes uninsured and unregistered investments, for which the securities are held by the Town, broker, counter party's trust department or agent in the Town's name.

Category 3 Includes uninsured and unregistered investments, for which the securities are held by the broker, counter party, counter party's trust department, or agent, but not in the Town's name.

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1997

	Category			Carrying Amount	Market Value
	1	2	3		
Certificates of Deposit	\$ 388,632	\$	\$ 131,738	\$ 520,370	\$ 520,370
US Government					
Obligations			105,687	105,687	105,687
Common Stocks			5,055	5,055	18,050
	<u>\$ 388,632</u>	<u>\$ -0-</u>	<u>\$ 242,480</u>	\$ 631,112	\$ 644,107
Mutual Funds				98,358	98,358
New Hampshire Public					
Deposit Investment Pool				<u>1,904,325</u>	<u>1,904,325</u>
<u>Total Investments</u>				<u>\$ 2,633,795</u>	<u>\$ 2,646,790</u>

C. Property Taxes

The property tax year is from April 1 to March 31 and all property taxes are assessed on the inventory taken in April of that year. The net assessed valuation as of April 1, 1996, upon which the 1996 property tax levy was based was \$1,115,582,946.

The Town subscribes to the semi-annual method of tax collection as provided for by RSA 76:15-a. Under this method, tax bills are sent on or around June 1 and November 1 of each year, with interest accruing at a rate of 12% on bills outstanding for more than 30 days.

The June 1 billing is considered an estimate only and is one half of the previous year's tax billing. The remaining balance of taxes due is billed in the fall after the State Department of Revenue Administration has calculated and approved the Town's tax rate for the fiscal year.

In connection with the setting of the tax rate, Town Officials, with the approval of the New Hampshire Department of Revenue Administration, establish and raise through taxation an amount for abatements and refunds of property taxes, known as overlay. This amount is reported as a reduction in tax revenue and is adjusted by management for any tax reserves at year end. The property taxes collected by the Town include taxes levied for the Hudson School District and Hillsborough County which are remitted to these governmental units as required by law. The ultimate responsibility for the collection of taxes rests with the Town.

The tax rate for the year 1996, was as follows:

Municipal Portion	\$ 7.02
School Tax Assessment	16.62
County Tax Assessment	1.98
<u>Total</u>	<u>\$ 25.62</u>

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1997

As prescribed by law, within 18 months of the date assessed, the Tax Collector places a lien on properties for all uncollected property taxes. The lien on these properties has priority over other liens and accrues interest at 18% per annum. If property is not redeemed within the 2-year redemption period, the property is tax-deeded to the Town.

During the current fiscal year, the Tax Collector on May 16, 1997 placed a lien for all uncollected 1996 property taxes.

Taxes receivable at June 30, 1997, are as follows:

<u>Property Taxes</u>		
Levy of 1997		\$ 2,761,538
<u>Unredeemed Taxes (under tax lien)</u>		
<u>Levies of</u>		
1996		574,272
1995		342,966
1994		84,842
1993		69,438
1992		11,644
1991		2,805
1990		4,092
1989		4,142
1988		3,728
Yield Taxes		285
Land Use Change Taxes		8,000
Demolition Lien		8,351
Less: Reserve for Estimated Uncollectible Taxes		<u>(216,436)</u>
<u>Total Taxes Receivable</u>		<u>\$ 3,659,667</u>

D. Other Receivables

Receivables as of June 30, 1997, are as follows:

	<u>General</u>	<u>Special Revenue</u>	<u>Total</u>
<u>Receivables</u>			
Liens	\$ 54,649	\$	\$ 54,649
Accounts	93,052	28,901	121,953
Intergovernmental	2,510		2,510
Allowance for Uncollectible Amounts	<u>(54,649)</u>	<u> </u>	<u>(54,649)</u>
<u>Net Total Receivables</u>	<u>\$ 95,562</u>	<u>\$ 28,901</u>	<u>\$ 124,463</u>

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1997

E. Special Assessments Receivable

Receivables from special assessments at June 30, 1997, are as follows:

<u>Sewer Fund</u>	<u>Current</u>	<u>Noncurrent</u>
Sagamore Betterment	\$ 24,261	\$ 762,260
Sewer Capital	71,599	38,041
Clement Betterment	1,065	69,050
Betterment Liens	20,942	
Belknap	8,246	134,990
Nevens/Gordon/Sheraton	366	33,241
Frenette Drive	425	31,109
Rangers Drive	8,160	105,568
Less: Allowance for Uncollectible Amounts	<u>(29,479)</u>	<u>(105,568)</u>
<u>Total Special Assessments Receivable</u>	<u>\$ 105,585</u>	<u>\$ 1,068,691</u>

Current special assessment receivables represent billed special assessments that remain unpaid at year end. Noncurrent special assessments receivable represent amounts that will be billed in the future.

F. Interfund Receivables/Payables

Individual fund interfund receivable and payable balances at June 30, 1997 are as follows:

<u>Fund</u>	<u>Interfund Receivable</u>	<u>Interfund Payable</u>
General Fund	\$ 15,290	\$ 156,870
<u>Special Revenue Funds</u>		
Lion's Hall	20,589	
Hills Memorial Library	5,566	
Conservation Commission	6,384	
Sewer Department		15,290
Engineer's Application Fees	9,577	
Capital Impact Fees	132	
Corridor Impact Fees		132
<u>Agency Funds</u>		
Sewer Ordinance Deposits	64,960	
Planning Board Fee Deposits	<u>49,794</u>	
<u>Totals</u>	<u>\$ 172,292</u>	<u>\$ 172,292</u>

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1997

G. Changes in General Fixed Assets

A summary of changes in general fixed assets for the fiscal year ended June 30, 1997 is as follows:

	<u>Balances,</u> <u>July 1</u>	<u>Additions</u>	<u>Retirements</u>	<u>Balances,</u> <u>June 30</u>
Land	\$ 7,604,849	\$ 63,677	\$ 1,400	\$ 7,667,126
Land Improvements	147,912	5,712		153,624
Buildings	4,084,354	73,298		4,157,652
Machinery & Equipment	1,360,454	115,021		1,475,475
Vehicles	<u>3,399,702</u>	<u>225,013</u>	<u>34,991</u>	<u>3,589,724</u>
Totals	<u>\$16,597,271</u>	<u>\$ 482,721</u>	<u>\$ 36,391</u>	<u>\$17,043,601</u>

H. Risk Management

The Town is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets, errors or omissions, injuries to employees, or acts of God. During fiscal year 1997, the Town was a member of the New Hampshire Municipal Association Property-Liability Trust, Inc. and the compensation funds of the New Hampshire Workers' Compensation Division. These entities are considered public entity risk pools, currently operating as a common risk management and insurance program for member towns and cities.

The New Hampshire Municipal Association Property-Liability Trust, Inc. is a Trust organized to provide certain property and liability insurance coverages to member towns, cities and other qualified political subdivisions of New Hampshire. As a member of the NHMA Property-Liability Trust, Inc., the Town shares in contributing to the cost of and receiving benefits from a self-insured pooled risk management program. The membership and coverage run from July 1 to June 30. The program includes a Self Insured Retention (SIR) from which is paid up to \$500,000 for each and every covered property, auto physical damage, and crime loss subject to a \$1,000 deductible, and each and every covered General Liability and Public Officials Liability loss.

The Trust maintained, on behalf of its members, the following re-insurance policies shared by the membership for the year ended June 30, 1997.

1. United States Fidelity and Guaranty Company (USF&G) Casualty Faculative Reinsurance Certificate #GC12225404500 which provides general liability and public officials liability coverage in the amount of \$1,500,000 in excess of the Trust's SIR for each and every loss.
2. United States Fidelity and Guaranty Company (USF&G) Property Faculative Reinsurance Certificate #CG12225404600 which provides property and auto physical damage coverage in the amount of \$500,000 in excess of the Trust's SIR for each and every loss.

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1997

3. Swiss Reinsurance America Corporation Property Faculative Reinsurance Certificate #116781 which provides property and auto physical damage coverage in excess of the Trust SIR and the USF&G property faculative reinsurance certificate, up to the total property and vehicle schedule on file with the Trust for its entire membership.
4. United States Fidelity and Guaranty Corporation provides some members with higher limits of from \$1 to \$4 million in excess of the underlying \$2 million.
5. Members of the Trust also share Kemper National Insurance Companies Boiler and Machinery Policy #3XN 025 476-01 which provides a \$30,000,000 limit resulting from any "one accident" subject to a \$1,000 deductible.

Contributions paid in 1996-97 for fiscal year ending June 30, 1997, to be recorded as an insurance expenditure totaled \$159,422. During December 1996, \$20,440 was returned to the Town of Hudson as its 1996 "dividend" for the years 1989 through 1994.

The Trust Agreement permits the Trust to make additional assessments to members should there be a deficiency in Trust assets to meet its liabilities. At this time, the Town foresees no likelihood of an additional assessment for any of the past years.

Compensation Funds of New Hampshire - Workers' Compensation Division is a Trust organized to provide workers' compensation and employer's liability self insurance to member towns, cities, school districts, and other qualified political subdivisions of New Hampshire. As a member of Compensation Funds of New Hampshire - Workers' Compensation Division, the Town of Hudson shares in contributing to the cost of and receiving benefits from a self-insured pooled risk management program. The membership and coverage runs from January 1 to December 31. The coverage is for the statutorily required workers' compensation benefits and employer's liability coverage up to \$1,000,000. The program includes a Loss Fund from which is paid up to \$375,000 for each and every covered claim.

The Trust maintained on behalf of its members the following insurance policy shared by the membership for the year ended December 31, 1997:

Aggregate reinsurance to cover total claims should they exceed the Loss Fund established by the Trust (coverage to \$5,000,000).

The Trust Agreement permits the Trust to make additional assessments to members should there be a deficiency in Trust assets to meet its liabilities. At this time, the Town foresees no likelihood of any additional assessments for any of the past years.

The Town continues to carry commercial insurance for all other risks of loss, including employee and public official fidelity bonds, health and accident insurance.

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1997

NOTE 4 - LIABILITIES

A. Intergovernmental Payable

Payables due other governments at June 30, 1997 include:

<u>Special Revenue Fund</u>	
Sewer Fund - Due to the City of Nashua	\$ 113,264
<u>Trust Fund</u>	
Capital Reserve - Due to Hudson School District	<u>196,960</u>
<u>Total Intergovernmental Payable</u>	<u>\$ 310,224</u>

B. Deferred Revenue

General Fund

Deferred revenue at June 30, 1997, is as follows:

1997 Property Taxes Collected in Advance	<u>\$ 14,507,071</u>
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Special Revenue Funds

Sewer Department - Deferred revenue of \$1,130,747 represents Betterment and Capital Assessments not currently available.

C. Defined Benefit Pension Plan

Plan Description and Provisions

The New Hampshire Retirement System (System) is the administrator of a cost-sharing multiple-employer contributory pension plan and trust established in 1967 by RSA 100-A:2 and is qualified as a tax-exempt organization under Sections 401 (a) and 501 (a) of the Internal Revenue Code. The plan is a contributory, defined benefit plan providing service, disability, death and vested retirement benefits to members and their beneficiaries. Substantially all full-time state employees, public school teachers and administrators, permanent firefighters and permanent police officers within the State of New Hampshire are eligible and required to participate in the System. Full-time employees of political subdivisions, including counties, municipalities and school districts, are also eligible to participate as a group if the governing body of the political subdivision has elected participation. The Town participates in the System and the payroll for employees covered by the System for the year ended June 30, 1997, was \$4,539,188; the Town's total payroll was \$5,042,753.

All full-time employees are eligible to participate in the System. The System is divided into two employee groups; **Group I** - teachers and all other employees except firefighters and police officers, and **Group II** - firefighters and police officers.

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1997

Group I - Members at age 60 qualify for a normal service retirement allowance based on years of creditable service and average final salary for the highest three years. The yearly pension amount is 1/60 or 1.667% of average final compensation (AFC), multiplied by years of creditable service. AFC is defined as the average of the three highest salary years, and for benefit calculation purposes only, the final year's salary can not exceed by more than 150% the higher of the previous year's salary or the salary for the highest year used in the calculation of AFC (not including the final year's salary). At age 65, the yearly pension amount is recalculated at 1/66 or 1.515% of AFC multiplied by years of creditable service. Members in service with 10 or more years creditable service who are between age 50 and 60 or members in service with at least 20 or more years of service, whose age plus service is equal to or greater than 70 are entitled to a retirement allowance with appropriate graduated reduction based on years of creditable service.

Group II - Members who are age 60, or members who are at least age 45 with at least 20 years creditable service can receive a retirement allowance at a rate of 2.5% of AFC for each year of creditable service, not to exceed 40 years.

Members of both groups may qualify for vested deferred allowances, disability allowances, and death benefit allowances subject to meeting various eligibility requirements; benefits are based on AFC or earnable compensation and/or service.

The State of New Hampshire funds 35% of employer costs for firefighters and police officers employed by the Town. The State does not participate in funding the employer cost of other Town employees.

Description of Funding Policy

The System is financed by contributions from both the employees and the Town. By State statute, Group I employees are required to contribute 5% of earnable compensation. Group II employees are required to contribute 9.3% of gross earnings. The Town contributed 2.73% for police officers, 5.12% for firefighters and 3.39% for other employees, during the year ended June 30, 1997.

The contribution requirement was as follows:

Town's Portion	\$ 155,729
Employees' Portion	<u>328,065</u>
Total	<u>\$ 483,794</u>

The amount shown as "pension benefit obligation" is based on a standardized measurement which reflects the present value of pension benefits, adjusted for the effects of projected salary increases and step-rate benefits, estimated to be payable in the future as a result of employee service to date. The measure, which is the actuarial present value of credited projected benefits, is intended to help

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1997

users assess the System's funding status on a going-concern basis, assess progress made in accumulating sufficient assets to pay benefits when due, and make comparisons among PERS and employers. The System does not make separate measurements of assets and pension benefit obligations for individual employers. The pension benefit obligation at June 30, 1996, for the System as a whole, determined through an actuarial valuation performed as of June 30, 1995, was \$2.419 billion. The System's net assets available for benefits on June 30, 1996, (valued at market) were \$2.812 billion. The System holds none of the Town's securities.

Trend Information

Historical trend information showing the System's progress in accumulating sufficient assets to pay benefits when due is available for two-year periods from 1983-1995 and is presented in the System's June 30, 1996 annual financial report (the latest year available).

Deferred Compensation Plan - The Town offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan, available to all employees, permits the employees to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency.

The plan is administered by an independent company, and the Town remits all compensation deferred to this administrator for investment as requested by the participant employees. All compensation deferred and funded under the plan, all investments purchased and all income attributable thereto are solely the property and rights of the Town (until paid or made available to the employee or other beneficiary), subject only to the claims of the Town's general creditors. Participants' rights under the plan are equal to those of general creditors of the Town in an amount equal to the fair market value of the deferred account for each participant.

It is the opinion of Management that the Town has no liability for losses under the plan but does have the duty of due care that would be required of an ordinary prudent investor. The Town believes that it is unlikely that it will use the assets to satisfy the claims of general creditors in the future.

D. Cafeteria Benefit Plan

Effective January 1991, the Town implemented a cafeteria benefit plan pursuant to section 125 of the IRS code. Under this plan, eligible employees may direct a contribution, made by the Town, into any combination of the following benefit categories:

1. Out of pocket Medical Spending Account; or
2. Dependent Care Spending Account

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1997

Under no circumstances may an employee direct more than \$1,000 annually into the Medical or \$5,000 annually into the Dependent Care Spending Account.

All full-time and part-time employees (working at least 20 hours per week) employed on a regular and continuous basis, are eligible to participate in this plan. Temporary and casual employees are not eligible. The plan year adopted by the Town begins on January 1 and ends on December 31 of each year. To obtain reimbursement of expenses incurred within a plan year, employees must submit claims within 2 months of the end of the plan year or separation of service from the Town, whichever occurs first. Funds unclaimed after 2 months of the close of the plan year are then remitted to the Town.

E. Landfill Closure and Postclosure Care Costs

Federal and State laws and regulations require that the Town place a final cover on its landfill when closed and perform certain maintenance and monitoring functions at the landfill site after closure. A liability totaling \$345,000 is being recognized in the General Long-Term Debt Account Group at June 30, 1997 based on the future postclosure care costs. The estimated total current cost of the landfill postclosure care is based on the amount that would be paid for services required to monitor the landfill as of June 30, 1997. However, the actual cost of postclosure care may be higher due to inflation, changes in technology, or changes in landfill laws and regulations.

F. Long-Term Debt

The following is a summary of the Town's general long-term debt transactions for the fiscal year ended June 30, 1997:

	General Obligation and Special Assessment <u>Debt Payable</u>	Capital Leases Payable	Compensated Absences <u>Payable</u>	Accrued Landfill Postclosure Care Cost	<u>Total</u>
<i>General Long-Term Debt Account Group</i>					
Balance, Beginning of Year	\$ 4,730,000	\$ 49,188	\$ 509,799	\$ 210,000	\$ 5,498,987
Issued		111,856			111,856
Retired	(800,000)	(80,107)			(880,107)
Net increase (decrease) in compensated absences payable			91,667		91,667
Net increase in accrued landfill postclosure care costs				<u>135,000</u>	<u>135,000</u>
Balance, End of Year	<u>\$ 3,930,000</u>	<u>\$ 80,937</u>	<u>\$ 601,466</u>	<u>\$ 345,000</u>	<u>\$ 4,957,403</u>

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1997

Long-term debt payable at June 30, 1997, is comprised of the following individual issues:

<u>Description of Issue</u>	<u>Original Amount</u>	<u>Issue Date</u>	<u>Maturity Date</u>	<u>Interest Rate %</u>	<u>Outstanding at 6/30/97</u>
General Long-Term Debt Account Group					
General Obligation Debt Payable					
Public Improvement Bonds	\$255,414	1990	01/15/01	6.75	\$ 43,200
Public Improvement Bonds	\$1,100,050	07/15/90	07/15/01	6.60-6.75	471,450
Capital Improvement Bonds	\$1,128,000	07/18/91	08/15/03	6.50-6.70	655,000
Police Facility Bonds	\$1,500,000	03/01/94	03/01/04	4.40-4.55	1,050,000
Refunding Bonds	\$1,580,728	10/29/93	08/01/00	2.50-3.85	<u>853,042</u>
					<u>\$ 3,072,692</u>
Capital Leases Payable					
Fire Department					
4 x 4 Utility Vehicle	\$47,179	07/01/96	07/01/99	16.80	\$ 31,324
Breathing Apparatus	\$64,677	12/16/96	12/16/00	8.255	<u>49,613</u>
					<u>\$ 80,937</u>
Compensated Absences Payable					
Accumulated Earned Time					<u>\$ 601,466</u>
Accrued Landfill					
Postclosure Care Costs					<u>\$ 345,000</u>
Special Assessments					
Sagamore Industrial Park	\$217,574	1990	01/15/01	6.75	\$ 36,800
Sagamore Industrial Park/ Nevens/Gordon/Sheraton	\$649,950	07/15/90	07/15/01	6.60-6.75	278,550
Sagamore Industrial Park/ Frenette Drive	\$1,004,272	10/29/93	08/01/00	2.50-3.85	<u>541,958</u>
					<u>\$ 857,308</u>
Total General Long-Term Debt Account Group					
					<u>\$ 4,957,403</u>

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1997

Annual Requirements To Amortize Governmental Fund Debt

The annual requirements to amortize all general obligation debt outstanding as of June 30, 1997, including interest payments, are as follows:

<u>Fiscal Year Ending June 30,</u>	<u>Governmental Fund Debt</u>		
	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
1998	\$ 576,345	\$ 145,348	\$ 721,693
1999	567,172	117,884	685,056
2000	558,000	90,255	648,255
2001	551,885	62,571	614,456
2002	339,290	38,717	378,007
2003-2004	<u>480,000</u>	<u>32,491</u>	<u>512,491</u>
Totals	<u>\$ 3,072,692</u>	<u>\$ 487,266</u>	<u>\$ 3,559,958</u>

Annual Requirements to Amortize Capital Leases

<u>Fiscal Year Ending June 30,</u>	<u>Capital Leases</u>		
	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
1998	\$ 20,774	\$ 6,085	\$ 26,859
1999	22,303	4,556	26,859
2000	23,945	2,914	26,859
2001	<u>13,915</u>	<u>1,150</u>	<u>15,065</u>
Totals	<u>\$ 80,937</u>	<u>\$ 14,705</u>	<u>\$ 95,642</u>

Annual Requirements to Amortize Special Assessment Debt

<u>Fiscal Year Ending June 30,</u>	<u>Special Assessment Debt</u>		
	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
1998	\$ 208,655	\$ 36,298	\$ 244,953
1999	202,828	27,180	230,008
2000	197,000	17,959	214,959
2001	193,115	8,702	201,817
2002	<u>55,710</u>	<u>1,880</u>	<u>57,590</u>
Totals	<u>\$ 857,308</u>	<u>\$ 92,019</u>	<u>\$ 949,327</u>

All debt is general obligation debt of the Town, which is backed by its full faith and credit. All other debt will be repaid from general governmental revenues.

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1997

All lease-purchase agreements contain non-appropriation funding clauses whereby, in the event no funds or insufficient funds are appropriated by the Town, the lease shall terminate without penalty or expense to the Town.

Bonds or Notes Authorized - Unissued

Bonds and notes authorized and unissued as of June 30, 1997 were as follows:

<u>Per Town Meeting Vote of</u>	<u>Purpose</u>	<u>Unissued Amount</u>
March 16, 1996	Land Purchase	<u>\$2,400,000</u>

NOTE 5 - FUND EQUITY

A. Reservations of Fund Balances

Reserve for Encumbrances

Funds encumbered at year end were as follows:

General Fund	\$ 326,420
<u>Special Revenue Fund</u>	
Sewer Fund	<u>84,001</u>
<u>Total Reserve for Encumbrances</u>	<u>\$ 410,421</u>

Reserve for Special Purposes

In the Special Revenue Funds, the reserve for special purposes represents fund balances which are required by law to be expended only for certain purposes. Individual fund balances reserved for special purposes at June 30, 1997 were as follows:

<u>Special Revenue Funds</u>	
Police Forfeiture	\$ 306,965
Capital Impact Fees	437,738
Corridor Impact Fees	891,967
Sewer Fund	1,435,823
Engineer's Application Fees	<u>9,577</u>
<u>Total</u>	<u>\$ 3,082,070</u>

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1997

In the Trust and Agency Funds, the reserve for special purposes represents the unspent balance of the Town's Trust Funds which may be spent for the purposes specified as follows:

<u>Nonexpendable Trust Funds (Income Balances)</u>	
General	\$ 48
Cemetery	6,592
Worthy Poor	10,261
Library	1,617
Alvirne Chapel	541
School	26
Zylonis (Library and Cemetery)	<u>15,811</u>
<u>Total Nonexpendable Trust Funds</u>	\$ 34,896
<u>Capital Reserve Funds</u>	
Ambulance	\$ 64,826
Library Building Expansion	1,594
Lowell and River Road	2,708
Merrimack River Boat Ramp	12,124
Nashua Wastewater Treatment	219,137
Sewer Pump Repair	<u>55,578</u>
<u>Total Capital Reserve Funds</u>	355,967
<u>Library Building Trust</u>	24,257
<u>Other Expendable Town Trusts</u>	
Animal Shelter	\$ 112,219
Merrifield Park	939
Employees Benefits	<u>249,829</u>
<u>Total Other Expendable Town Trusts</u>	<u>362,987</u>
<u>Total</u>	<u>\$ 778,107</u>

Reserve for Endowments

The amount reserved for endowments at June 30, 1997 represents the principal amount of all Nonexpendable Trust Funds which is restricted either by law or by terms of individual bequests, in that only income earned may be expended.

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1997

The principal balances of the Town's Nonexpendable Trust Funds at June 30, 1997 are detailed as follows:

<u>Purpose</u>	<u>Principal</u>
Cemetery	\$ 81,443
Library	30,367
Alvirne Chapel	10,000
Worthy Poor	7,581
School	500
Zylonis (Library/Cemetery Flowers)	<u>10,000</u>
<u>Total</u>	<u>\$ 139,891</u>

Reserve for Contingencies

The \$755,000 reserved for contingencies represents General Fund balance which management feels is a reasonable amount for pending tax appeals which may be granted in subsequent years.

B. Unreserved Fund Balances

Designated for Special Purposes

The \$1,186,291 designated for special purposes represents Special Revenue Fund balances which management intends to use in the subsequent years as follows:

<u>Special Revenue Funds</u>	
Hills Memorial Library	\$ 46,189
Conservation Commission	65,295
Sewer Department	1,054,218
Lion's Hall	<u>20,589</u>
<u>Total</u>	<u>\$ 1,186,291</u>

NOTE 6 - SUMMARY DISCLOSURE OF SIGNIFICANT CONTINGENCIES

Litigation

There are various claims and suits pending against the Town which arise in the normal course of the Town's activities. In the opinion of management, the ultimate disposition of these various claims and suits will not have a material effect on the financial position of the Town.

*SCHEDULE A-1
TOWN OF HUDSON, NEW HAMPSHIRE
General Fund
Statement of Estimated and Actual Revenues
For the Fiscal Year Ended June 30, 1997*

<u>REVENUES</u>	<u>Estimated</u>	<u>Actual</u>	<u>Over (Under) Budget</u>
<u>Taxes</u>			
Property	\$ 28,090,279	\$ 27,468,248	\$ (622,031)
Land Use Change	4,800	55,200	50,400
Yield	200	3,268	3,068
Interest and Penalties on Taxes	<u>300,000</u>	<u>280,458</u>	<u>(19,542)</u>
Total Taxes	<u>28,395,279</u>	<u>27,807,174</u>	<u>(588,105)</u>
<u>Licenses and Permits</u>			
Business Licenses, Permits and Fees	2,500	36,931	34,431
Motor Vehicle Permit Fees	1,800,150	2,250,480	450,330
Building Permits	65,000	100,113	35,113
Other Licenses, Permits and Fees	<u>48,950</u>	<u>59,269</u>	<u>10,319</u>
Total Licenses and Permits	<u>1,916,600</u>	<u>2,446,793</u>	<u>530,193</u>
<u>Intergovernmental Revenues</u>			
<u>State</u>			
Shared Revenue	685,729	685,702	(27)
Highway Block Grant	282,493	311,590	29,097
Land Closure Grant		379,126	379,126
<u>Federal</u>			
Drug Task Force Grant		9,850	9,850
<u>Other Governments</u>			
FEMA - Grant		<u>903</u>	<u>903</u>
Total Intergovernmental Revenues	<u>968,222</u>	<u>1,387,171</u>	<u>418,949</u>
<u>Charges For Services</u>			
Income From Departments	19,975	31,890	11,915
Planning and Zoning Fees	65,000	63,469	(1,531)
Ambulance Income	100,000	150,171	50,171
Cable Franchise Fee	60,000	68,897	8,897
Parks and Recreation	55,000	77,747	22,747
Construction Inspection Charges	<u>70,000</u>	<u>24,733</u>	<u>(45,267)</u>
Total Charges For Services	<u>369,975</u>	<u>416,907</u>	<u>46,932</u>
<u>Miscellaneous Revenues</u>			
Sale of Municipal Property	6,000	801	(5,199)
Interest on Investments	350,000	394,162	44,162
Insurance Dividends and Reimbursements		201,524	201,524
Other	<u>196,991</u>	<u>33,275</u>	<u>(163,716)</u>
Total Miscellaneous Revenues	<u>552,991</u>	<u>629,762</u>	<u>76,771</u>

SCHEDULE A-1 (Continued)
TOWN OF HUDSON, NEW HAMPSHIRE
General Fund
Statement of Estimated and Actual Revenues
For the Fiscal Year Ended June 30, 1997

<u>REVENUES</u>	<u>Estimated</u>	<u>Actual</u>	<u>Over (Under) Budget</u>
<u>Other Financing Sources</u>			
<u>Operating Transfers In</u>			
<u>Interfund Transfers</u>			
<u>Special Revenue Fund</u>			
Sewer Fund	30,000	30,000	
Capital Projects Funds		<u>2,180</u>	<u>2,180</u>
Total Other Financing Sources	<u>30,000</u>	<u>32,180</u>	<u>2,180</u>
<u>Total Revenues and Other Financing Sources</u>	32,233,067	<u>\$32,719,987</u>	<u>\$ 486,920</u>
<u>Unreserved Fund Balance</u>			
<u>Used To Reduce Tax Rate</u>	<u>940,000</u>		
<u>Total Revenues, Other Financing Sources and Use of Fund Balance</u>	<u>\$33,173,067</u>		

The notes to financial statements are an integral part of this statement.

SCHEDULE A-2
TOWN OF HUDSON, NEW HAMPSHIRE
General Fund
Statement of Appropriations, Expenditures and Encumbrances
For the Fiscal Year Ended June 30, 1997

	Encumbered From 1995-96	Appropriations 1996-97	Expenditures Net of Refunds	Encumbered To 1997-98	(Over) Under Budget
Current					
General Government					
Executive	\$	\$ 180,099	\$ 179,340	\$	\$ 759
Election, Registration, and Vital Statistics		223,800	220,486		3,314
Financial Administration		387,980	334,689	1,325	51,966
Revaluation of Property		134,179	105,741		28,438
Legal Expenses		183,768	298,579		(114,811)
Planning and Zoning	975	267,242	255,127	7,090	6,000
General Government Buildings		80,875	57,058	2,100	21,717
Cemeteries		8,350	3,191	5,000	159
Insurance, not otherwise allocated		376,200	353,171		23,029
Other		185,198	199,255		(14,057)
Total General Government	<u>975</u>	<u>2,027,691</u>	<u>2,006,637</u>	<u>15,515</u>	<u>6,514</u>
Public Safety					
Police Department		2,395,513	2,328,453	1,750	65,310
Ambulance		42,360	27,346		15,014
Fire Department	9,400	2,386,861	2,336,273	9,704	50,284
Building Inspection		99,783	96,049		3,734
Emergency Management		4,906	4,680		226
Total Public Safety	<u>9,400</u>	<u>4,929,423</u>	<u>4,792,801</u>	<u>11,454</u>	<u>134,568</u>
Highways and Streets					
Highways and Streets	<u>3,100</u>	<u>2,276,600</u>	<u>2,161,415</u>	<u>7,000</u>	<u>111,285</u>
Sanitation					
Solid Waste Collection		<u>955,176</u>	<u>936,763</u>		<u>18,413</u>
Welfare					
Direct Assistance		<u>76,000</u>	<u>52,599</u>		<u>23,401</u>
Culture and Recreation					
Parks and Recreation		187,375	159,774		27,601
Patriotic Purposes		<u>1,800</u>	<u>1,200</u>		<u>600</u>
Total Culture and Recreation		<u>189,175</u>	<u>160,974</u>		<u>28,201</u>

SCHEDULE A-2 (Continued)
TOWN OF HUDSON, NEW HAMPSHIRE
General Fund
Statement of Appropriations, Expenditures and Encumbrances
For the Fiscal Year Ended June 30, 1997

	Encumbered From 1995-96	Appropriations 1996-97	Expenditures Net of Refunds	Encumbered To 1997-98	(Over) Under Budget
<u>Debt Service</u>					
Principal of Long-Term Debt		567,244	567,244		
Interest Expense - Long-Term Debt	_____	<u>162,434</u>	<u>162,434</u>	_____	_____
Total Debt Service	_____	<u>729,678</u>	<u>729,678</u>	_____	_____
<u>Capital Outlay</u>					
Winnhaven Culvert	47,350		5,712		41,638
Melendy Road Bridge/Culvert	75,000				75,000
Highway Garage Design		38,000	26,250	11,750	
Route 3A Land Purchase		198,000		198,000	
Bush Hill Land Purchase		56,000		56,000	
Town Hall Renovations		100,000	73,299	26,701	
Glen Drive Reconstruction	_____	<u>35,000</u>	<u>35,000</u>	_____	_____
Total Capital Outlay	<u>122,350</u>	<u>427,000</u>	<u>140,261</u>	<u>292,451</u>	<u>116,638</u>
<u>Intergovernmental</u>					
School District Assessment		2,229,636	2,229,636		
County Tax Assessment	_____	<u>18,794,655</u>	<u>18,794,655</u>	_____	_____
Total Intergovernmental	_____	<u>21,024,291</u>	<u>21,024,291</u>	_____	_____
<u>Other Financing Uses</u>					
<u>Operating Transfers Out</u>					
<u>Interfund Transfers</u>					
<u>Special Revenue Funds</u>					
Hills Memorial Library		469,778	469,778		
Lion's Hall		32,000	32,000		
Conservation Commission		3,255	3,255		
Trust and Agency Funds	_____	<u>33,000</u>	<u>33,000</u>	_____	_____
Total Operating Transfers Out	_____	<u>538,033</u>	<u>538,033</u>	_____	_____
<u>Total Appropriations</u>					
Expenditures and Encumbrances	<u>\$ 135,825</u>	<u>\$ 33,173,067</u>	<u>\$ 32,543,452</u>	<u>\$ 326,420</u>	<u>\$ 439,020</u>

The notes to financial statements are an integral part of this statement.

SCHEDULE A-3
TOWN OF HUDSON, NEW HAMPSHIRE
General Fund
Statement of Changes in Unreserved - Undesignated Fund Balance
For the Fiscal Year Ended June 30, 1997

<u>Unreserved - Undesignated</u>			
<u>Fund Balance - July 1</u>		\$ 1,863,130	
<u>Deductions</u>			
Unreserved Fund Balance Used			
To Reduce 1996 Tax Rate	\$ 940,000		
Increase In Reserve For Special Purposes	<u>155,920</u>		
Total Deductions		<u>1,095,920</u>	
			\$ 767,210
<u>Additions</u>			
<u>1996-97 Budget Summary</u>			
Revenue Surplus (Schedule A-1)		\$ 486,920	
Unexpended Balance			
of Appropriations (Schedule A-2)		<u>439,020</u>	
1996-97 Budget Surplus			<u>925,940</u>
<u>Unreserved - Undesignated</u>			
<u>Fund Balance - June 30</u>			<u>\$ 1,693,150</u>

The notes to financial statements are an integral part of this statement.

SCHEDULE B-1
TOWN OF HUDSON, NEW HAMPSHIRE
Special Revenue Funds
Combining Balance Sheet
June 30, 1997

<u>ASSETS</u>	<u>BUDGETED FUNDS</u>				<u>Total Budgeted Funds</u>
	<u>Sewer Department</u>	<u>Hills Memorial Library</u>	<u>Conservation Commission</u>	<u>Lion's Hall</u>	
Cash and Equivalents	\$ 1,342,854	\$ 40,951	\$ 58,911	\$	\$ 1,442,716
Investments	1,292,384				1,292,384
<u>Receivables (Net of Allowances For Uncollectibles)</u>					
<u>Accounts</u>	28,901				28,901
<u>Special Assessments</u>					
Current	105,585				105,585
Noncurrent	1,068,691				1,068,691
Interfund Receivable	<u> </u>	<u>5,566</u>	<u>6,384</u>	<u>20,589</u>	<u>32,539</u>
 TOTAL ASSETS	 <u>\$ 3,838,415</u>	 <u>\$ 46,517</u>	 <u>\$ 65,295</u>	 <u>\$ 20,589</u>	 <u>\$ 3,970,816</u>
 <u>LIABILITIES AND FUND BALANCES</u>					
 <u>Liabilities</u>					
Accounts Payable	\$ 5,072	\$ 328	\$	\$	\$ 5,400
Intergovernmental Payable	113,264				113,264
Interfund Payable	15,290				15,290
Deferred Revenues	<u>1,130,747</u>	<u> </u>	<u> </u>	<u> </u>	<u>1,130,747</u>
Total Liabilities	<u>1,264,373</u>	<u>328</u>	<u> </u>	<u> </u>	<u>1,264,701</u>
 <u>Fund Balances</u>					
Reserved For Encumbrances	84,001				84,001
Reserved For Special Purposes	1,435,823				1,435,823
<u>Unreserved</u>					
Designated For Special Purposes	<u>1,054,218</u>	<u>46,189</u>	<u>65,295</u>	<u>20,589</u>	<u>1,186,291</u>
Total Fund Balances	<u>2,574,042</u>	<u>46,189</u>	<u>65,295</u>	<u>20,589</u>	<u>2,706,115</u>
 TOTAL LIABILITIES AND FUND BALANCES	 <u>\$ 3,838,415</u>	 <u>\$ 46,517</u>	 <u>\$ 65,295</u>	 <u>\$ 20,589</u>	 <u>\$ 3,970,816</u>

<u>NONBUDGETED FUNDS</u>					
<u>Police Forfeiture</u>	<u>Engineer's Application Fees</u>	<u>Capital Impact Fees</u>	<u>Corridor Impact Fees</u>	<u>Total Nonbudgeted Funds</u>	<u>Total All Funds</u>
\$ 75,227	\$	\$ 437,606	\$ 892,099	\$ 1,404,932	\$ 2,847,648
231,738				231,738	1,524,122
					28,901
					105,585
					1,068,691
	<u>9,577</u>	<u>132</u>		<u>9,709</u>	<u>42,248</u>
<u>\$ 306,965</u>	<u>\$ 9,577</u>	<u>\$ 437,738</u>	<u>\$ 892,099</u>	<u>\$ 1,646,379</u>	<u>\$ 5,617,195</u>
\$	\$	\$	\$	\$	\$ 5,400
					113,264
			132	132	15,422
					<u>1,130,747</u>
			<u>132</u>	<u>132</u>	<u>1,264,833</u>
					84,001
306,965	9,577	437,738	891,967	1,646,247	3,082,070
					<u>1,186,291</u>
<u>306,965</u>	<u>9,577</u>	<u>437,738</u>	<u>891,967</u>	<u>1,646,247</u>	<u>4,352,362</u>
<u>\$ 306,965</u>	<u>\$ 9,577</u>	<u>\$ 437,738</u>	<u>\$ 892,099</u>	<u>\$ 1,646,379</u>	<u>\$ 5,617,195</u>

The notes to financial statements are an integral part of this statement.

SCHEDULE B-2
TOWN OF HUDSON, NEW HAMPSHIRE
Special Revenue Funds
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
For the Fiscal Year Ended June 30, 1997

	<u>BUDGETED FUNDS</u>				<u>Total Budgeted Funds</u>
	<u>Sewer Department</u>	<u>Hills Memorial Library</u>	<u>Conservation Commission</u>	<u>Lion's Hall</u>	
<u>Revenues</u>					
Intergovernmental Revenues	\$	\$	\$	\$	\$
Charges for Services	1,318,162	255	2,035		1,320,452
Miscellaneous	127,390	14,834	1,277	26,342	169,843
<u>Other Financing Sources</u>					
Operating Transfers In	<u>65,692</u>	<u>479,778</u>	<u>3,255</u>	<u>32,000</u>	<u>580,725</u>
<u>Total Revenues and Other Financing Sources</u>	<u>1,511,244</u>	<u>494,867</u>	<u>6,567</u>	<u>58,342</u>	<u>2,071,020</u>
<u>Expenditures</u>					
<u>Current</u>					
General Government					
Public Safety					
Sanitation	639,681				639,681
Conservation			3,707		3,707
Culture and Recreation		472,941		37,753	510,694
<u>Debt Service</u>					
Principal	284,119				284,119
Interest	55,459				55,459
Capital Outlay	31,766				31,766
<u>Other Financing Uses</u>					
Operating Transfers Out	<u>75,000</u>				<u>75,000</u>
<u>Total Expenditures and Other Financing Uses</u>	<u>1,086,025</u>	<u>472,941</u>	<u>3,707</u>	<u>37,753</u>	<u>1,600,426</u>
<u>Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses</u>					
	425,219	21,926	2,860	20,589	470,594
<u>Fund Balances - July 1</u>	<u>2,148,823</u>	<u>24,263</u>	<u>62,435</u>		<u>2,235,521</u>
<u>Fund Balances - June 30</u>	<u>\$ 2,574,042</u>	<u>\$ 46,189</u>	<u>\$ 65,295</u>	<u>\$ 20,589</u>	<u>\$ 2,706,115</u>

<u>NONBUDGETED FUNDS</u>					
<u>Police Forfeiture</u>	<u>Engineer's Application Fees</u>	<u>Capital Impact Fees</u>	<u>Corridor Impact Fees</u>	<u>Total Nonbudgeted Funds</u>	<u>Total All Funds</u>
\$ 1,919	\$	\$	\$	\$ 1,919	\$ 1,919
12,736	23,626	3,190	131,751	158,567	1,479,019
		13,029	24,987	50,752	220,595
					<u>580,725</u>
<u>14,655</u>	<u>23,626</u>	<u>16,219</u>	<u>156,738</u>	<u>211,238</u>	<u>2,282,258</u>
26,167	14,049		5,570	19,619	19,619
				26,167	26,167
					639,681
					3,707
					510,694
					284,119
					55,459
		14,648		14,648	46,414
					<u>75,000</u>
<u>26,167</u>	<u>14,049</u>	<u>14,648</u>	<u>5,570</u>	<u>60,434</u>	<u>1,660,860</u>
(11,512)	9,577	1,571	151,168	150,804	621,398
<u>318,477</u>		<u>436,167</u>	<u>740,799</u>	<u>1,495,443</u>	<u>3,730,964</u>
<u>\$ 306,965</u>	<u>\$ 9,577</u>	<u>\$ 437,738</u>	<u>\$ 891,967</u>	<u>\$ 1,646,247</u>	<u>\$ 4,352,362</u>

The notes to financial statements are an integral part of this statement.

SCHEDULE B-3
TOWN OF HUDSON, NEW HAMPSHIRE
Special Revenue Fund - Sewer Department
Statement of Revenues, Expenditures and Changes in Fund Balance
For the Fiscal Year Ended June 30, 1997

Revenues

Charges for Services

User Charges	\$ 887,053
Betterment Assessments	279,518
Capital Assessment	151,591

Miscellaneous

Interest Income	126,774
Other	616

Other Financing Sources

Operating Transfers In

General Fund	<u>65,692</u>
--------------	---------------

Total Revenues and

Other Financing Sources

\$ 1,511,244

Expenditures

Current

Sanitation

Billing and Collection	\$ 101,614
Operations and Maintenance	538,067
Capital Outlay	31,766

Debt Service

Principal	284,119
Interest	55,459

Other Financing Uses

Operating Transfers Out

Capital Reserve Funds	<u>75,000</u>
-----------------------	---------------

Total Expenditures and

Other Financing Uses

1,086,025

Excess of Revenues and

Other Financing Sources Over

Expenditures and Other Financing Uses

\$ 425,219

Fund Balance - July 1

2,148,823

Fund Balance - June 30

\$ 2,574,042

The notes to financial statements are an integral part of this statement.

SCHEDULE B-4
TOWN OF HUDSON, NEW HAMPSHIRE
Special Revenue Fund - Hills Memorial Library
Statement of Revenues, Expenditures and Changes in Fund Balance
For the Fiscal Year Ended June 30, 1997

<u>Revenues</u>		
<u>Charges For Services</u>		
Non-Resident Fees	\$	255
<u>Miscellaneous</u>		
Interest Income		1,506
Book Sales and Fines		4,263
Donations		336
Other		8,729
<u>Other Financing Sources</u>		
<u>Operating Transfers In</u>		
General Fund		469,778
Trust Funds		<u>10,000</u>
<u>Total Revenues and</u>		
<u>Other Financing Sources</u>		\$ 494,867
<u>Expenditures</u>		
<u>Current</u>		
<u>Culture and Recreation</u>		
Salaries and Benefits	\$	308,508
Administrative Costs		24,082
Books, Periodicals and Programs		79,604
Operations and Maintenance of Facilities		38,101
Capital Acquisitions and Improvements		<u>22,646</u>
<u>Total Expenditures</u>		<u>472,941</u>
<u>Excess of Revenues and Other</u>		
<u>Financing Sources Over Expenditures</u>		\$ 21,926
<u>Fund Balance - July 1</u>		<u>24,263</u>
<u>Fund Balance - June 30</u>		<u>\$ 46,189</u>

The notes to financial statements are an integral part of this statement.

SCHEDULE B-5
TOWN OF HUDSON, NEW HAMPSHIRE
Special Revenue Fund - Conservation Commission
Statement of Revenues, Expenditures and Changes in Fund Balance
For the Fiscal Year Ended June 30, 1997

<u>Revenues</u>		
<u>Charges For Services</u>		
Tree Cutting	\$ 2,035	
<u>Miscellaneous</u>		
Interest Income	1,277	
<u>Other Financing Sources</u>		
<u>Operating Transfers In</u>		
General Fund	<u>3,255</u>	
<u>Total Revenues and</u>		
<u>Other Financing Sources</u>		\$ 6,567
<u>Expenditures</u>		
<u>Current</u>		
<u>Conservation Commission</u>		
Administrative Costs	\$ 1,099	
Engineering Fees	<u>2,608</u>	
<u>Total Expenditures</u>		
		<u>3,707</u>
<u>Excess of Revenues and Other</u>		
<u>Financing Sources Over Expenditures</u>		\$ 2,860
<u>Fund Balance - July 1</u>		
		<u>62,435</u>
<u>Fund Balance - June 30</u>		
		<u>\$ 65,295</u>

The notes to financial statements are an integral part of this statement.

EXHIBIT B-6
TOWN OF HUDSON, NEW HAMPSHIRE
Special Revenue Fund - Lion's Hall
Statement of Revenues, Expenditures and Changes in Fund Balance
For the Fiscal Year Ended June 30, 1997

<u>Revenues</u>		
<u>Charges for Services</u>		
Rent	\$ 26,342	
<u>Other Financing Sources</u>		
<u>Operating Transfers In</u> General Fund	<u>32,000</u>	
<u>Total Revenues and</u>		
<u>Other Financing Sources</u>		\$ 58,342
<u>Expenditures</u>		
<u>Current</u>		
Utilities	\$ 16,465	
Maintenance and Repairs	<u>21,288</u>	
<u>Total Expenditures</u>		<u>37,753</u>
<u>Excess of Revenues and Other</u>		
<u>Financing Sources Over Expenditures</u>		\$ 20,589
<u>Fund Balance - July 1</u>		_____
<u>Fund Balance - June 30</u>		<u>\$ 20,589</u>

The notes to financial statements are an integral part of this statement.

*SCHEDULE C-1
TOWN OF HUDSON, NEW HAMPSHIRE
Trust and Agency Funds
Combining Balance Sheet
June 30, 1997*

<u>ASSETS</u>	Trust Funds				
	<u>Expendable</u>			<u>Nonexpendable</u>	
	<u>Capital Reserve</u>	<u>Library Building</u>	<u>All Other</u>	<u>Town</u>	<u>Library</u>
Cash and Equivalents	\$ 30	\$ 24,257	\$ 43	\$ 863	\$ 20,756
Investments	552,897		362,944	148,113	5,055
Interfund Receivable					
TOTAL ASSETS	<u>\$ 552,927</u>	<u>\$ 24,257</u>	<u>\$ 362,987</u>	<u>\$ 148,976</u>	<u>\$ 25,811</u>
 <u>LIABILITIES AND FUND BALANCES</u>					
<u>Liabilities</u>					
Intergovernmental Payable	\$ 196,960	\$	\$	\$	\$
Escrow and Performance Deposits					
Total Liabilities	<u>196,960</u>				
 <u>Fund Balances</u>					
Reserved For Endowments				129,891	10,000
Reserved For Special Purposes	<u>355,967</u>	<u>24,257</u>	<u>362,987</u>	<u>19,085</u>	<u>15,811</u>
Total Fund Balances	<u>355,967</u>	<u>24,257</u>	<u>362,987</u>	<u>148,976</u>	<u>25,811</u>
 TOTAL LIABILITIES AND FUND BALANCES	 <u>\$ 552,927</u>	 <u>\$ 24,257</u>	 <u>\$ 362,987</u>	 <u>\$ 148,976</u>	 <u>\$ 25,811</u>

<u>Agency Funds</u>	<u>Total</u>
\$ 861,867	\$ 907,816
40,664	1,109,673
<u>114,754</u>	<u>114,754</u>
<u>\$ 1,017,285</u>	<u>\$ 2,132,243</u>
\$	\$ 196,960
<u>1,017,285</u>	<u>1,017,285</u>
<u>1,017,285</u>	<u>1,214,245</u>
<u> </u>	139,891
<u> </u>	<u>778,107</u>
	<u>917,998</u>
<u>\$ 1,017,285</u>	<u>\$ 2,132,243</u>

The notes to financial statements are an integral part of this statement.

SCHEDULE C-2
TOWN OF HUDSON, NEW HAMPSHIRE
Fiduciary Fund Type
Expendable Trust Funds
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
For the Fiscal Year Ended June 30, 1997

	<u>Capital Reserve</u>	<u>Library Building</u>	<u>All Other</u>	<u>Total</u>
<u>Revenues</u>				
New Funds	\$	\$ 534	\$	\$ 534
Interest and Dividend Income	15,251	708	12,010	27,969
Capital Gains			17,998	17,998
 <u>Other Financing Sources</u>				
Operating Transfers In	<u>93,000</u>	<u> </u>	<u>15,000</u>	<u>108,000</u>
 <u>Total Revenues and Other Financing Sources</u>				
	<u>108,251</u>	<u>1,242</u>	<u>45,008</u>	<u>154,501</u>
 <u>Other Financing Uses</u>				
Operating Transfers Out	<u>5,000</u>	<u>10,000</u>	<u> </u>	<u>15,000</u>
 <u>Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Other Financing Uses</u>				
	103,251	(8,758)	45,008	139,501
 <u>Fund Balances - July 1</u>				
	<u>252,716</u>	<u>33,015</u>	<u>317,979</u>	<u>603,710</u>
 <u>Fund Balances - June 30</u>				
	<u>\$ 355,967</u>	<u>\$ 24,257</u>	<u>\$ 362,987</u>	<u>\$ 743,211</u>

The notes to financial statements are an integral part of this statement.

*SCHEDULE C-3
TOWN OF HUDSON, NEW HAMPSHIRE
Agency Funds
Combining Statement of Changes in Assets and Liabilities
For the Fiscal Year Ended June 30, 1997*

<u>Developers' Performance Bond Fund</u>	<u>Balance July 1, 1996</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance June 30, 1997</u>
ASSETS				
Cash and Equivalents	\$ 909,261	\$ 310,424	\$ 381,749	\$ 837,936
Investments	<u>38,675</u>	<u>1,989</u>	<u> </u>	<u>40,664</u>
TOTAL ASSETS	<u>\$ 947,936</u>	<u>\$ 312,413</u>	<u>\$ 381,749</u>	<u>\$ 878,600</u>
LIABILITIES				
Escrow and Performance Deposits	<u>\$ 947,936</u>	<u>\$ 312,413</u>	<u>\$ 381,749</u>	<u>\$ 878,600</u>
<u>Sewer Ordinance Deposits</u>				
ASSETS				
Interfund Receivable	<u>\$ 58,047</u>	<u>\$ 17,050</u>	<u>\$ 10,137</u>	<u>\$ 64,960</u>
LIABILITIES				
Escrow and Performance Deposits	<u>\$ 58,047</u>	<u>\$ 17,050</u>	<u>\$ 10,137</u>	<u>\$ 64,960</u>
<u>Planning Board Fee Deposits</u>				
ASSETS				
Interfund Receivable	<u>\$ 53,998</u>	<u>\$ 7,450</u>	<u>\$ 11,654</u>	<u>\$ 49,794</u>
LIABILITIES				
Escrow and Performance Deposits	<u>\$ 53,998</u>	<u>\$ 7,450</u>	<u>\$ 11,654</u>	<u>\$ 49,794</u>
<u>Impact Fees - School and Library Fee Deposits</u>				
ASSETS				
Cash and Equivalents	<u>\$ -0-</u>	<u>\$ 23,931</u>	<u>\$ -0-</u>	<u>\$ 23,931</u>
LIABILITIES				
Escrow and Performance Deposits	<u>\$ -0-</u>	<u>\$ 23,931</u>	<u>\$ -0-</u>	<u>\$ 23,931</u>
Total - All Agency Funds				
ASSETS				
Cash and Equivalents	\$ 909,261	\$ 334,355	\$ 381,749	\$ 861,867
Investments	38,675	1,989		40,664
Interfund Receivable	<u>112,045</u>	<u>24,500</u>	<u>21,791</u>	<u>114,754</u>
TOTAL ASSETS	<u>\$ 1,059,981</u>	<u>\$ 360,844</u>	<u>\$ 403,540</u>	<u>\$ 1,017,285</u>
LIABILITIES				
Escrow and Performance Deposits	<u>\$ 1,059,981</u>	<u>\$ 360,844</u>	<u>\$ 403,540</u>	<u>\$ 1,017,285</u>

The notes to financial statements are an integral part of this statement.

Budget and Town Meeting Warrant



Alvirne Chapel, Hudson, New Hampshire

Town of Hudson NH
Default Budget Fiscal Year 1998 - 1999

Town Meeting Approved Fiscal Year 1998 **\$48,474,229**

Adjustments:

Less:	Town Debt Service FY 1998	(\$729,678)
	Sewer Debt Service FY 1998	(\$319,867)
	Water Utility Purchase	(\$34,500,000)
Add:	Town Debt Service FY 1999	\$615,152
	Sewer Debt Service FY 1999	\$299,913
	Water Debt Service FY 1999	\$2,321,003
		\$2,321,003
	Net Adjustment	(\$34,634,480)

Adjusted Town Meeting Approved Fiscal Year **\$16,160,752**

Add: Recurring Items from Approved Fiscal Year 1998 Warrant Articles:

Police Union Contract	\$95,754	Warrant Article # 6
Admin & Support Union Contract	\$13,250	Warrant Article # 7
Non Union Salary Increase	\$7,500	Warrant Article # 8
Library Salary Increase	\$17,616	Warrant Article # 9
2 Police Positions	\$67,918	Warrant Article # 12
Drug Task Force Officer	\$46,245	Warrant Article # 13
School Resource Officer	\$41,080	Warrant Article # 14
2 Firefighter Positions	\$70,380	Warrant Article # 15
1 Fire Dispatch Position	\$29,931	Warrant Article # 16
	\$389,674	
Subtotal Warrant Articles		
Total Default Budget	\$16,550,426	

STATE OF NEW HAMPSHIRE
DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
61 So.Spring St., P.O.Box 1122
Concord, NH 03302-1122
(603) 271-3397



BUDGET FORM FOR TOWNS WHICH HAVE ADOPTED
THE PROVISIONS OF RSA 32:14 THROUGH 24

BUDGET OF THE TOWN

OF HUDSON N.H.

Appropriations and Estimates of Revenue for the Ensuing Year January 1, _____ to December 31, _____ or
for Fiscal Year From July 1, 1998 to June 30, 1999

IMPORTANT: Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the entire budget in the appropriate recommended and not recommended area. This means the operating budget and all special and individual warrant articles must be posted.
2. Hold at least one public hearing on this budget.
3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address above.

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

Budget Committee:(Please sign in ink.)

Date _____

Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art. #	Appropriations Prior Year as Approved by DRA	Actual Expenditures Prior Year	Selectmen's Appropriation Ensuing Fiscal Year		Budget Committee's Appropriation Ensuing Fiscal Year		
					Recommended	Not Recommended	Recommended	Not Recommended	
					4130-4139	Executive	20,22,31	184,119	179,340
4140-4149	Elec. , Reg., & Vital Statistics	26,48	213,361	220,422	217,920		217,920		
4150-4151	Financial Administration		376,703	334,628	373,838		373,188	650	
4152	Revaluation of Property	27	123,346	95,614	201,766		201,766		
4153	Legal Expense		160,923	298,579	158,665		157,665	1,000	
4155-4159	Personnel Administration								
4191-4193	Planning and Zoning	39,40	324,306	255,121	377,572		374,572	3,000	
4194	General Government Bldg.		72,884	57,059	66,134		66,134		
4195	Cemeteries		9,100	3,191	9,100		10,100		
4196	Insurance		376,200	186,136	366,200		366,200		
4197	Advertising and Reg. Assoc.								
4199	Other General Government	32	252,057	199,236	300,725		252,725	50,000	
PUBLIC SAFETY									
4210-4214	Police	23,28	2,709,534	2,328,152	2,789,922	48,402	2,789,922	48,402	
4215-4219	Ambulance	35	70,121	45,345	177,120		177,120		
4220-4229	Fire	25,37,38	2,584,458	2,324,629	2,817,758		2,817,758		
4290-4298	Building Inspection		98,936	96,047	101,372		101,372		
4290-4298	Emergency Management		4,486	4,680	11,261		11,261		
4299	Other Public Safety								
AIRPORT/AVIATION CENTER									
4301-4309	Airport Operations								
HIGHWAYS AND STREETS									
4311-4312	Highways and Streets	21,33,34,41	2,213,531	2,149,535	2,511,858		2,511,058	800	
4313	Bridges								

Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3, V)	Warr. Art. #	Appropriations Prior Year as Approved by DRA	Actual Expenditures Prior Year	Selectmen's Appropriation Ensuig Fiscal Year		Budget Committee's Appropriation Ensuig Fiscal Year	
					Recommended	Not Recommended	Recommended	Not Recommended
4316	Street Lighting							
4319	Other							
	SANITATION							
4321-4323	Solid Waste Collection		951,176	936,694	965,176		1,260,601	
4324	Solid Waste Disposal							
4326-4329	Sewage Collection & Disposal		1,135,805	708,644	1,184,969		1,184,969	
	WATER DISTRIBUTION & TREATMENT							
4331-4332	Water Services	44,49	385,539	0	33,649	15000	1,056,149	15,000
4335-4339	Water Treatment		45,900	0			183,600	
	ELECTRIC							
4351-4352	Admin & Generation							
4353	Purchase Costs							
4354	Electric Equipment Maint.							
4359	Other Electric Costs							
	HEALTH AND WELFARE							
4411-4414	Pest Control							
4415-4419	Health Agencies and Hospitals							
4441-4442	Admin & Direct Assistance		71,000	52,599	71,000		65,000	6,000
4444	Intergovernmental Welfare Payments							
4445-4449	Vendor Payments & Other							
	CULTURE AND RECREATION							
4520-4529	Parks and Recreation	30	208,297	159,262	214,010		214,010	
4550-4559	Library	29,47	509,544	454,434	513,625	480,000	516,940	480,000
4583	Patriotic Purposes	45	1,800	1,200	6,800		2,800	5,000

Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art. #	Appropriations Prior Year as Approved by DRA	Actual Expenditures Prior Year	Selectmen's Appropriation Ensuing Fiscal Year		Budget Committee's Appropriation Ensuing Fiscal Year	
					Recommended	Not Recommended	Recommended	Not Recommended
4589	Other Culture and Recreation							
	CONSERVATION							
4611-4612	Purchase of Natural Resources							
4619	Other Conservation		3,005	0	16,215		16,215	
4631-4632	REDEVELOPMENT AND HOUSING							
4651-4659	ECONOMIC DEVELOPMENT							
	DEBT SERVICE							
4711	Prin- Long Term Bonds & Notes		866,120	800,000	770,000		1,677,000	
4721	Int- Long Term Bonds & Notes		183,425	217,893	145,065		1,559,068	
4723	Interest on TAN's							
4790-4799	Other Debt Service		215,417	0				
	CAPITAL OUTLAY							
4901	Lands and Improvements	42			50,000		50,000	
4902	Mach., Veh., & Equip							
4903	Buildings							
4909	Improvements Other than Buildings							
4912	To Special Revenue Fund		32,050	20,408	37,800		37,800	
4913	To Capital Projects Fund							
4914	To Enterprise Fund							
	Sewer-							
	Water-							
	Electric-							
	Airport-							
4915	To Capital Reserve Fund							

YEAR FY 1999

BUDGET - TOWN OF HUDSON, NH

MS-7

Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art. #	Appropriations Prior Year as Approved by DRA	Actual Expenditures Prior Year	Selectmen's Appropriation Ensuing Fiscal Year		Budget Committee's Appropriation Ensuing Fiscal Year	
					Recommended	Not Recommended	Recommended	Not Recommended
4916	To Trust and Agency Funds							
4917	To Health Maintenance Trust Fund							
4918	To Nonexpendable Trust Funds							
4919	To Agency Funds							
	SUBTOTAL I		14,383,143	12,128,848	14,745,566	543,402	18,508,959	609,852

..SPECIAL WARRANT ARTICLES**

Special warrant articles are defined in RSA 32:3,VI, as appropriations 1) in petitioned warrant articles; 2) appropriations raised by bonds or notes; 3) appropriating to a separate fund created pursuant to law, such as capital reserve funds or trusts funds; or 4) an appropriation designated on the warrant as a special article or as a nonlapsing or nontransferable article.

Acct#	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr Art#	Appropriations Prior Year As Approved By DRA	Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS ENSUING FISCAL YEAR		BUDGET COMMITTEE'S APPROPRIATION ENSUING FISCAL YEAR	
					RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED
SUBTOTAL 2 Recommended								

..INDIVIDUAL WARRANT ARTICLES**

"Individual" warrant articles are not necessarily the same as "special warrant articles". An example of an individual warrant article might be negotiated cost items for labor agreements or items of a one time nature you wish to address individually.

Acct#	PURPOSE OF APPROPRIATIONS (RSA 32:3,VI)	Warr Art #	Appropriations Prior Year As Approved by DRA	Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS ENSUING FISCAL YEAR		BUDGET COMMITTEE'S APPROPRIATIONS ENSUING FISCAL YEAR	
					RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED
SUBTOTAL 3 Recommended								

Acct. #	SOURCE OF REVENUE	Warr. Art. #	Estimated Revenue Prior Year	Actual Revenue Prior Year	ESTIMATED REVENUE Ensuing Year
TAXES			1998	1997	1999
3120	Land Use Change Taxes		4,800	55,200	4,800
3180	Resident Taxes				
3185	Yield Taxes		200	3,268	200
3186	Payment in Lieu of Taxes				
3189	Other Taxes		7,500	8,292	7,500
3190	Interest & Penalties on Delinquent Taxes		283,000	280,458	153,000
	Inventory Penalties				
LICENSES, PERMITS & FEES					
3210	Business Licenses & Permits		30,000	36,930	20,000
3220	Motor Vehicle Permit Fees		1,840,150	2,250,352	1,900,000
3230	Building Permits		65,000	100,113	65,000
3290	Other Licenses, Permits & Fees		147,825	109,568	156,225
3311-3319	FROM FEDERAL GOVERNMENT				
FROM STATE					
3351	Shared Revenues		126,036	393,966	370,000
3352	Meals & Rooms Tax Distribution		225,096	291,763	300,000
3353	Highway Block Grant		328,894	282,493	300,000
3354	Water Pollution Grant				
3355	Housing & Community Development				
3356	State & Federal Forest Land Reimbursement				
3357	Flood Control Reimbursement				
3359	Other (Including Railroad Tax)		39,088	379,126	247,088
3379	FROM OTHER GOVERNMENTS		30,000	30,000	30,000
CHARGES FOR SERVICES					
3401-3406	Income from Departments		325,580	550,171	329,311
3409	Other Charges				
MISCELLANEOUS REVENUES					
3501	Sale of Municipal Property		1,000	801	1,000
3502	Interest on Investments		350,000	319,977	325,000
3503-3509	Other				
INTERFUND OPERATING TRANSFERS IN					
3912	From Special Revenue Funds		25,000	27,000	25,000

Year 1999

Budget - Town of HUDSON, NH

MS-7

Acct. #	SOURCE OF REVENUE	Warr. Art. #	Estimated Revenue Prior Year	Actual Revenue Prior Year	Estimated Revenue Ensuing Year
3913	From Capital Projects Funds				
3914	From Enterprise Funds				
	Sewer - (Offset)		1,454,898	1,447,228	1,484,882
	Water - (Offset)				3,589,311
	Electric - (Offset)				
	Airport - (Offset)				
3915	From Capital Reserve Funds				85,000
3916	From Trust & Agency Funds				
OTHER FINANCING SOURCES					
3934	Proc. from Long term Bonds & Notes				
Amounts VOTED From Fund Balance ("Surplus")			600,000	940,000	500,000
Fund Balance ("Surplus") to Reduce Taxes					
TOTAL REVENUES & CREDITS			5,884,067	7,506,706	9,893,317

****BUDGET SUMMARY****

	SELECTMEN	BUDGET COMMITTEE
SUBTOTAL 1 Recommended (from page 4)	14,745,566	18,508,959
SUBTOTAL 2 Special warrant articles Recommended (page 5)		
SUBTOTAL 3 "Individual" warrant articles Recommended (page 5)		
TOTAL Appropriations Recommended	14,745,566	18,508,959
Less: Amount of Estimated Revenues & Credits (from above)	9,893,317	9,893,317
Estimated Amount of Taxes To Be Raised	4,852,249	8,615,642

(REV.1997)

BUDGET COMMITTEE SUPPLEMENTAL SCHEDULE
(RSA 32:18, 19 & 32:21)

LOCAL GOVERNMENT UNIT: TOWN OF HUDSON

FISCAL YEAR ENDING: 6/30/99

	RECOMMENDED AMOUNT
1. Total Recommended by Budget Comm.	18,423,571
LESS EXCLUSIONS:	
2. Principle: Long-Term Bonds & Notes	1,677,000
3. Interest: Long-Term Bonds & Notes	1,559,068
4. Capital Outlays Funded From Long-Term Bonds & Notes per RSA 33:8 & 33:7-b.	
5. Mandatory Assessments	
6. TOTAL EXCLUSIONS (Sum of rows 2 - 5)	3,236,068
7. AMOUNT RECOMMENDED LESS RECOMMENDED EXCLUSION AMOUNTS (Line 1 less Line 6)	15,187,503
8. Line 7 times 10%	1,518,750

THIS IS THE MAXIMUM ALLOWABLE INCREASE TO BUDGET COMMITTEE RECOMMENDED BUDGET.

Less Approved Collective Bargaining Agreements \$41,578,(PMA), \$15,614 (Admin & Support), \$28,196 (DPW)

**TOWN MEETING WARRANT
INDEX
Deliberative Session--February 7, 1998**

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Article 3 Parking Spaces

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Article 5 Parking of Recreational Vehicles

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Article 47 Purchase of Land for Future Library Expansion

Article 48 Salary Increase for Supervisors of the Checklist

Article 49 Establishment of Board of Water Commissioners

Article 50 Establishment of Animal Shelter Board of Trustees

1998 HUDSON TOWN MEETING
WARRANT
HUDSON, NEW HAMPSHIRE

To the Inhabitants of the Town of Hudson, in the County of Hillsborough, and State of New Hampshire, qualified to vote in town affairs:

You are hereby notified to meet at the Memorial School commencing at 9:00 A.M. on Saturday, February 7, 1998 for the transaction of all business other than voting by official ballot. This first session of the annual town meeting shall consist of explanation, discussion and debate of each warrant article. Warrant articles may be amended at the first session, subject to the restrictions set forth in N.H. RSA 40:13, IV.

You are hereby further notified that the second session of the annual meeting shall be held at Lions Hall, Lions Avenue, between the hours of 7:00 A.M. and 8:00 P.M. on Tuesday, March 10, 1998, to elect town officers and to vote by official ballot on all articles set forth on this Warrant, as it may be amended by act of the first session meeting.

Article 1 Election of Town Officers

To choose all necessary town officers for the coming year.

ZONING REFERENDUM QUESTIONS

Article 2 Definitional Changes

Amendment No. 1: "Are you in favor of Amendment No. 1, as proposed by the Planning Board, to the Town of Hudson Zoning Ordinance as follows:

This amendment proposes to replace or modify the zoning ordinance definitions of the following terms: "access", "frontage", "outside display" and "outside storage".
Approved by the Planning Board.

Article 3 Parking Spaces

Amendment No. 2: "Are you in favor of Amendment No. 2, as proposed by the Planning Board, to the Town of Hudson Zoning Ordinance as follows:

This amendment proposes to replace the existing parking space provisions set forth in Section 334-15A of the Zoning Ordinance."
Approved by the Planning Board.

Article 4 Storage of Vehicles

Amendment No. 3: "Are you in favor of

Amendment No. 3, as proposed by the Planning Board, to the Town of Hudson Zoning Ordinance as follows:

This amendment proposes a word change to Section 334-15B(2) of the Zoning Ordinance regarding the parking or storage of certain vehicles." Approved by the Planning Board.

Article 5 Parking of Recreational Vehicles

Amendment No. 4: "Are you in favor of Amendment No. 4, as proposed by the Planning Board, to the Town of Hudson Zoning Ordinance as follows:

This amendment proposes an additional sentence to Hudson Zoning Ordinance Section 334-15B(3) which prohibits parking or storage of more than one (1) recreational vehicle per residence within setback areas." Approved by the Planning Board.

Article 6 Utility Structures

Amendment No. 5: "Are you in favor of Amendment No. 5, as proposed by the Planning Board, to the Town of Hudson Zoning Ordinance as follows:

This amendment proposes additional language to the Hudson Zoning Ordinance regarding Planning Board review of unoccupied public utility structures." Approved by the Planning Board.

Article 7 Accessory Storage Structures

Amendment No. 6: "Are you in favor of Amendment No. 6, as proposed by the Planning Board, to the Town of Hudson Zoning Ordinance as follows:

This amendment proposes to require that accessory storage structures (sheds) shall be placed to the rear of the main building." Approved by the Planning Board.

Article 8 Special Exception Review Process

Amendment No. 7: "Are you in favor of Amendment No. 7, as proposed by the Planning Board, to the Town of Hudson Zoning Ordinance as follows:

This amendment proposes to delete and replace language regarding the process for review of special exceptions in Hudson Zoning Ordinance Section 334-35,B." Approved by the Planning Board.

Article 9 Minimum Buildable Lot Area

Amendment No. 8: "Are you in favor of Amendment No. 8, as proposed by the Planning Board, to the Town of Hudson Zoning Ordinance as follows:

This amendment proposes a complete replacement to existing Hudson Zoning Ordinance Section 334-27.1B, Minimum Buildable Lot Area with regard to Wetland and Slope." Approved by the Planning Board.

Article 10 Lot Area Requirements

Amendment No. 9: "Are you in favor of Amendment No. 9, as proposed by the Planning Board, to the Town of Hudson Zoning Ordinance as follows:

This amendment proposes to alter Section 334-36 of the Hudson Zoning Ordinance with respect to lot area requirements. This section, regarding wetland areas and their associated buffers and the satisfaction of

minimum lot and setback requirements, is proposed to be deleted in its entirety." Approved by the Planning Board.

Article 11 Mobile Home Parks Manufactured Homes Density

Amendment No. 10: "Are you in favor of Amendment No. 10, as proposed by the Planning Board, to the Town of Hudson Zoning Ordinance as follows:

This amendment proposes a complete replacement to existing Section 334-43,F(1)(c) of the Hudson Zoning Ordinance, regarding maximum density of manufactured homes allowed in a mobile home park." Approved by the Planning Board.

Article 12 Open Space Design Requirements

Amendment No. 11: "Are you in favor of Amendment No. 11, as proposed by the Planning Board, to the Town of Hudson Zoning Ordinance as follows:

This amendment proposes a complete replacement to Section 334-53,C of the Hudson Zoning Ordinance regarding open space design requirements as to the issues of wetlands and slopes." Approved by the Planning Board.

Article 13 Telecommunications Facilities

Amendment No. 12: "Are you in favor of Amendment No. 12, as proposed by the Planning Board, to the Town of Hudson Zoning Ordinance as follows:

This amendment proposes an entirely new zoning ordinance section entitled "Telecommunications Facilities." This article is consistent with authorization

established by the Federal Telecommunications Act of 1996 and it establishes general guidelines for the siting of telecommunications towers and antennas; proposes a set of definitions; states applicability of property, types of exclusions and further definitions; proposes where such towers and facilities may be located by zoning district; proposes a section for bonding security, insurance and the removal of abandoned antennas and towers. The proposed set of definitions is intended to be added to the existing definitions section of the Zoning Ordinance, Section 334-6. The proposed article encourages antennas to be located on existing facilities or structures and aims at minimizing visual and property value impacts. Tower height and circumstances for lattice construction towers are specified." Approved by the Planning Board.

Article 14 Building Height

Amendment No. 13: "Are you in favor of Amendment No. 13, as proposed by the Planning Board, to the Town of Hudson Zoning Ordinance as follows:

This amendment proposes to delete certain text from Section 334-14 with respect to building height." Approved by the Planning Board.

PETITIONED ZONING REFERENDUM QUESTIONS

Article 15 Re-zoning of lots from business to town residential zone.

By Petition Amendment No. 14: "Are you in favor of Amendment No. 14, as proposed by Petition, to the Town of Hudson Zoning Ordinance as

follows:

Petition to re-zone Assessor's Map 59, Lots 4, 5, 6, 7, 8, 8-1, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 20-1, 20-2, 21, 21-1, 21- 2, 21-3, 21-4, 21-5, 21-6, 21-7, 21-8, 22, 23, 24, 24-1, 25, 26, 26-1, 26-2, 26-3, 27, 27-1, 28, 29 and 29-1.

This petition zoning amendment proposes to re-zone parcels of property from Business to TR. These parcels are in an area of town generally described as near the west side of Route 102, in the general vicinity of Webster Street and Hill, Grand, and Summer Streets." Approved by the Planning Board.

Article 16 Petition to re-zone Assessor's Map 2, Lots 12, 13, 2-1 and 2-37.

By Petition Amendment No. 15: "Are you in favor of Amendment No. 15, as proposed by Petition, to the Town of Hudson Zoning Ordinance as follows:

This petition zoning amendment proposes to re-zone parcels of property from General to R-1. These parcels are in an area of town generally described as near the east side of River Road, south of Security Drive and north of the State line." Disapproved by the Planning Board.

Article 17 Petition to re-zone Assessor's Map 7, Lots 44 and 45.

By Petition Amendment No. 16: "Are you in favor of Amendment No. 16, as proposed by Petition, to the Town of Hudson Zoning Ordinance as follows:

This petition zoning amendment proposes to re-zone parcels of property from R-2 to B.

These parcels are in an area of town generally described as the east side of Lowell Road, on the north side of Rena Street." Approved by the Planning Board.

Article 18 Petition to re-zone Assessor's Map 23, Lot 74.

By Petition Amendment No. 17: "Are you in favor of Amendment No. 17, as proposed by Petition, to the Town of Hudson Zoning Ordinance as follows:

This petition zoning amendment proposes to re-zone a parcel of property from R-1 to R-2. This parcel is in an area of town generally described as on the east side of Derry Street (Route 102), north of Phillips Drive." Disapproved by the Planning Board.

Article 19 Petition to re-zone Assessor's Map 7, Lot 46.

By Petition Amendment No. 18: "Are you in favor of Amendment No. 18, as proposed by Petition, to the Town of Hudson Zoning Ordinance as follows:

This petition zoning amendment proposes to re-zone a parcel of property from R-2 to B. This parcel is in an area of town generally described as on the west side of Rita Avenue, near Lowell Road."

SELECTMEN ARTICLES

Article 20 Ratification of a Multi-Year Contract Negotiated Between the Town and the Administrative and Support Union for Wage and

Benefit Increases.

By Selectmen "To see if the Town of Hudson will vote to approve the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and Local 1801 A.F.S.C.M.E. (Administrative and Support Staff Union), which calls for the following increases in salary and benefits:

<u>Year</u>	<u>Estimated Amount</u>
1998-99	\$15,614.00
1999-00	\$27,758.00
2000-01	\$14,080.00

And further, to raise and appropriate the sum of \$15,614.00 for the 1998-99 fiscal year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior fiscal year." (This appropriation is in addition to Warrant Article No. 24, the operating budget article.) (Recommended by the Board of Selectmen) (Recommended by the Budget Committee).

Article 21 Ratification of a Single Year Contract Negotiated by the Town and the Highway Union for Wage and Benefit Increases.

By Selectmen "To see if the Town of Hudson will vote the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and Local 1801 A.F.S.C.M.E. (Highway Union), which calls for the following increases in salary and benefits:

<u>Year</u>	<u>Estimated Amount</u>
1998-99	\$28,196.00

And further, to raise and appropriate the sum

of \$28,196.00 for the 1998-99 fiscal year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior fiscal year." (This appropriation is in addition to Warrant Article No. 24, the operating budget article.) (Recommended by the Board of Selectmen) (Recommended by the Budget Committee).

Article 22 Ratification of a Multi-Year Contract Negotiated by the Town and the Professional Management Association for Wage and Benefit Increases.

By Selectmen "To see if the Town of Hudson will vote the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and Local 1801 A.F.S.C.M.E. (Professional Management Association), which calls for the following increases in salary and benefits:

<u>Year</u>	<u>Estimated Amount</u>
1998-99	\$41,578.00
1999-00	\$21,642.00

And further, to raise and appropriate the sum of \$41,578.00 for the 1998-99 fiscal year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior fiscal year." (This appropriation is in addition to Warrant Article No. 24, the operating budget article.) (Recommended by the Board of Selectmen) (Recommended by the Budget Committee).

Article 23 Factfinder's Report (Police Department).

By Selectmen "To see if the Town of Hudson will vote to implement the recommendations contained in the Factfinder's Report in the matter of

factfinding between the Town of Hudson and the Police Union (A.F.S.C.M.E. Local 3657) dated January 2, 1998, which calls for the following increases in salary and benefits:

<u>Year</u>	<u>Estimated Amount</u>
1998-99	\$48,402.00
1999-00	\$55,558.00
2000-01	\$62,315.00

And further, to raise and appropriate the sum of \$48,402.00 for the 1998-99 fiscal year, said sum representing the additional cost attributable to the increase in salary and benefits over those paid in the prior fiscal year." (This appropriation is in addition to Warrant Article No. 24, the operating budget article.) (Not Recommended by the Board of Selectmen) (Not Recommended by the Budget Committee).

Article 24 Adopting Town Operating Budget.

By Selectmen "Shall the Town of Hudson raise and appropriate as an operating budget, not including appropriations by special warrant article, the amount set forth in the budget posted with the Warrant, for the purposes set forth therein, totaling \$17,599,150? Should this article be defeated, the operating budget shall be \$16,550,426, which is the same as last year, with certain adjustments required by previous actions of the Town of Hudson or by law, or the governing body may hold one special meeting, in accordance with RSA 40:13,X and XVI, to take up the issue of a revised operating budget only?"

Article 25 Two Firefighter/EMT-I Positions.

By Selectmen "Shall the Town of Hudson raise and appropriate the sum of \$86,483.00, which represents the cost of wages and benefits necessary to hire two full-time emergency medical technician/firefighters?" (This appropriation is in addition to Warrant Article No. 24, the operating budget article.) (Recommended by the Board of Selectmen) (Recommended by the Budget Committee).

Article 26 Wages and Benefits for Town Clerk/Tax Collector.

By Selectmen "To see if the Town will vote to raise and appropriate the sum of \$1,691.00, said sum representing the wage and benefits increase necessary to establish the Town Clerk's pay at \$40,000.00, with benefits." (This article has been designated by the Board of Selectmen as a special warrant article). (Recommended by the Board of Selectmen) (Recommended by the Budget Committee).

Article 27 Capital Reserve Fund for Town-Wide Revaluation.

By Selectmen "To see if the municipality will authorize the establishment of a capital reserve fund (pursuant to RSA Chapter 35) for the future revaluation of the municipality and to raise and appropriate the sum of \$50,000.00 toward this purpose and to appoint the Selectmen as agents to administer and expend." (This appropriation is in addition to Warrant Article No. 24, the operating budget article.) (Recommended by the Board of Selectmen) (Recommended by the Budget Committee).

- Article 28 Police Department Clerk, Part-Time.
- By Selectmen "Shall the Town of Hudson raise and appropriate the sum of \$12,401.00, which represents the costs of wages and FICA necessary to hire a part-time Police Department Clerk?" (This appropriation is in addition to Warrant Article No. 24, the operating budget article.) (Recommended by the Selectmen) (Recommended by the Budget Committee).
- Article 29 3% Wage and Benefit Increase for Employees of Library.
- By Selectmen "Shall the Town of Hudson raise and appropriate the sum of \$10,868.00 for a 3% wage and benefit increase for the employees of the Hills Memorial Library?" (This appropriation is in addition to Warrant Article No. 24, the operating budget article). (Recommended by the Selectmen) (Recommended by the Budget Committee).
- Article 30 Full-Time Recreation Director.
- By Selectmen "Shall the Town of Hudson raise and appropriate the sum of \$22,183.00 which represents the cost of wages and benefits necessary to hire a full-time recreation director at a total budgeted amount of \$33,882.00?" (This appropriation is in addition to Warrant Article No. 24, the operating budget article). (Recommended by the Selectmen) (Recommended by the Budget Committee).
- Article 31 Wages and Benefits Increases for Non-Union Personnel.
- By Selectmen "Shall the Town of Hudson raise and appropriate the sum of \$8,000.00 for wages and benefits increases for non-union

personnel?" (This appropriation is in addition to Warrant Article No. 24, the operating budget article). (Recommended by the Selectmen) (Recommended by the Budget Committee).

Article 32 Equipment for Cable Broadcasting.

By Selectmen "Shall the Town of Hudson raise and appropriate the sum of \$63,000.00, which shall be used to purchase equipment and necessary services to commence broadcasting of public meetings, school athletics and activities and other community functions? This appropriation will be offset by revenues received by the Town from the cable television franchise fee." (This appropriation is in addition to Warrant Article No. 24, the operating budget article). (Recommended by the Selectmen) (Recommended by the Budget Committee).

Article 33 Bridge Repair at Melendy and County Roads Intersection.

By Selectmen "Shall the Town raise and appropriate the sum of \$260,000.00 (gross budget) for bridge repairs at the intersection of Melendy and County Roads (\$208,000.00 of this appropriation shall be reimbursed by the State of New Hampshire, with the net cost to Hudson of \$52,000.00)?" (This appropriation is in addition to Warrant Article No. 24, the operating budget article). (Recommended by the Selectmen) (Recommended by the Budget Committee).

Article 34 Second Year Lease Payment for Highway Department Street Sweeper.

By Selectmen "To see if the Town of Hudson shall vote to raise and appropriate the sum of \$22,646.00

which represents the cost of the second year lease payment of a five (5) year lease for a Highway Department street sweeper. The total cost of this lease purchase (of which \$20,000.00 has already been paid) is \$133,230.00." (This appropriation is in addition to Warrant Article No. 24, the operating budget article). (Recommended by the Selectmen) (Recommended by the Budget Committee).

Article 35 Purchase of Ambulance.

By Selectmen "Shall the Town of Hudson vote to raise and appropriate the sum of \$100,000.00 to purchase a new ambulance and to authorize the withdrawal of \$85,000.00 from the Ambulance Capital Reserve Account created for this purpose? The balance of \$15,000.00 is to come from general taxation." (This appropriation is in addition to Warrant Article No. 24, the operating budget article). (Recommended by the Selectmen) (Recommended by the Budget Committee).

Article 36 Public Auction of Town Land with Proceeds Placed in a Capital Reserve Fund for Future Construction of a Public Works Facility.

By Selectmen "Shall the Town of Hudson vote to authorize the Selectmen to sell by sealed bid at public auction approximately 35 acres of town land located in the so-called Unicorn Industrial Park, with the proceeds from the sale to be placed in a capital reserve fund established under the provisions of RSA 35:1 for the purpose of future construction of a public works facility? The Selectmen shall be designated as agents to expend." (Recommended by the Selectmen) (Recommended by the Budget Committee).

Article 37 Emergency Lease Purchase of Fire Truck.

By Selectmen "To see if the Town of Hudson will vote to authorize the Selectmen to enter into a lease-purchase agreement for the purpose of leasing a fire truck (which is an emergency purchase to replace Engine 1) and to raise and appropriate the sum of \$23,653.17 for the second year's payment of a seven-year lease for that purpose. The total cost of this lease/purchase (of which \$23,653.17 has already been paid) is \$165,572.19." (This appropriation is in addition to Warrant Article No. 24, the operating budget article). (Recommended by the Selectmen) (Recommended by the Budget Committee).

Article 38 Lease Purchase of Fire Engine Replacement.

By Selectmen "Shall the Town of Hudson vote to authorize the Selectmen to enter into a lease-purchase agreement for the purpose of leasing a fire truck (which will replace Engine 3) and to raise and appropriate the sum of \$27,876.95 for the first year's payment of a seven-year lease for that purpose. The total cost of this lease/purchase is \$195,138.65. (This appropriation is in addition to Warrant Article No. 24, the operating budget article). (Recommended by the Selectmen) (Recommended by the Budget Committee).

Article 39 Replacement Vehicle for Zoning/Engineering.

By Selectmen "Shall the Town of Hudson vote to raise and appropriate the sum of \$15,000.00 to purchase a replacement vehicle for Zoning/Engineering?" (This appropriation is in addition to Warrant Article No. 24, the operating budget article). (Recommended by the Selectmen) (Recommended by the Budget Committee).

Article 40 Purchase of Replacement Vehicle for Health Officer.

By Selectmen "Shall the Town of Hudson vote to raise and appropriate the sum of \$18,000.00 to purchase a replacement vehicle for the Health Officer?" (This appropriation is in addition to Warrant Article No. 24, the operating budget article). (Recommended by the Selectmen) (Recommended by the Budget Committee).

Article 41 Purchase of a Replacement Vehicle for Environmental Inspector.

By Selectmen "Shall the Town of Hudson vote to raise and appropriate the sum of \$18,000.00 to purchase a replacement vehicle for the Environmental Inspector?" (This appropriation is in addition to Warrant Article No. 24, the operating budget article). (Recommended by the Selectmen) (Recommended by the Budget Committee).

Article 42 Capital Reserve Fund for Purchase and Renovation of Portion of Former Benson's Property.

By Selectmen "To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of purchasing and renovating a parcel of land (a portion of the former Benson's Animal Farm property), to raise and appropriate the sum of Fifty Thousand Dollars (\$50,000.00) to be placed in the fund, and to designate the Board of Selectmen as agents to expend these funds. The Selectmen shall be authorized to use/transfer any 6/30/98 fund balance in an amount not to exceed \$50,000.00 for this purpose." (This appropriation is in addition to Warrant Article No. 24, the operating budget article). (Recommended by the

Selectmen) (Recommended by the Budget Committee).

Article 43 Adoption of New Hampshire State Fire Code.

By Selectmen "Shall the Town of Hudson vote to adopt the New Hampshire State Fire Code 1996 edition and all subsequent amendments as approved and adopted by the Office of the New Hampshire State Fire Marshall?"

Article 44 Full-time Water Billing Clerk.

By Selectmen "Shall the Town of Hudson raise and appropriate the sum of \$33,649.35, which represents the cost of wages and benefits necessary to hire a full-time billing clerk for the Hudson water utility?" (Although this appropriation is in addition to Warrant Article 24, the operating budget article, there will be offsetting water revenues received by the Hudson water utility to pay for this cost). (Recommended by the Selectmen) (Recommended by the Budget Committee).

PETITIONED ARTICLES

Article 45 Old Home Days Fireworks.

By Petition "Shall the Town of Hudson raise and appropriate the sum of \$5,000.00 to be used towards the annual Old Home Days fireworks display? This is a special warrant article pursuant to RSA 32:3, VI with the appropriation to be non-lapsing under RSA 32:7, VI; and to further to designate the Board of Selectmen as agents to accept donations and to expend the same for this purpose." (Recommended by the Selectmen)

(Not recommended by the Budget Committee).

Article 46 Animal Shelter.

By Petition "Shall the people of the Town of Hudson direct the Hudson Selectmen to build and equip an animal shelter with the money (including interest) in the animal shelter account, using general animal shelter guidelines on town-owned land, or to modify existing town-owned buildings for an animal shelter according to general animal shelter guidelines? Shall the people of the Town of Hudson direct the Hudson Selectmen to put any remaining money into an account to be used for the Hudson animal shelter?" (Not Recommended by the Selectmen) (Not recommended by the Budget Committee).

Article 47 Purchase of Land for Future Library Expansion.

By Petition "To see if the Town of Hudson will raise and appropriate the sum of \$480,000.00 for the purchase of property for future library expansion. This will be a non-lapsing account per RSA 32:3, VI and will not lapse until the purchase is completed or in five (5) years, whichever is less." (Not Recommended by the Selectmen) (Not recommended by the Budget Committee).

Article 48 Salary Increase for Supervisors of the Checklist.

By Petition "Shall the Town of Hudson vote to set the salary of the Supervisors of the Checklist at \$600.00 each, per year, to raise and appropriate the sum of \$970.00, said sum representing the additional cost attributable to the increase in salary benefits over those

paid in the previous fiscal year?"
(Recommended by the Selectmen) (Recommended
by the Budget Committee).

Article 49 Establishment of Board of Water
Commissioners.

By Petition "To see if the Town of Hudson shall establish
pursuant to RSA 38:18 a Board of Water
Commissioners to be elected by the legal
voters of the Town, with the Town to hold the
first election at the earliest time allowed
by law after approval of this article, to
manage, control and direct the Town of
Hudson's municipal water utility, including
to make assessments pursuant to RSA 38:27 and
to set water rates pursuant to RSA 38:28, and
to establish the term of office of each of
the Water Commissioners as three (3) years,
and to further establish the initial
compensation for each Commissioner to be at
the annual rate of \$5,000.00." (Not
Recommended by the Selectmen) (Not
Recommended by the Budget Committee).

Article 50 Establishment of Animal Shelter Board of
Trustees.

By Petition "To see if the Town of Hudson will establish
an Animal Shelter Board of Trustees to
establish and operate an animal shelter in
the Town of Hudson, N.H. The Animal Shelter
Board of Trustees will consist of five
members elected at large with staggered terms
after the initial terms are completed. The
initial terms will be appointed by the Board
of Selectmen and temporarily establish the
positions:

Member at large (one year)	1998 to 1999
Member at large (one year)	1998 to 1999
Member at large (two years)	1998 to 2000

Member at large (two years)	1998 to 2000
Member at large (three years)	1998 to 2001

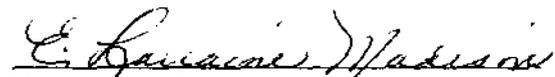
Should a vacancy arise in the Board of Trustees, the remaining members of the Board of Trustees will elect a town citizen to serve out the remainder of the term year. At the following annual town elections, a member at large will be voted to serve out the remainder of the term." (Not Recommended by the Selectmen).

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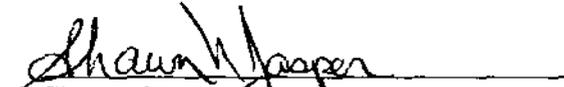
GIVEN UNDER OUR HANDS AND SEALS AT SAID HUDSON ON THE 21st DAY OF
JANUARY, 1998.

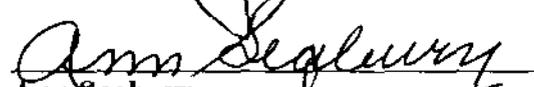
A TRUE COPY ATTEST:

HUDSON BOARD OF SELECTMEN


E. Lorraine Madison, Chairman


Rhona Charbonneau


Shawn N. Jasper


Ann Seabury


Terry Stewart

OFFICE HOURS

Finance	Monday through Friday 8:00 am - 4:30 pm
Assessor's Office	Monday through Friday 8:00 am - 4:30 pm
Dept of Public Works (Building/Zoning, Planning, Engineering)	Monday through Friday 8:00 am - 4:30 pm
Selectmen's Office	Monday through Friday 8:00 am - 5:00 pm
Town Clerk/Tax Collector	Monday through Friday 8:30 am - 4:30 pm
Hills Memorial Library	Monday through Friday 9:30 am - 9:00 pm Friday and Saturday 9:30 am - 5:00 pm Sunday 1:00 pm - 5:00 pm

SCHEDULE OF MEETINGS OF TOWN BOARDS AND COMMITTEES

Selectmen	7:30 pm - 2nd & 4th Tues. of each month (Town Hall)
Budget Committee	7:30 pm - 3rd Thursday of each month (Town Hall)
Conservation Commission	7:30 pm - 3rd Monday of each month (Town Hall)
Library Trustees	7:00 pm - 3rd Monday of each month (Town Hall)
Recreation Committee	7:30 pm - 1st Tuesday of each month (Recreation Center)
Planning Board	7:00 pm - 1st, 2nd and 4th Wednesday of each month (Town Hall)
Zoning Board of Adjustment	7:30 pm - 2nd & 4th Thurs. of each month (Town Hall)

**HUDSON TOWN OFFICES
TELEPHONE NUMBERS**

POLICE DEPARTMENT	EMERGENCIES ONLY	911
	BUSINESS NUMBR	886-6011
	FAX	886-0605
FIRE DEPARTMENT	EMERGENCIES ONLY	911
	BUSINESS NUMBER	886-6021
AMBULANCE	EMERGENCIES	911
SELECTMEN/TOWN ADMINISTRATOR'S OFFICE		886-6024
	FAX	598-6481
PLANNING, BUILDING, ZONING		886-6005
	FAX	594-1142
FINANCE		886-6000
ENGINEERING		886-6008
SEWER UTILITY		886-6029
ASSESSOR		886-6009
TOWN CLERK		886-6003
LIBRARY		886-6030
HEALTH OFFICER		886-6005
HIGHWAY GARAGE/ROAD AGENT		886-6018
	FAX	594-1143
ALVIRNE HIGH SCHOOL		886-1260
DR. H. O. SMITH SCHOOL		886-1248
MEMORIAL SCHOOL		886-1240
LIBRARY STREET SCHOOL		886-1255
NOTTINGHAM WEST ELEMENTARY SCHOOL		595-1570
SUPERINTENDENT OF SCHOOLS		883-7765
YOUTH CENTER		880-1600

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